



Summary Report

Harris Centre Regional Workshop

**Seal Cove, NL
April 14 & 15, 2011**

Memorial University partnering with:



Northeast
Avalon
Regional
Economic
Development
Board

www.mun.ca/harriscentre

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1.0 EXECUTIVE SUMMARY

The Harris Centre's fifteenth Regional Workshop was held April 15, 2011 in Seal Cove, Conception Bay South. Planning partners included the Northeast Avalon Regional Economic Development Board (NEARDB) and the Rural Secretariat. Attendees to the workshop included non-profit and community group members, government representatives, business organizations, the College of the North Atlantic, the Marine Institute, and Memorial faculty, staff and students.

This workshop main goal was to promote Memorial University as a resource for regional policy and development throughout the province. To facilitate this, participants aimed to identify opportunities for future collaboration in the areas of research, teaching and outreach within the region, between Memorial University and community stakeholders.

This Regional Workshop experience was unique because of the mix of urban and rural found in the Northeast Avalon region. It also involved a significant number of Memorial representatives who live and work in this region.

1.1 Memorial Presents

On the evening of April 14, the Harris Centre hosted a 'Memorial Presents' public policy forum titled: "*Regional Cooperation in the Northeast Avalon: What Does the Future Hold?*" and held at the Marian Hal in Conception Harbour. The keynote speakers for the event were Dr. Rob Greenwood, Director of The Harris Centre, and Dr. Kelly Vodden, Assistant Professor in the Department of Geography at Memorial University. There were two panellists who took part in the event as well: Jim Joy who is Deputy Mayor of Holyrood, and Kirk Youden who is a councilor in Conception Bay South. A question and answer period for the audience followed the speakers' presentations. This event was attended by approximately 45 people.

Exit surveys were distributed at the event and 23 were returned to Harris Centre staff. Those who did complete and return surveys, and those who spoke to staff after the event, indicated

that the session was worthwhile and successful. Several comments from the surveys included:

- [this event could have been] during lunchtime
- too much text/acronyms on the slides. It's too complex a subject, and slides didn't make it easier. Really enjoyed, thanks for hosting!
- Have you considered WebEx or Smartboard? I do not think that PPT presentations are effective when you have a lot of information. I suggest handouts of your slides with the most important points presented orally and more slowly.
- discussion & questions vital to the process. Please allow for more time following presentations.

1.2 Regional Workshop

The 'Regional Workshop' was held on April 15, from 8:30 am to 4:00 pm at the College of the North Atlantic, Seal Cove Campus. Forty-two people attended the workshop and the broad range of participants from Memorial, coupled with the diverse group of local stakeholders, made for an informative, educational, and rewarding experience for those involved. The morning and afternoon sessions were divided thematically into (1) Community Infrastructure; (2) Labour Market and Changing Demographics; and (3) Innovation and Technology Development. These themes were determined by the planning committee in consultation with regional partners prior to the workshop.

The morning workshop session consisted of Memorial participants informing the stakeholders from the region about the 60 activities that Memorial University is currently engaged in within the region (see Appendix B), as well as an introduction of several Memorial services and departments. Presentations were given by Rob Greenwood, Director of the Harris Centre; Dr. Christopher Loomis, VP Research at Memorial; Ron Newhook with the Marine Institute; and Mike Clair, Associate Director (Public Policy). The group also learned more about the Northeast Avalon region from a presentation by Christine Snow, Executive Director, NEARDB. As well, Bojan Fürst, Manager of Knowledge Mobilization with the Harris Centre, gave an overview of the new opportunities and brokering processes.

Participants broke into three themed groups for the rest of the morning and discussed the various Memorial departments, faculties and centres which were represented at the workshop. The break-out sessions ended with a networking lunch break. During lunch, Christine Snow gave a presentation about one of the zone's new initiatives and distributed the Buy Local! Buy Fresh! Map.

During the afternoon breakout sessions, the participants informed Memorial representatives and other participants about development priorities in their region. Discussion then followed to identify potential new opportunities for Memorial in establishing linkages and partnerships for future projects.

There were a total of **13** follow-up opportunities identified at the workshop:

- Labour Market and Demographic Change: 5
- Innovation and Technology: 2
- Community Infrastructure and Transportation: 6

Those opportunities are listed in a separate section of this report following the opportunities section, and will be followed-up on by the Harris Centre.

Upon further discussion and collaboration with each community champion identified for each opportunity, the Harris Centre will develop the ideas into "opportunity" descriptions. These descriptions will be circulated to the appropriate faculty, staff and students throughout Memorial University with the Harris Centre facilitating and tracking results. The opportunity one-pagers will be available online in Yaffle, Memorial University's online research database (<http://www.yaffle.ca>).

Overall, the workshop was viewed as an effective method of identifying opportunities and informing residents and stakeholders of Memorial's current involvement in the region. It also helped facilitate strategic planning and development within the region by discussing regional priorities and brainstorming potential projects in which Memorial could become involved.

2.0 PARTNER ORGANIZATIONS

2.1 The Harris Centre

Named in honour of the late scholar and former Memorial University President Dr. Leslie Harris, the Leslie Harris Centre of Regional Policy and Development was established on October 1, 2004.

Dr. Harris was known for his integrity and independence while making a practical contribution to Newfoundland and Labrador. The Harris Centre continues this commitment in coordinating and facilitating Memorial's educational, research and outreach activities in the areas of regional policy and development. In brokering these activities the Harris Centre will in some situations take a leading role, while in others the role will be that of a partner, supporter or facilitator.

The final product offered to the community, whether in the form of research, teaching or outreach, is based upon the independence and integrity of Memorial's faculty, staff and students in applying their professional expertise in contributing to regional policy and development in Newfoundland and Labrador.

2.2 Northeast Avalon Regional Economic Development Board (Zone 19)

Though this Regional Workshop was organized with the help of several planning partners, NEARDB gave valuable insight into the region as a whole and its priorities. NEARDB is Zone 19 and part of a twenty-zone provincial network of Regional Economic Development Boards.

As the Northeast Avalon Peninsula's Regional Economic Development Board, NEARDB facilitates, promotes and coordinates social and economic development, and provides continuing support and leadership for sustainable growth to public, private and third-sector

organizations, and our people. In November 2008 Northeast Avalon Regional Economic Development Board at its Annual General Meeting officially changed its name from Capital Coast Development Alliance to Northeast Avalon Regional Economic Development Board. The updated website reflective of our new name was launched in the spring of 2009. The zone extends from Pouch Cove, through the metro area, and as far as Colliers and Marysvale. It includes Bell Island, St. John's, Mount Pearl and Paradise, Conception Bay South and Holyrood.

3.0 REGIONAL WORKSHOP PURPOSE

Regional Workshops have three key objectives:

1. To promote Memorial University as a resource for regional policy and development throughout the province, through the utilization of research, teaching and outreach activities at Memorial;
2. To communicate current Memorial University activities to local stakeholders and to communicate local stakeholder priorities to Memorial faculty, students and staff;
3. To provide a venue for the identification of new opportunities/linkages between Memorial University and local stakeholders.

The morning session of the workshop provides information to local stakeholders on current Memorial activities and provides an opportunity for local stakeholders to discuss the implications of these activities in the zone. The afternoon session entitled "new opportunities," allows for discussion of possible new collaboration opportunities between Memorial and local stakeholders. The session closes with a discussion of next steps.

This report is intended to provide a summary of the information shared in the various sessions and opportunities for further Memorial University and community collaboration.

4.0 MORNING SESSIONS: MEMORIAL UNIVERSITY'S CURRENT PROJECTS

Following several presentations the workshop participants split into several parallel sessions. These sessions began with a brief presentation by Memorial researchers on their work in the area, of their departments or about research in general. People from the region then had the opportunity to ask questions about the research and discuss possible opportunities for using the research. Below is the list of the Facilitators and Memorial participants for each break-out group:

Labour Market and Demographic Change

Facilitator: Mike Clair, Harris Centre

Note Taker: Marueen Foley, NEARDB

Memorial Participants:

Chris Hounsell, Career Development and Experiential Learning

Kim Fleming, Career Development and Experiential Learning

Patricia Poirier, Career Development and Experiential Learning

Gordon cook, Faculty of Business Administration

Bill Morrissey, Gardiner Centre

Nigel Moses, Faculty of Education, LUMUN

Innovation and Technology Development

Facilitator: Bojan Fürst, Harris Centre

Note Taker: Greg Knott, NEARDB

Memorial participants:

Chris Loomis, Memorial University

Ron Newhook, Marine Institute

Rebecca Cohoe, Harris Centre

Community Infrastructure and Transportation

Facilitator: Rob Greenwood, Harris Centre

Note Taker: Lindsey Hewitt, NEARDB

Memorial participants:

Toby Rowe, Memorial Sustainability Office

Dan Deibel, Ocean Sciences Centre

Tom Cooper, Faculty of Business Administration

5.0 AFTERNOON SESSIONS – NEW OPPORTUNITIES FOR COMMUNITY COLLABORATION

Parallel sessions were held under the themes carried over from the morning sessions. Discussion followed between Memorial representatives and stakeholders from the region to identify potential new opportunities and partnerships between the university and the community.

6.0 OPPORTUNITIES FOR FOLLOW-UP

Many potential opportunities for Memorial University research, teaching and outreach with stakeholders in the Northeast Avalon region arose from the afternoon sessions of the workshop. Below are the opportunities for possible collaboration, categorized by break-out group:

(where there is no local champion/ lead listed in this report, there was none identified at the workshop)

6.1 Labour Market and Demographic Change

- 1) Succession planning strategy for the region.

With the issue of aging and retiring population, the transfer of knowledge and mentorship is an important one now. There are opportunities for mentorship, succession planning, and keeping and aging population in the workforce.

Contact: No contact identified. Possible partners: Angel network, CBDCs, NEARDB, CNA, Faculty of Business Admin. (MUN), Chambers of Commerce, Canadian Federation of Independent Business

- 2) Explore family / lifestyle friendly policies for the Northeast Avalon region.

Identify needs, interview families and individuals and explore issues regarding flexible scheduling, teleworking, daycare, equity in the workplace, etc.

Contact: No contact identified. Possible partners: Federation of Labour, HRLE, NEARDB, etc.

3) SME Knowledge Sharing.

This project could look at current views of competitiveness amongst small and medium enterprises and how can SMEs communicate a shared vision with each other? Identify opportunities, incentives for collaboration, and identify diverse clusters.

Contact: NEARDB. Partners: NEIA, CME, Destination St. John's

4) Explore teleworking opportunities in the Northeast Avalon region.

There are great opportunities for transportation issues to be alleviated by mass transit, technology use, human resource creativity, etc. This project would look at gas prices, traffic congestion, mass transit options, hr issues, cultural issues, management issues, etc.

Contact: No contact identified. Possible partners: Board of Trade, Chambers of Commerce, Employers Council, NEARDB, NATI

5) Second career entrepreneurship.

NEARDB has a draft report to be finalized at the end of April 2011 to match need to skills with opportunities, availability of information and ability to start businesses. There are also opportunities for entrepreneurial training, clustering skills, etc.

Contact: No contact identified. Possible partners: WISE, NEARDB, CBDCs, MER Students

6.2 Innovation and Technology Development

The breakout session focused on innovation and technology development had a small number of participant, but it generated a wide ranging discussion on innovation, role of education in innovation and the need to explore the ways in which we can stimulate research and development among small businesses and in rural setting. The group generated a comparatively small number of opportunities.

1 . Energy and agriculture. How do we combine small scale renewable energy production (wind, solar, hydro) with agricultural operations such as greenhouses in order to create as close to energy self-sufficient agricultural production as possible?

Contact: REDB ED: Christine Snow

2. Manufacturing co-op. Newfoundland has a long tradition of co-op organization. Northeast Avalon region is interested in exploring co-op organization around different manufacturing enterprises that would allow those individual enterprises to share production facilities on a rotation basis. What kind of co-op structure would be necessary? What would be compatible industries that could share facilities and equipment? Are there similar examples elsewhere that could serve as a model for the region?

Contact: REDB ED: Christine Snow

6.3 Community Infrastructure and Transportation

1) Sustainable transportation on the Northeast Avalon.

This project could include a sustainable transportation cost analysis (economic, environmental, social) for the region, designing of sustainable transportation framework, analysis of solutions for similar geographic areas, and possibility of using gas tax agreement money for infrastructure. The report could also look at policy needs and a sustainable transportation conference or workshop.

Contact: No contact identified. Possible partners: Provincial Municipal Affairs, Doug May or Alvin Simms at Memorial, Memorial Sustainability office, Sierra Club, Faculty of Business, Department of Geography, NE Avalon ACAP.

2) Funding Mechanisms for Municipal Infrastructure and Alternatives.

This would consist of an analysis of non-tax based infrastructure investments so that municipalities can have alternative mechanisms for raising capital for needed services. It could include non-monetary solution explorations.

Contact: Kirk Youden (Town of CBS); possible partner: Wade Locke

3) Waste management cost benefit using full-cost accounting.

Research into various recycling areas (e-waste, glass, plastics) and how much it costs. How much benefit does it result in? What is it worth it? What is the critical mass of waste needed to justify a recycling facility? Consider transportation costs and best methods for municipalities.

Contact: Kirk Youden (Town of CBS); possible partner: operations management from Harris Centre / funding, Josh Lepawski

4) Increasing Densities.

Housing development studies. How to encourage? Benefits? Negatives? Specific to region.

Contact; No contact identified. Possible partners: Sierra Club, Dept. of Geography

5) Alternative drinking water system provision

Drinking water system provision to address boil orders.

Contact: Kirk Youden, Town of CBS

6) Remote work centre for government and/or university and/or other in Conception Bay area.

Contact: CBS ; Holyrood

7.0 FOLLOW-UP PROCESS

The Harris Centre will follow up with individual session participants to determine contacts and descriptions for the opportunities for further Memorial collaboration with stakeholders in the region. The goal is to develop each opportunity into a one-page description, with a lead individual or organization specified from within the region as a local champion. These one-page opportunity descriptions will be circulated to appropriate Memorial University faculty, staff and students and the Harris Centre will track, facilitate and report results. Opportunities will also be listed in Yaffle (www.yaffle.ca), Memorial's online research database, to enable web-accessible listings for further follow up.

9.0 CONCLUSION

Based upon the evaluation results from the event (See Appendix C), participants in the Memorial Presents and the Regional Workshop felt that it was a useful and worthwhile way to become better informed on current Memorial University initiatives in the area. Memorial faculty, staff and students felt that it was a valuable way to learn about the needs and priorities of those in the Northeast Avalon region of the province. Memorial University is committed to the social and economic development of all areas of Newfoundland and

Labrador; the Harris Centre is dedicated to advancing this mission through these workshops and the many opportunities they highlight and initiate.

Acknowledgement

The Harris centre also thanks the faculty, staff and students of Memorial University for their enthusiastic and insightful participation. Thank-you to our presenters, break-out group facilitators, and note-takers. We also want to extend a thank-you to those at our venue who made our workshop extra special. The Harris Centre would like to sincerely thank all those involved in the planning committee for their efforts. Thank-you to planning committee members Christine Snow, Lindsey Hewitt, Karen Follett, Bojan Furst and Michelle Yetman.

APPENDIX A

Regional Workshop Agenda



Harris Centre Regional Workshop

In partnership with the
Northeast Avalon Regional Economic Development Board

Venue: College of the North Atlantic, Seal Cove Campus
April 15, 2011; 8:30am – 4:00pm

Agenda	
8:30 am	Registration Continental breakfast (<i>Provided by the Harris Centre</i>)
9:00 – 9:08 (8 mins)	Welcomes and Outline of the Day: Dr. Rob Greenwood, Director, <i>Harris Centre</i>
9:10 – 9:25 (15 mins)	The Role of Memorial in Regional Development, Dr. Chris Loomis, VP Research, <i>Memorial University</i>
9:25 – 9:40 (15 mins)	Follow-up process for new opportunities, Bojan Fürst, Manager of Knowledge Mobilization, <i>Harris Centre</i>
9:40 – 9:50 (10 mins)	Memorial Overview of current projects, Mike Clair, Associate Director (Public Policy), <i>Harris Centre</i>
9:50-10:00 (10 mins)	Marine Institute projects in the region, Ron Newhook, Marine Institute
10:05 – 10:20 (15 mins)	Refreshment break
10:20 – 10:40 (20 mins)	Zone 19 priorities, Christine Snow, Executive Director, NEARDB

<p>10:40 – 12:00 (1hr 20mins)</p>	<p>Parallel sessions: current Memorial activities in the region Participants will discuss current activities in the region and discuss various Memorial departments/centres in break-out groups.</p> <ul style="list-style-type: none"> • Community infrastructure and transportation Facilitator: Rob Greenwood, Harris Centre Note taker: Lindsey Hewitt, NEARDB • Innovation and technology development Facilitator: Bojan Fürst, Harris Centre Note taker: Greg Knott, NEARDB • Labour market and demographic change Facilitator: Mike Clair, Harris Centre Note taker: Maureen Foley, NEARDB
<p>12:00 – 12:45</p>	<p>Lunch (Provided by the Harris Centre) Presentation on the Northeast Avalon initiative: <i>Buy Local! Buy Fresh!</i></p>
<p>12:45 – 2:15 (1hr 30mins)</p>	<p>Parallel Sessions: New Opportunities (Discussion of potential new opportunities for collaboration based on regional priorities) Note-takers: write down each opportunity identified, a brief description, its champion, and any partners. This information will be used later to enter the opportunity into www.yaffle.ca</p> <ul style="list-style-type: none"> • Community infrastructure and transportation Facilitator: Rob Greenwood, Harris Centre Note taker: Lindsey Hewitt, NEARDB • Innovation and technology development Facilitator: Bojan Fürst, Harris Centre Note taker: Greg Knott, NEARDB • Labour market and demographic change Facilitator: Mike Clair, Harris Centre Note taker: Maureen Foley, NEARDB
<p>2:15 – 2:40 (25 mins)</p>	<p>Refreshment Break and Group Conclusion</p>
<p>2:40 – 4:00 (1hr 20 mins)</p>	<p>Report back/wrap-up/next steps</p>

	(Facilitator: Rob Greenwood, Harris Centre)
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Themes:

- **Community infrastructure and transportation**
 - Municipal infrastructure (ex. roads, bridges, systems); water quality; business coalition and/or provincial transportation boards lobbying for a sustainable transportation plan; alternative forms of transportation; commuter transportation in the region; public transit system for region and ridership issues; future of transportation in region.

- **Innovation & technology development**
 - Alternative energy; small-scale energy for municipalities; marine industries and clusters; local viability to build national and international projects.

- **Labour market and demographic change**
 - Attraction & retention; education issues; training issues; aging and changing demographics; rural/urban interaction; attitudes towards work in rural and urban areas; services and changing needs.

Notes:

APPENDIX B

Memorial's Current Activities in the Northeast Avalon region (2005-2011)

Northeast Avalon Regional Workshop – Research Inventory
Memorial Projects in the NE A Region (completed in past 5 years)

Gathered through www.yaffle.ca and voluntary submission to Harris Centre by Memorial researchers.

Theme	Researcher	Department	Project
Theme	Principal Investigator	Department	Research Title
Comm. Infra. & Transportation	Ross Klein	School of Social Work	A Critical Analysis of the International Cruise Industry
Comm. Infra. & Transportation	Arn Keeling and Grameme Stewart-Robertson	Department of Geography	Historical Geography of Urban Pollution in Canada
Comm. Infra. & Transportation	Faisal Khan	Faculty of Engineering and Applied Science	Pollution Prevention and Life Cycle Based Environmental Management
Comm. Infra. & Transportation	Leonard Lye	Faculty of Engineering and Applied Science	Regional Low and High Flow Analysis for the Island of Newfoundland
Comm. Infra. & Transportation	Faisal Khan	Faculty of Engineering and Applied Science	Renewable Energy (wind-fuel cell integrated) System for Remote Communities
Comm. Infra. & Transportation	Ross Klein	School of Social Work	Getting a Grip on Cruise Ship Pollution
Comm. Infra. & Transportation	Ross Klein	School of Social Work	Cruising without a Bruising: Cruise Tourism and the Maritimes
Innov. & Tech Devel.	David Allison and Jacinthe David, with Robert Foley	Community Health Services and Health Canada, with MUN Environmental Science	Application of Isotope Ration Tracing to Source Environmental Lead Exposure in Children from pre 1970s Housing in St. John's, NL
Innov. & Tech Devel.	Nicholas Krouglicof	Faculty of Engineering and Applied Science	Computer Vision Hardware and Image Analysis Tools for Automated Inspection in the Food Processing Industry
Innov. & Tech Devel.	Michael Warnerheim, Kaja Metuzals, Richard	Department of Economics, and Department of Biology	Data Fouling in Marine Fisheries: Findings and a Model for Newfoundland

	Haedrich		
Innov. & Tech Devel.	Nicholas Krouglicof	Faculty of Engineering and Applied Science	Development of Advanced "Intelligent" Sensors for Industry
Innov. & Tech Devel.	H. Liu	School of Pharmacy	Development of Cold Ocean Derived Marine Oil Based Pharmaceuticals
Innov. & Tech Devel.	Majid Abdi	Faculty of Engineering and Applied Science	Development of High Performance Gas Treatment Processes and Equipment for Offshore Processing and Transportation of Natural gas
Innov. & Tech Devel.	George Mann	Faculty of Engineering and Applied Science	Development of Intelligent Systems Technology for Robotics and Control
Innov. & Tech Devel.	B. Barrett	Faculty of Medicine	Examining Options for Dialysis Services in Rural and Remote NL
Innov. & Tech Devel.	Abdesh Khan	Faculty of Engineering and Applied Science	Fault Diagnosis and Protection System for Three-Phase IPM Motor
Innov. & Tech Devel.	Reaz UI Haque	Faculty of Engineering and Applied Science	Hybrid Energy System for a Typical Electrical Heated Home in St. John's
Innov. & Tech Devel.	Brian Veitch	Faculty of Engineering and Applied Science	Performance of Marine Evacuations Systems
Innov. & Tech Devel.	Cen Nan	Faculty of Engineering and Applied Science	Real Time Safety System in Industry
Labour Mar & Demog. Change	Alex Marland	Political Science	The 2007 Provincial Election in Newfoundland and Labrador
Labour Mar & Demog. Change	Kelly Vodden, Rosemary Ommer, and David Schneider	Coasts Under Stress Project	A Comparative Analysis of Three Modes of Collaborative Learning in Fisheries Governance: Hierarchy, Networks and Community
Labour Mar & Demog. Change	Nancie Rideout	Graduate student, History	A course for the Eastern School District for students titled "Downtown St. John's and Newfoundland History"
Labour Mar & Demog. Change	Glenn Loveless	Faculty of Education	Evolution of the Governance of French First Language Education in Newfoundland and Labrador
Labour Mar & Demog. Change	M.F. Kondratieva and O.G. Radu	Department of Mathematics and Statistics and Faculty of Education	The Evolution of the Post-Secondary Mathematics Education System in Newfoundland and Labrador
Labour Mar & Demog. Change	Morgan Gardner	Faculty of Education	Expanding Educational Possibilities: Youth as Knowledge Constructors and Agents of Educational Change
Labour Mar &	Anne Marie	School of Kinetics and	Exploring the Meaning of "Welcoming Communities"

Demog. Change	Sullivan, Kathleen Ring and Savanna Harris	Recreation	for Immigrants in Newfoundland and Labrador
Labour Mar & Demog. Change	Barbara Barter	Faculty of Education	Learning about Rural Education: Graduate Students' Perspectives
Labour Mar & Demog. Change	Creina Twomey and Robert Meadus	School of Nursing	Men Student Nurses: The Nursing Education Experience
Labour Mar & Demog. Change	Sylvia Retimanova	Faculty of Medicine	Social Determinants of Mental Health and Well-Being of St. John's Immigrants
Labour Mar & Demog. Change	Elizabeth Murphy	Faculty of Education	Strengthening the Speaking Skills of Core French Students
Labour Mar & Demog. Change	Gerard Van Herk	Linguistics Department	Urbanization and Rapid Change in Newfoundland English
Other	James Overton	Department of Sociology	Child Abuse, Corporal Punishment and the Question of Discipline: the Case of Mount Cashel
Other	Anne Lafferty	Department of Folklore	Different Attitudes Towards Wake Pranks in Newfoundland
Other	Maura Hanrahan	Division of Community Health, Faculty of Medicine	Domino: The Eskimo Coast Disaster
Other	Costa Kasimos	Botanical Gardens	An Edible Plant Hike developed for The Learning Co-Op
Other	S. Kirk (Dalhousie) with S. Bornstein, P Navarro, and E. Swanson	Partnership with Department of Healthy and Community Services and Faculty of Medicine	Effective Non-clinical Interventions to Prevent and Treat Childhood Overweight and Obesity in Newfoundland and Labrador
Other	M.A. Khan, C.C. Parrish, F. Shahidi	Department of Biology, Ocean Sciences Centre and Department of Biochemistry	Effects of Environmental Characteristics of Aquaculture Sites on the Quality of Cultivated Newfoundland Blue Mussels (<i>Mytilus edulis</i>)
Other	Alice Gaudine, M. Lamb, S. LeFort, and L. Thorne	School of Nursing	The Functioning of Hospital Ethics Committees for Clinical Practice and Nurses' and Physicians' Use of These Committees
Other	G. L. Fletcher, M. A. Shears, E. S. Yaskowiak, M. J. King and S. V. Goddard	Ocean Sciences Centre	Gene Transfer: Potential to Enhance the Genome of Atlantic Salmon for Aquaculture
Other	Bert Riggs	Archives and Manuscripts, QEII	Grand Bank Soldier: The War Letters of Lance Corporal Curtis Forsey (book)

		Library	
Other	Paul Wiger	School of Fisheries, MI	Improving the Selective Harvesting and Handling of Snow Crab - A Community Model
Other	Barbara Roebathan	Faculty of Medicine	Increasing Fruit Consumption in Elementary School Children in Newfoundland and Labrador
Other	Stephen Bornstein	Newfoundland and Labrador Centre for Applied Health Research	Integrated Knowledge Translation for Decision Support in the Health Care System: an Innovative Approach in Newfoundland and Labrador
Other	Bruce Mann	Faculty of Education	Learning from Pedagogical Agents
Other	Cory Thorne	Department of Folklore	The Legacy of 'Aunt Martha's Sheep': Political and Social Satire in the Newfoundland Recordings of Ellis and Wince Coles
Other	Victor Kendall	Faculty of Education	Legislative Policies and Regulations in Newfoundland and Labrador: Instruments Designed to Improve the Quality of Teaching and Learning or to Serve as Symbolic Action?
Other	D. Deibel	Ocean Sciences Centre	Lipids and Fatty Acids in Newfoundland Marine Food Webs
Other	Samantha Breslin	Department of Anthropology	Living with Music: An Ethnography of Sessions in St. John's, Newfoundland
Other	Paul Smith and Joy Fraser	Department of Folklore	Mumming, Violence and the Law in Nineteenth-Century Newfoundland
Other	Diana Gustafson	Faculty of Medicine	Needs Assessment of People who Inject Drugs, St. John's, NL
Other	Paul Collins	Department of History	Occupied St. John's: The Royal Canadian Navy
Other	Peter Trinka	Philosophy Department	PHRAPs - Psychiatric Human Rights Abuse Project St. John's
Other	S. Bornstein	Newfoundland and Labrador Centre for Applied Health Research	The Reprocessing and Reuse of Single-Use Medical Devices in Newfoundland and Labrador
Other	P. G. Andrews, B. B. Lake, C. Popaduik, D. Kao	Faculty of Medicine	Requirement of Pygopus 2 in Breast Cancer
Other	Emily Urquhart	Department of Folklore	'That Nice Gorgeous Cusp': Social Stratification in Contemporary Newfoundland Rug-Hooking
Other	Paul Snelgrove	Ocean Sciences Centre	Understanding Marine Biodiversity
Other	Barbara Roebathan	Faculty of Medicine	What are the Determinants of a Successful and Sustainable Program Delivery as it Applies to Child Nutrition Programs in Newfoundland and Labrador?
Other	John McLean	Faculty of Medicine	A Window on Promoting Memory
Other	Vicki Hallet	Department of Women's Studies	A Writing Life: Phebe Florence Miller, the Poet and Postmistress of Topsail

Other	J. S. Lyons with S. Bornstein, P. Navarro, R. Kean, B. Rowe, H. M. Vasiliadis	Newfoundland and Labrador Centre for Applied Health Research	Youth Residential Treatment Options in Newfoundland and Labrador
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APPENDIX C

Summary: Regional Workshop Evaluation

Total number of participants: 42

Total forms filled out & returned: 19

	Strongly Disagree	Disagree	Neither Agree or Disagree	Agree	Strongly Agree
The workshop increased my awareness of how Memorial University and community members can work together.			2	8	9
The workshop covered topics and themes which interest me.		1	1	9	8
Regional Workshops are good for Newfoundland and Labrador communities.				6	13
Regional Workshops are beneficial for Memorial University.			2	7	10
Memorial University plays a key role in finding solutions to the issues in Newfoundland & Labrador.			1	8	10
The facilitated workshop format was a good way to conduct such a workshop. .			1	3	15
I will follow up on ideas and opportunities identified at this workshop.			1	9	10

How did you find out about this session?

Was the one day period for the workshop adequate for its purpose?

Yes 16

No --

Additional Comments:

- Perhaps another morning to allow for more small group discussion and identifying partners
- Mid-week is better

Evaluation continued:

If no, do you have any suggestions about another format or workshop length?

- Open discussion – full afternoon – clusters of municipalities at various discussions. Results: solutions to common problems and most important partnerships formed
- Wish there were more people representing the community...they can better voice needs.

Any additional comments?

- The morning session focused on what MUN/MI does. With mostly MUN reps at the workshop and others who have very little or nothing to do with MUN it proves of very little value. I think that community partnerships will be better formed if they are brought together in one room to discuss common problems, best practices, from that regional development can happen.
- More businesses at workshop
- Very interesting discussion, good overview of what opportunities MUN can create
- Some slides in morning were difficult to read; would like to maintain the communication link referenced in the conclusion; Regular networking opportunities would be useful; Interesting in having access to the report on this regional workshop; interested in seeing the university become more involved at the community level through municipality ie. workterms, what can MUN do for the municipality?
- A little less on the intro and then we could spend more time brainstorming. It seemed like we only got to work in the afternoon, whereas if we had some session brainstorming in the am, it may have helped the day seem more interactive.
- Great job. For some of us who have been around, we sometimes forget the importance of challenging thought, discussing issues/opportunities, and HC certainly did a great job!
- Great session
- Need to ensure lines of communication remain open after the event so that there is open dialogue on these topics & future relevant topics. Need to get more businesses involved.
- I'm happy to work more closely with the practitioner community, esp. In rural NL on worker related issues. My difficulty is assessing interested workers, unemployed individuals and employers, esp. In the private sector. That said, if I have access to data I'll use it.

APPENDIX D List of attendees

(Shaded names represent those registered but who did not attend)

Last Name	First	Dept./Org.	Email
Aylward	Bronda	City of Mount Pearl	Baylward@mountpearl.ca
Baggs	Sandra	Town of Conception Bay South	-
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Duff	John	Harris Centre	-
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Fitzpatrick	Jamie-Lee	Rural Secretariat	-
Fleming	Kim	MUN, Centre for Career Development and Experiential Learning	
Foley	Maureen	NEARDB	
Follett	Karen	Harris Centre	-
Furst	Bojan	Harris Centre	
Green-Power	Florence	NEARDB Board of Directors	
Greenwood	Rob	Harris Centre	-
Hewitt	Lindsey	NEARDB	-
Hickey	Bern	Town of Avondale	-
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