MEMORIAL UNIVERSITY TUTION

JULY 9, 2021
NEW TUITION FRAMEWORK

• Government has communicated that the $68.4-million provided to offset tuition increases will be taken back over the next five years.

• This means the end of government support for the current tuition freeze and a rollback of funding for the freeze in previous years.

• These tuition changes are intended to offset the reduction in government funding. They are not designed to provide additional resources to the university.
GRACE PERIOD FOR CURRENT STUDENTS

Changes to undergraduate course rates
*Includes students who will register in the 2021-22 academic year*

<table>
<thead>
<tr>
<th></th>
<th>Fall 2021</th>
<th>Fall 2022</th>
</tr>
</thead>
<tbody>
<tr>
<td>N.L. students</td>
<td>$255</td>
<td>$265</td>
</tr>
<tr>
<td>Other Canadian students</td>
<td>$330</td>
<td>$343</td>
</tr>
<tr>
<td>International students</td>
<td>$1,146</td>
<td>$1,192</td>
</tr>
</tbody>
</table>

- 4% increase will be implemented annually in fall semester for new and current students.
- Full increase is applied in Fall 2026.
- Grace period also applicable for Marine Institute students.
CHANGES IN TUITION

Undergraduate course rates for new students in Fall 2022

<table>
<thead>
<tr>
<th>Student</th>
<th>Current</th>
<th>Fall 2022*</th>
</tr>
</thead>
<tbody>
<tr>
<td>Newfoundland &amp; Labrador</td>
<td>$255</td>
<td>$600</td>
</tr>
<tr>
<td>Other Canadian</td>
<td>$330</td>
<td>$600</td>
</tr>
<tr>
<td>International</td>
<td>$1146</td>
<td>$2000</td>
</tr>
</tbody>
</table>

*includes some Marine Institute program tuition fees

- 4% increase will be implemented annually in fall semester for new and current students.
2022 UNDERGRADUATE TUITION
ATLANTIC CANADA
CUMULATIVE EFFICIENCIES $M
2012-13 TO 2020-21

- 2012-13 to 2016-17: ($9.35)
  - Grenfell Campus: ($3.41)
  - Marine Institute: ($1.31)
  - SJ Admin Units: ($1.43)
- 2017-18: ($11.99)
  - SJ Admin Units: ($5.61)
- 2018-19: ($15.29)
  - SJ Admin Units: ($9.45)
- 2019-20: ($17.55)
  - SJ Admin Units: ($14.79)
- 2020-21: ($19.24)
  - SJ Admin Units: ($14.79)

Legend:
- Yellow: Grenfell Campus
- Grey: Marine Institute
- Blue: SJ Faculties & Schools
- Green: SJ Admin Units
EFFICIENCIES

Reduction in workforce

- 432 fewer active members (employees) in pension plan.
- 11% reduction from Dec. 31, 2015.

Reduction of units’ operating budgets

Salary reviews

- 2019 review of senior administrator salary scales.

Continual review of expenditures and business processes