



Summary Report

Harris Centre Regional Workshop

**Port Hope Simpson, NL
Nov. 5, 2011**

Memorial University partnering with:

Zone 4: Southeastern Aurora Development Corporation

and

Zone 5: Labrador Straits Development Corporation

www.mun.ca/harriscentre

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1.0 EXECUTIVE SUMMARY

The Harris Centre's seventeenth Regional Workshop was held November 5, 2011 in Port Hope Simpson in Southern Labrador.

Planning partners included:

- Combined Councils of Labrador;
- Community Youth Network;
- Department of Innovation, Trade and Rural Development, Regional Office;
- Labrador Institute;
- Labrador Straits Development Corporation (Zone 5);
- NunatuKavut;
- Southeastern Aurora Development Corporation (Zone 4);
- Smart Labrador;
- Rural Secretariat

Attendees to the workshop included non-profit and community group members, government representatives, business organizations, and Memorial faculty, staff and students.

This workshop had two main goals: 1) promote Memorial University as a resource for regional policy and development throughout the province, and 2) stimulate discussion to generate future opportunities or research questions from the region. To facilitate this, participants aimed to identify opportunities for future collaboration in the areas of research, teaching and outreach within the region, between Memorial University and community stakeholders.

1.1 Memorial Presents

On the evening of Friday, November 4, 2011, the Harris Centre hosted a 'Memorial Presents' public policy forum titled: *"Regional Cooperation in Southern Labrador: What Does the Future Hold?"* held at Bayside Academy. The keynote speaker for the event was Dr. Rob Greenwood, from the Harris Centre at Memorial University. There were three panellists who took part in the event as well: Sheila Downer with Smart Labrador, Barb Marshall with the

Labrador Straits Development Corporation, and Roxanne Notley with the Southeastern Aurora Development Corporation.

President of NunatuKavut, Chris Montague, also addressed the audience during the event to share details of the recent treaty and land claim. The presentations were followed by an audience question and answer session, as well as a reception. The event was attended by 43 people.

1.2 Regional Workshop

The 'Regional Workshop' was held on Saturday, November 5, 2011, from 8:30 am to 4:00 pm at Bayside Academy. Forty-two people attended the workshop and attendees included representatives from Memorial, community-based organizations, municipalities, business and provincial government.

The morning and afternoon sessions were divided thematically into: (1) Tourism; (2) Business/entrepreneurial development; and (3) Industrial development planning. These themes were determined by the planning committee in consultation with regional partners prior to the workshop.

In the morning, there was also an introduction of several Memorial services and departments during the opening presentations. Presentations were given by Rob Greenwood, Director of the Harris Centre; Keith Chaulk, Director of the Labrador Institute; and Bojan Fürst, Manager of Knowledge Mobilization with the Harris Centre. The group also learned more about the Southern Labrador region from presentations by Barb Marshall and Roxanne Notley.

Participants broke into the three themed groups for the rest of the morning and discussed the various Memorial departments, faculties and centres which were represented at the workshop. The break-out sessions ended with a networking lunch break.

The Rural Secretariat (a division of the Executive Council of the Government of Newfoundland and Labrador) held a special lunchtime session on networking and collaboration.

The Rural Secretariat guided participants through creating their own Smart Network. This session was fun, creative and interactive. Through activities and discussion the group used tools to analyse networks and get a sense of what the Rural Secretariat has to offer. The Harris Centre hopes the Rural Secretariat will continue to partner on events such as Regional Workshops and provide similar sessions and services in the future.

During the afternoon breakout sessions, the participants informed Memorial representatives and other participants about development priorities in their region. Discussion then followed to identify potential new opportunities for Memorial in establishing linkages and partnerships for future projects.

There were a total of 26 follow-up opportunities identified at the workshop:

- Tourism: 13
- Business / Entrepreneurial development: 5
- Industrial Development Planning: 8

Those opportunities are listed in a separate section of this report following the opportunities section, and will be followed-up on by the Harris Centre.

These opportunities will be circulated to the appropriate faculty, staff and students throughout Memorial University with the Harris Centre facilitating and tracking results. The one-pagers will be available online in Yaffle, Memorial University's online research database (<http://www.yaffle.ca>).

Overall, the workshop was viewed as an effective method of identifying opportunities and informing residents and stakeholders of Memorial's current involvement in the region. It also helped facilitate strategic planning and development within the region by discussing regional priorities and brainstorming potential projects in which Memorial could become involved.

2.0 About the Harris Centre

Named in honour of the late scholar and former Memorial University President Dr. Leslie Harris, the Leslie Harris Centre of Regional Policy and Development was established on October 1, 2004.

Dr. Harris was known for his integrity and independence while making a practical contribution to Newfoundland and Labrador. The Harris Centre continues this commitment in coordinating and facilitating Memorial's educational, research and outreach activities in the areas of regional policy and development. In brokering these activities the Harris Centre will in some situations take a leading role, while in others the role will be that of a partner, supporter or facilitator.

The final product offered to the community, whether in the form of research, teaching or outreach, is based upon the independence and integrity of Memorial's faculty, staff and students in applying their professional expertise in contributing to regional policy and development in Newfoundland and Labrador

3.0 REGIONAL WORKSHOP PURPOSE

Regional Workshops have three key objectives:

1. To promote Memorial University as a resource for regional policy and development throughout the province, through the utilization of research, teaching and outreach activities at Memorial;
2. To communicate current Memorial University activities to local stakeholders and to communicate local stakeholder priorities to Memorial faculty, students and staff;
3. To provide a venue for the identification of new opportunities/linkages between Memorial University and local stakeholders.

The morning session of the workshop provides information to local stakeholders on current Memorial activities and provides an opportunity for local stakeholders to discuss the implications of these activities in the zone. The afternoon session entitled “new opportunities,” allows for discussion of possible new collaboration opportunities between Memorial and local stakeholders. The session closes with a discussion of next steps.

This report is intended to provide a summary of the information shared in the various sessions and opportunities for further Memorial University and community collaboration.

4.0 MORNING SESSIONS: MEMORIAL UNIVERSITY’S CURRENT PROJECTS

Following several presentations the workshop participants split into several parallel sessions. These sessions began with a brief presentation by Memorial researchers on their work in the area, of their departments or about research in general. People from the region then had the opportunity to ask questions about the research and discuss possible opportunities for using the research. Below is the list of the facilitators for each break-out group:

Tourism

Facilitator: Mike Clair, Harris Centre

Business /Entrepreneurial Development

Facilitator: Bojan Fürst, Harris Centre

Industrial Development Planning

Facilitator: Rob Greenwood, Harris Centre

5.0 AFTERNOON SESSIONS – NEW OPPORTUNITIES FOR COLLABORATION

Parallel sessions were held under the themes carried over from the morning sessions. Discussion followed between Memorial representatives and stakeholders from the region to identify potential new opportunities and partnerships between the university and the community.

6.0 OPPORTUNITIES FOR FOLLOW-UP

Many potential opportunities for Memorial University research, teaching and outreach with stakeholders in the Southern Labrador region arose from the afternoon sessions of the workshop. Below are the opportunities for possible collaboration, categorized by break-out group:

(where there is no community partner/ lead listed in this report, there was none identified at the workshop).

6.1 Tourism

1) Tourism Workshop in Southern Labrador by Grenfell Tourism Program

2) Distance Education:

Tourism programs available via DELTS/Smart Labrador. This would require a local champion such as the Southeastern Aurora Development Corporation or Labrador Straits Development Corporation.

3) Conference in Southern Labrador:

A conference which features academic research, collaboration, local input/Arctic input, with a theme of Labrador Knowledge. The conference would connect all of Labrador together.

4) Adventure Tourism:

Create adventure tourism packages in Labrador through Environmental Studies and Tourism Studies programs at Grenfell Campus. The major clientele would be Memorial faculty, staff, and students. The project would aim to incorporate knowledge transfer with university students.

5) Youth Career and job fair:

Hold this event in Labrador late Feb./early May 2012

Community partner: Dorothy Earle

6) Research project regarding a new business model to sustain the tourism industry of Labrador:

This project would address private sector interest in the tourism industry in the region. Potential partners include: Destination Labrador, Memorial's Faculty of Business Administration, Tourism Studies at Grenfell Campus, and NunatuKavut

7) Conference on Climate Change impact on Tourism Planning

Community partner: Department of Tourism, Culture and Recreation, Labrador Institute, Combined Councils, Nunatsiavut, Zone boards and Destination Labrador

8) Research project on vulnerability of winter trails system

The trails in the region may be affected by climate change and land use changes.

Community partner: Labrador Winter Trails (Roxanne Notley)

9) Labrador-Quebec Connection / Partnership:

A project to highlight local projects and partnerships/cooperation with regional tracking in all of Labrador as well as Fermont and Blanc Sablon. This could include Innu connection to Northern Quebec (re. Cain's Quest) and Inuit in both Provinces.

Community partner: Zone boards, RDEE-TNL, Destination Labrador, Smart Labrador, Nunatsiavut, Parks Canada

10) Training for Mealy Mountains National Park:

Who is establishing the knowledge baseline of traditional development? There needs to be some understanding of traditions and heritage, management training, interpretative resource management, tourism, etc.

Community partner: NunatuKavut – EAS – Lisa Dempster / Dorothy Earle

11) Potential for a Post-secondary Education Program in National Park Management:
Possibility for a certificate program? Maybe with MUN's Department of Geography, Tourism Studies, Environmental Studies department?

12) Business Study on Current Capacity and Quality of the Tourism Industry:
Transportation, accommodations, food services, etc. Inventory and assess internet access, cell phone coverage, etc. There could be development for tourism information centers and interpretation of attractions.

Community partner: Randy Letto, Destination Labrador

13) Incorporating Arts into Maintaining Character and Provide Access to Wilderness:
To engage MUN's fine arts, music, media studies programs in interpreting cultural heritage of Southern Labrador. Engage Labrador Institute, Battle Harbour, Cartwright, Labrador Heritage Society. Etc.

6.2 Business / entrepreneurial development

1) Inventory of Southern Labrador business opportunities:

The nature of business environment changed dramatically in southern Labrador over the past couple of years. With the opening of Trans-Labrador Highway and potential large scale hydro and mining projects, there is a sense that new investment opportunities exist in the area of southern Labrador. A study is needed identifying those opportunities and providing guidance for local entrepreneurs willing to invest in new ventures. The study would ideally draw on comparative cases in other jurisdictions that experienced similar changes due to development of natural resources and/or new transportation corridors.

Community partner: Kerry Brown, Nunacor, kerry@metisbusiness.ca 709-896-5052;
Andy Turnbull, HRLE, andyturnbull@gov.nl.ca 709-743-1306

2) Exploring networking mechanisms among local businesses in Southern Labrador:

Business network among local southern Labrador businesses is weak. There is a perceived need to improve various business practices in the area, but it is not clear what is the best approach to bring business owners together. A study is needed to determine what kind of organizational structure would work best. Formal or informal? What kind of role could such a network play in improving business practices in the area as well as in expansion, retention and succession planning.

Community partner: Kerry Brown, Nunacor, kerry@metisbusiness.ca, 709-896-5052

3) A different policy for different times:

Traditional resource industries are changing. For example, the forestry is moving away from big pulp mills and the fishery is moving away from single sale point for the fishermen. What kind of policy changes are needed to allow for greater flexibility within the traditional resource industries in order to allow for the production on higher value-added products and access to none-traditional markets?

Community Partner: Michelle Snow Tel: (709) 729-3126; Email: michelles@gov.nl.ca

4) Entrepreneurship and business training:

Communities of Southern Labrador are experiencing dramatic change in terms of economic environment their businesses operate in. With a high rate of failures among existing and new business, they recognize they need training that would be available to youth as well as business owners in the area. What kind of programs could be made available? How would they be delivered? Who are the ideal partners?

Community partner: Trevor Kennedy, ACOA; 709-896-4176(t);
tkennedy@acoa-apeca.gc.ca

5) Impact of Trans-Labrador Highway on Labrador traffic flows:

The completion and opening of Trans-Labrador Highway (TLH) has dramatically changed traffic flows and flow of goods throughout Labrador. All of the previous traffic predictions have been surpassed and the communities, businesses and policy makers in the area require a detailed and accurate study of the traffic flows along TLH in order to better plan for the development and policy changes in the region.

Community partner; Trevor Kennedy, ACOA; 709-896-4176(t); kennedy@acoa-apeca.gc.ca

6.3 Industrial Development Planning

1) Zone 4 Forestry industry opportunity workshop

- Large and small scale
- Niché production
 - Tone-Wood etc., terry in Goose Bay (Trevor, ACOA)

Community partner: REDB, Roxanne

Possible MUN partner: Keith LI, Wade Bowers Grenfell, Gordon Cooke re. Micro, Michael Wernerheim

2) Part time, seasonal work for older workers study for zones 4 and 5

Community partner: Lisa Dempster – EAS Services, Zita Pike

Possible MUN partner: Gordon Cooke, Business; Labrador Institute Research Support

3) Major Development Impacts Assessment and Community Readiness

- Economics, Social, Cultural, Environmental
- Lessons from elsewhere

Community partner: Zones 4 and 5, Nunatukavut, Gov't Possible partner e.g. Wayne.

Possible MUN partner: Labrador Institute, Gordon Cooke Business, Recent Grads, HC ARF, Keith Storey?

4) Tourism “Infrastructure” e.g. signage etc impact study

Community partner: Destination Labrador? Cartwright

Possible MUN partner: Grenfell tourism program. Gordon MER Student?

5) Role definition of organizations in tourism development: limited capacity in industry to lead development in private business and can't do all planning.

Community partner: Zone 4 REDB, Provincial Rural Secretariat, NLREDA
Possible MUN partner: Kelly Vodden, Ivan Emke

6) Industry support for mineral exploration – Support services, linkages/inputs

Community partner: Zone 4 and 5 REDBs, Trevor ACOA interest, CME
Possible MUN partner: Derek Wilton Earth Science, Andy Fisher Engineering, MBA 9301 projects, Gardiner Centre, SIFE, Wayne King

7) Business partnerships/collaboration -Transmission line project with long-term collaborative benefits

Community partner: Zone 5 REDB
Possible MUN partner: Gardiner Centre?

8) Public Policy Research or Event (Memorial Presents) on legacy benefits of lower Churchill/transmission line project

Community partner: Zones 4 and 5, REDBs,
Possible MUN partner: Action Canada Report, Mike Clair collaboration to determine possible team, Joe Wrobelowski, Keith Story, Dave Vardy

7.0 FOLLOW-UP PROCESS

The Harris Centre will follow up with individual session participants to determine contacts and descriptions for the opportunities for further Memorial collaboration with stakeholders in the region. The goal is to develop each opportunity, or research question, into a one-page description, with a lead individual or organization specified from within the region as a local champion. These one-page opportunity descriptions will be circulated to appropriate Memorial University faculty, staff and students and the Harris Centre will track, facilitate and report results. Opportunities will also be listed in Yaffle (www.yaffle.ca), Memorial's online research database, to enable web-accessible listings for further follow up.

9.0 CONCLUSION

Based upon the evaluation results from the event (See Appendices C & D), participants of the Memorial Presents and the Regional Workshop felt that it was a useful and worthwhile way to become better informed on current Memorial University initiatives in the area. Memorial faculty, staff and students felt that it was a valuable way to learn about the needs and priorities of those in the Southern Labrador region of the province. Community participants felt they gained insight into how Memorial works and what resources are available to them. Memorial University is committed to the social and economic development of all areas of Newfoundland and Labrador; the Harris Centre is dedicated to advancing this mission through these workshops and the many opportunities they highlight and initiate.

APPENDIX A

Regional Workshop Agenda



Regional Workshop

Bayside Academy, Port Hope Simpson
Saturday, November 5, 2011 8.30 am – 4:00 pm

Agenda

- | | |
|----------------------------------|---|
| 8:00 - 9:00 | Breakfast at Bayside Academy (<i>Provided by the Harris Centre</i>) |
| 8.30 – 9:00 | Workshop Registration (Main Lobby) |
| 9:00 – 9:10
(10 mins) | Welcomes <ul style="list-style-type: none">▪ Rob Greenwood, <i>Harris Centre</i>▪ Mayor Margaret Burden, <i>Port Hope Simpson</i>▪ President Chris Montague, <i>NunatuKavut</i> |
| 9:10 – 9:20
(10 mins) | Outline for the day
Rob Greenwood, <i>Harris Centre</i> |
| 9:20 – 9:35
(10 mins) | The Role of Memorial University in Regional Development,
Keith Chaulk, <i>Labrador Institute</i> |
| 9:35 – 9:55
(20 mins) | Regional priorities
Barb Marshall, <i>Labrador Straits Development Corporation</i>
Roxanne Notley, <i>Southeastern Aurora Development Corporation</i> |
| 9:55 – 10:05
(10 mins) | Follow-up process for new opportunities,
Bojan Furst, <i>Harris Centre</i> |

- 10:05 – 10:20**
(15 mins) Break
- 10:20 – 11:30pm**
(1hr 10mins) **Parallel sessions: current Memorial activities in the region**
Participants will discuss current activities in the region and discuss various Memorial departments/centres in break-out groups.
- **Tourism**
Facilitator: Mike Clair, Harris Centre
Note taker: Colleen Brown
 - **Business/entrepreneurial development**
Facilitator: Bojan Fürst, Harris Centre
Note taker: Betty Morris
 - **Industrial Development Planning**
Facilitator: Rob Greenwood, Harris Centre
Note taker: Doreen Belben
- 11:30 – 1:30pm** **Lunch** (*Provided by the Harris Centre*)
- Rural Secretariat session – Collaboration and Networking**
The Rural Secretariat will be guiding participants through creating their own Smart Network. This session will be fun, creative and interactive. Through activities and discussion the group will use tools to analyze networks and get a sense of what the Rural Secretariat has to offer.
- 1:30 – 2:45pm**
(1hr 15mins) **Parallel Sessions: New Opportunities**
(Discussion of potential new opportunities for collaboration based on regional priorities. Groups will brainstorm new research questions, outreach/engagement activities, teaching opportunities, etc.)
- **Tourism**
Facilitator: Mike Clair, Harris Centre
Note taker: Colleen Brown
 - **Business/entrepreneurial development**
Facilitator: Bojan Fürst, Harris Centre
Note taker: Betty Morris

- **Industrial Development Planning**
Facilitator: Rob Greenwood, Harris Centre
Note taker: Doreen Belben

2:45-3:10pm
(20 mins)

Break & group conclusions

3:10-4:00pm
(1hr 20mins)

Report back / Wrap-up and next steps
Facilitator: Rob Greenwood, Harris Centre

4:00pm

Evaluations

4:00-6:00pm

Moulder of Dreams tour and demonstration.

Participants will get to see clay creations made and get a chance to throw a bowl on a wheel themselves! The studio will also be open to browse and purchase products.

Please join us for after-workshop activities:

- **Tanya Campbell Memorial Dart Tournament**
Created in loving memory of Tanya Campbell. All proceeds will go towards Stephen's medical expenses (her son).

\$10 per person (4 member team)

The Tanya Campbell Memorial Dart Tournament will be held on November 4th and 5th, at the community Hall in Port Hope Simpson. Dance will follow with music by BOTTOMS UP

- **Community Bonfire**
At the Youth Centre; 8pm
Wieners and marshmallows provided!

APPENDIX B

Memorial's Current Activities in the Southern Labrador Region (2005-2011)

Southern Labrador Regional Workshop – Research Inventory
Memorial Projects in the Southern Labrador Region (completed in past 5 years)

Gathered through www.yaffle.ca and voluntary submission to Harris Centre by Memorial researchers.

Principal Investigator	Department	Research Title
Bornstein, Stephen	NL Centre for Applied Health Research	Integrated Knowledge Translation for Decision Support in the Health Care System: an Innovative Approach in Newfoundland and Labrador
Bornstein, Stephen	NL Centre for Applied Health Research	The Reprocessing and Reuse of Single-Use Medical Devices in Newfoundland and Labrador
Brunger, Fern	Faculty of Medicine	The Labrador Inuit-Metis Research Ethics Project: An Experiment in Aboriginal Governance of Health Research in Complex Communities
Bull, Julie R	Faculty of Medicine	Defining our "Ethical Space": Labrador Inuit, Inuit, and Inuit-Metis perspectives on the Governance of Health Research
Campbell, Christine	Environmental Science, Grenfell Campus	Assessing Biodiversity and Community Similarity for Mushroom Communities in Gros Morne National Park and Labrador Straits
Cole, Stephen	Biology	An Evaluation of the Efficacy of a Fisheries Closure on the Recovery of Groundfish Stocks Within NAFO 2J3KL Taken as Bycatch in the Newfoundland Shrimp Fishery
Friis, Dag	Faculty of Engineering and Applied Science	Designing a New Ferry for Year Round Operation on the Strait of Belle Isle
Gower, Charles	Geological Survey of Newfoundland and Labrador	Eastern Labrador Field Excursion for Explorations (to familiarize prospectors, mineral exploration companies, local communities, etc. in the geology and mineral potential of southeast Labrador.)
Greenwood, Rob,	Harris Centre	Local Governance, Creativity and Regional Development in Newfoundland and Labrador: Lessons for Policy and Practice from Two Projects
Hanrahan, Maura	Faculty of Medicine	Domino: The Eskimo Coast Disaster

Hooper, Robert	Bonne Bay Marine Station	Strait of Belle Isle Biogeographic Boundary
Iqbal, Tariq	Faculty of Engineering and Applied Science	Hybrid Energy System for Battle Harbour, Labrador
Jones, Kate, Schneider, David, & Snelgrove, Paul	Ocean Sciences Centre	Marine Protected Areas in Canada with a Particular Emphasis on Newfoundland: Science, Policy and Implementation at Multiple Institutional Levels
Labrador Institute	Labrador Institute	Community research workshops throughout Labrador
Marine Institute Offshore Safety and Survival Centre	Marine Institute	Marine Advanced First Aid course
Marine Institute Offshore Safety and Survival Centre	Marine Institute	Basic Net Construction and Repair course
Marine Institute Offshore Safety and Survival Centre	Marine Institute	Bridge Watch Program course
Mulcahy, Dennis & Dibbon, Dave	Faculty of Education	An Investigation into the Nature of Education in a Rural and Remote Region of the Province of Newfoundland and Labrador: The Straits
Nahed, Farhana	Department of Physics & Physical Oceanography	Variability of the Labrador Sea at Interannual and Interdecadal Time Scales and Its Relation to Global Climate Changes
Rankin, Lisa	Department of Archaeology	The Porcupine Strand Archaeology Project
Rankin, Lisa		Understanding the Past to Build the Future. This encompasses many areas of Labrador's south coast.
Rollmann, Hans	Department of Religious Studies	The Introduction of Firearms among the Inuit in Eighteenth-Century Labrador
Sanger, Chelsey	Department of Geography	Historic Sites and Monuments Board of Canada Agenda Paper on Battle Harbour, Labrador
Turner, Mark	Labrador Institute	Film Workshop (Forteau)
Turner, Mark	Labrador Institute	Filming for RED Bay UNESCO video
Vodden, Kelly	Department of Geography	Mapping Relationships in Regional Economic Development
Walsh, Phil	Centre for Sustainable Aquatic Resources, Marine Institute	Investigation of the Potential of Baited Pots to Harvest Turbot
Wroblewski, Joseph	Ocean Sciences Centre	The Fish Fauna of Gilbert Bay, Labrador: a Marine Protected Area in the Canadian Subarctic Coastal Zone

APPENDIX C

Summary: Regional Workshop Evaluation

Total number of participants: 42

Total forms filled out & returned: 16

	Strongly Disagree	Disagree	Neither Agree or Disagree	Agree	Strongly Agree
The workshop increased my awareness of how Memorial University and community members can work together.				6	10
The workshop covered topics and themes which interest me.			1	5	10
Regional Workshops are good for Newfoundland and Labrador communities.				4	12
Regional Workshops are beneficial for Memorial University.			1	7	8
Memorial University plays a key role in finding solutions to the issues in Newfoundland & Labrador.				12	4
The facilitated workshop format was a good way to conduct such a workshop. .			1	7	8
I will follow up on ideas and opportunities identified at this workshop.		1		7	8

How did you find out about this session?

- Zone boards
- Labrador Institute
- Email
- Memorial
- Poster

Was the one day period for the workshop adequate for its purpose?

- Yes 11
- No 1 (would like 2-day format)
- No response: 4

Additional Comments:

- Excellent participant engagement
- Great opportunities identified
- Really enjoyed hearing about success stories and to get an update on what is going on in the region
- Lunchtime session was unorganized
- As usual, this workshop has underscored the great role of the Harris Centre in linking theory/concepts with reality. Engaging and learning from communities in NL have contributed immediately to my professional development.
- Need follow-up for more information
- Great partnerships made; connections to organizations to all work together to make our region and province work towards a better-running economy

APPENDIX D List of attendees

(Shaded names represent those registered but who did not attend)

First name	Last name	Email	Organization/department
Andy	Turnbull	andyturnbull@gov.nl.ca	Government of Newfoundland & Labrador
Barb	Marshall	bmarshall@lscd.ca	Labrador Straits Development Corporation
Barbara	Campbell	barbara.campbell@live.ca	
Barbara	Burton		
Betty	Morris	betty_morris_2006@yahoo.ca	NunatuKavut
Bojan	Furst	bfurst@mun.ca	MUN
Bruce	Moores	bmoores@lscd.ca	Labrador Straits Development Corporation
Chris	Montague	cmontague@labradormetis.ca	NunatuKavut
D. Blair	Gillis	bgillis@nf.sympatico.ca	Southeastern Aurora Dev Corp
Diane	Poole	dpoole@nunatukavut.ca	Nunatukavut Community Council Inc
Doreen	Belben	dbelben@lscd.ca	Labrador Straits Development Corporation
Dorothy	Earle	dearle@nunatukavut.ca	NunatuKavut
Edward	Addo	eaddo@grenfell.mun.ca	MUN
Gordon	Cooke	gcooke@mun.ca	MUN
Ilana	Alice	ilana.alice@mun.ca	MUN
Ina	Jefferies		ACOA
Johan	Joensen	johan.joensen@mun.ca	MUN
Jonathan	King	kfollett@mun.ca	MUN
Joyce	Clarke	porthopesimpson@nf.aibn.com	Port Hope Simpson Town Office
Keith	Chaulk	keithchaulk@mun.ca	MUN
Keith	Small		
Kerry	Brown	kerry@metisbusiness.ca	Nunacor
Kris	Nair	knair@genesis.mun.ca	MUN
Lisa	Dempster	ldempster@labradormetis.ca	Nunatukavut Community Council
Lisa	Densmore	lisadensmore@gov.nl.ca	c/o INTRD- Happy Valley- Goose Bay
Lydia	Penney		
Maxime	Stéphan	tourisme@rdeetnl.ca	Rdee TNL
Michelle	Clarke	mclarke@nunatukavut.ca	Nunatukavut Employment Services
Michelle	Snow	michelles@gov.nl.ca	Government of Newfoundland and Labrador
Mike	Clair	mclair@mun.ca	MUN
Patricia	Poirier	poirierp@mun.ca	MUN
Pauline	Brown	p.brown@nf.aibn.com	Southeastern Aurora Development Corporation

Randy	Letto		Destination Labrador
Rob	Greenwood	rob@mun.ca	MUN
Roxanne	Notley	roxanne.notley@nf.aibn.com	Southeastern Aurora Development Corporation
Rudy	Riedlsperger	r.riedlsperger@gmail.com	MUN
Shawn	Melindy	smelindy@gov.nl.ca	Government of Newfoundland and Labrador
Sheila	Downer	sdowner@smartlabrador.ca	Smart Labrador
Trevor	Bell	tbell@mun.ca	MUN
Trevor	Kennedy	tkennedy@acoa-apeca.gc.ca	ACOA
Wayne	Kelly	wkelly@gov.nl.ca	Center for Forest Science and Innovation
Wayne	King	wking@mun.ca	MUN
Wendy	Strugnell	bhrda@nf.aibn.com	Battle Harbour Regional Development Association

APPENDIX E

Summary: Memorial Presents Evaluations

Total number of participants: 43

Total forms filled out & returned: 14

	Strongly Disagree	Disagree	Neither Agree or Disagree	Agree	Strongly Agree
The speakers were well informed and provided relevant information				5	9
The promotional materials for this event accurately described the content of the forum				8	6
There was sufficient time provided for the question and answer period			2	8	4
The presentation and the following discussion have given me a better understanding of the issues involved				8	6
The presentation followed by a discussion session is a good format for informed debate and decision-making				8	6
I am interested in the topic				5	9
Memorial University plays a key role in finding solutions to the issues in Newfoundland and Labrador				7	7
Overall, this public forum met my expectations				9	5

What other information would you like to see on this topic?

- Great to see something like this in local region. Hope to see more
- More follow-up – keep up to date on progress after the fact
- Great to see success stories from Labrador – they are often our best kept secrets

What other topics would you like to see Memorial Presents public forum address?

- Specific opportunities to the region
- Predictions of ‘face’ of South East Coastal communities for 2020
- Mining exploration detail information from regional possibilities of larger scale development, impacts, benefits, etc.
- Labour market information pertinent to the region; eg. Expert areas/skill shortages

How did you find out about this event?

- Labrador Institute
- Zone boards
- Municipality