

Summary Report

Harris Centre Great Northern Peninsula Regional Workshop

St. Anthony, Newfoundland and Labrador May 22, 2014

Memorial University Partnering with Community, Government and Industry Stakeholders

www.mun.ca/harriscentre

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1.0 EXECUTIVE SUMMARY

The Harris Centre's twenty-fifth Regional Workshop was held on May 22, 2014 in St. Anthony, Newfoundland and Labrador.

Planning partners included:

- Department of Innovation, Business and Rural Development
- Office of Public Engagement Rural Secretariat
- St. Barbe Development Association
- Town of Anchor Point
- Town of St. Anthony

This workshop had two main goals: 1) promote Memorial University as a resource for regional policy and development throughout the province, and 2) stimulate discussion to generate future opportunities or research questions from the region. To facilitate this, participants aimed to identify opportunities for future collaboration in the areas of research, teaching and outreach within the region, between Memorial University and community stakeholders.

The 'Regional Workshop' was held on Thursday, May 22, 2014, from 8:30am to 2:30pm at the Haven Inn in St. Anthony (see Appendix A for the Agenda). Forty people attended the workshop, and attendees included fifteen faculty, graduate students and staff from Memorial University, and twenty-five others from the Great Northern Peninsula, including businesses; municipal, provincial and federal government; community-based organizations; educational institutions; etc. (see Appendix B).

It was planned for the workshop to have three themes:

1) Assessing and advancing local infrastructure

- What is the status of current infrastructure (transportation, communications, drinking water, marine, health, education, recreation, etc.)?
- What knowledge and resources are needed to sustain and advance community and regional infrastructure into the future?
- 2) Promoting regional collaboration
 - How can separate communities work together to plan and share resources for the benefit of the region?
 - Can communities further cooperate in the planning and delivery of services?
 - Are there more ways to build capacity on a regional, rather than community level?

3) Fostering business development and entrepreneurship

- What is the role of business in the region, and how can individuals invest in ventures that will create benefits for themselves as well as others?
- What are examples of successful businesses, and what opportunities exist in various sectors?
- How can entrepreneurship be encouraged?

During the morning portion of the workshop, the group was welcomed and introduced to the community by Mayor Ernest Simms of the Town of St. Anthony. This was followed by opening presentations, which introduced several Memorial services and departments. Presenters included Rob Greenwood, Executive Director of the Harris Centre and Public Engagement at Memorial University; Gerald Anderson, Manager of Development and Engagement with the Marine Institute; and Amy Tucker, Knowledge Mobilization Coordinator with the Harris Centre. The group also took in a presentation by Nina Mitchelmore, Regional Partnership Planner for St. Anthony - Port au Choix with the Rural Secretariat, who provided more context about the region's development and priorities.

Harris Centre Regional Workshop: Great Northern Peninsula

During the remainder of the morning, participants broke into groups based on the workshop's themes. There were very few participants in the "assessing and advancing local infrastructure" theme, so we decided to combine it with the "promoting regional collaboration" theme. Everyone introduced themselves to their group and they got to know more about each other's work and interests.

After lunch, groups returned to their break-out groups to focus on identifying potential new opportunities for Memorial to establish linkages and partnerships for future projects. These opportunities could be related to research, teaching or public engagement. A total of 13 follow-up opportunities were identified at the workshop:

- Promoting regional collaboration and advancing local infrastructure 7
- Fostering business development and entrepreneurship 6

These opportunities are listed in section 4.0 of this report, and the Harris Centre is in the process of following up on them. These opportunities will be circulated to the appropriate faculty, staff and students throughout Memorial University with the Harris Centre facilitating and tracking results. The one-pagers will be available online in Yaffle, Memorial University's online research database (www.yaffle.ca).

A 'Memorial Presents Public Forum' was also held the evening before the workshop, called Open for Business: The role of entrepreneurial culture in transforming communities. The presenters were Jose Lam, with the Faculty of Business at Memorial's Grenfell Campus; Maurice Simmonds, with Maurice's Service Centre; and Todd May, with Holson Forest Products Ltd. The presentations were followed by a question and answer session with the audience of around 35 people. The entire forum can be here: seen http://www.mun.ca/harriscentre/policy/memorialpresents/2013j/index.php.

The workshop was very successful. Attendees overwhelmingly agreed that it increased their awareness of how Memorial and communities can work together, and that there were good opportunities for dialogue. It was also agreed upon that the facilitated workshop format worked well. Many attendees also agreed that they would follow up on ideas and opportunities that were identified and that the event met their expectations. Overall, the workshop helped facilitate strategic planning and development within the region by discussing regional priorities and brainstorming potential projects with which Memorial could become involved. The results of the workshop evaluation are found in Appendix C.

2.0 ABOUT THE HARRIS CENTRE

Named in honour of the late scholar and former Memorial University President Dr. Leslie Harris, the Leslie Harris Centre of Regional Policy and Development was established on October 1, 2004.

Dr. Harris was known for his integrity and independence while making a practical contribution to Newfoundland and Labrador. The Harris Centre continues this commitment in coordinating and facilitating Memorial's educational, research and outreach activities in the areas of regional policy and development. In brokering these activities the Harris Centre will in some situations take a leading role, while in others the role will be that of a partner, supporter or facilitator.

The final product offered to the community, whether in the form of research, teaching or outreach, is based upon the independence and integrity of Memorial's faculty, staff and students in applying their professional expertise in contributing to regional policy and development in Newfoundland and Labrador.

3.0 REGIONAL WORKSHOP PURPOSE

Regional Workshops have three key objectives:

- 1. To promote Memorial University as a resource for regional policy and development throughout the province, through the utilization of research, teaching and outreach activities at Memorial;
- 2. To communicate current Memorial University activities to local stakeholders and to communicate local stakeholder priorities to Memorial faculty, students and staff;
- To provide a venue for the identification of new opportunities/linkages between Memorial University and local stakeholders.

The workshop provides information to local stakeholders on current Memorial activities and provides an opportunity for local stakeholders to discuss the implications of these activities in the area. It also allows people from the region to discuss their own work and interests and how they relate with the theme. The workshops also allow for discussion of possible new collaboration opportunities between Memorial and local stakeholders. The session closes with a discussion of next steps. This report is intended to provide a summary of the information shared in the various sessions and opportunities for further Memorial University and community collaboration.

4.0 PARALLEL SESSIONS: MEMORIAL UNIVERSITY'S CURRENT PROJECTS AND NEW OPPORTUNITIES FOR COLLABORATION

Following several presentations, the workshop participants split into two parallel sessions. These sessions began with a brief discussion by Memorial faculty, students and staff on their work in the region or on the themes, or the work of their departments. In addition, participants were all provided with a list of current research in the region, which included additional projects that may not have been discussed (see Appendix D). People from the region also had the opportunity to ask questions and discuss possible opportunities for using the research, while they introduced themselves and discussed their own work and activities related to the themes. Below is the list of the facilitators for each break-out group:

- Promoting regional collaboration and advancing local infrastructure Bojan Fürst, Harris Centre
- Fostering business development and entrepreneurship Rob Greenwood, Harris Centre

After lunch, discussion followed between Memorial representatives and stakeholders from the region to identify potential new opportunities and partnerships between the university and the region. Many potential opportunities for Memorial University research, teaching and public engagement with stakeholders on the Northern Peninsula arose from the afternoon session. These opportunities will be further explored with local contacts before being entered in Yaffle, so more details will likely emerge for each one. The opportunities are categorized by break-out group below.

4.1 **Promoting regional collaboration and advancing local infrastructure**

1) Land use and ownership information system

Memorial could work with Municipalities NL, Service NL, Law Society of NL and other stakeholders to find a way to create an information system/Geographic Information System that would help alleviate some of the issue around the current process of determining land ownership. There needs to be a way to identify conflicts and create a coordinated approach to land management. The process for municipalities to get crown land is extremely complex, and perhaps Memorial could help organize a project looking at land use and the best ways to manage it.

Local contact: Ernest Simms, Town of St. Anthony, simms.ernest@yahoo.ca

2) Marine and fisheries infrastructure needs assessment

Determine what kind of marine and fisheries infrastructure (e.g. wharves, processing facilities) improvements are necessary to ensure compliance with the regulations as well as ensure a year-round, sustainable fishery and fish processing in the region. One issue is that you can't develop infrastructure if you don't already know what is going on in the region. There is a lack of recording or understanding what is in place already, with respect to fisheries catches and infrastructure.

Local contact: Gerry Gros, Town of Anchor Point, ggros@nf.sympatico.ca

3) Packaging regional tourism offered in rural areas

The Northern Peninsula is interested in learning about the best practices when it comes to packaging tourism in rural regions with multiple tourism sites and operators. Local contact: Gerry Gros, Town of Anchor Point, ggros@nf.sympatico.ca

4) Maximizing benefits of fish processing for the region

The region needs a feasibility study on possible multi-species secondary processing in the region. In addition, there needs to be discussion about the need for immigrants to fill positions at fish plants, and how to keep them in the community. Also, the use of automation in the plants needs to be discussed.

Local contact: Gerry Gros, Town of Anchor Point, ggros@nf.sympatico.ca

5) Tourism infrastructure needs assessment

The Northern Peninsula region requires a tourism infrastructure needs assessment study that would look at cell and radio coverage, roads, as well as other tourism infrastructure such as rest stops, gas stations, campgrounds, etc.

Local contact: Nina Mitchelmore, Office of Public Engagement, <u>ninamitchelmore@gov.nl.ca</u>

6) Bringing back Newfoundland and Labrador expats

After the cod moratorium a lot of people moved away looking for work, and now many of them are close to retirement. What kind of amenities do those people need if they are to come back, and are the communities ready for them to come back? Do they even want to come back? What are potential immigration impacts of the demographic picture? What kind of infrastructure is needed?

Local contact: Sam Elliott, St. Anthony Basin Resources Inc., s.elliott@nf.aibn.com

7) Fixed Link across the Straits

There is an interest throughout the province in building a fixed link, as there are many potential benefits, such as lowering the cost of goods. A study is needed that would look at the cost of building a fixed link across the straits. The study should look at the cost and options, but also be a cost-benefit analysis of the tunnel to the rest of the island in terms of potential impacts on tourism, transportation of goods, food markets and so on. The study should also look at the infrastructure needs on both side of the tunnel as the current road system is not adequate to carry the potential traffic that would come through the tunnel. There was a cost-benefit analysis completed in 2004; however, this needs to be updated. Gerald could follow up with the Board of Trade to see if they have an official position on the issue.

Local contact: Gerry Gros, Mayor Anchor Point, <u>ggros@nf.sympatico.ca</u> Memorial contact: Gerald Anderson, Marine Institute, <u>gerald.anderson@mi.mun.ca</u>

8) Evaluation of Northern Peninsula Regional Collaboration

There was a pilot project that engaged communities, Regional Economic Development Boards and others to work together on regional development issues. However, the government ended its funding, and it did not continue. A Memorial research project could examine that initiative and see whether it is worthwhile to resurrect with some changes. The initiative was evaluated by the committee, and results were generally positive; however, there was some disappointment that recommendations made by the committee were not followed by the government. A challenge that has been identified is that there are clashes between individual municipalities, but how can that be addressed? How can technology help communities work together?

Local contact: Keith Billard, Town of Flower's Cove, townofflowerscove@nf.aibn.com

4.2 Fostering business development and entrepreneurship

1) Using wastes and invasive species as bait for lobster fisheries

Every year there is a large amount of waste generated by the shrimp fishery in St. Anthony, and the near shore lobster fishermen are looking for opportunities to reduce their costs for baiting lobster pots. This project would examine if the wastes created from shrimp processing plants in the area could be utilized by lobster fishermen as a potential free bait source for lobster pots. This could connect to Biology and potentially the chemistry departments at Memorial. The MMSB Waste Management Applied Research Fund, Research Development Council, NSERC and MITACS are all potential sources of funding.

Local contact: Carolyn Lavers, IBRD Port Saunders, <u>clavers@gov.nl.ca</u>

2) Capital access for young entrepreneurs and small business start-ups

Many young entrepreneurs and recent graduates are looking for opportunities. Because of their heavy student debts and lack of credit history, many of these same youth cannot get access to capital in order to start a business or begin the development of new products or services. Though there are many programs for students and recent graduates to start businesses in major centers, such as Corner Brook and St. John's, there are less available to youth in rural areas. The goal of this project would be to create a program that provides access to business advice, mentorship, and capital for youth in rural areas. This project would include the development of an asset map for rural areas, creating a program for educating rural based business people in the benefits of investing capital in new business opportunities. Local contact: Maurice Simmonds, Maurice's Service Centre, maurice.simmonds@yahoo.ca

3) Raleigh restoration and historical society enhancement

Raleigh is a rural fishing village that was heavily affected by the Cod Moratorium. Over the past several years the historical society in Raleigh has been attempting to revitalize tourism in the area by providing a cod fishing educational experience for people that would like to learn about the history and heritage of cod fishing in rural Newfoundland. The project would be separated into two parts: the restoration and organization of infrastructure for tourism in the community, and the filming and recording of oral histories from the long term residents of the community.

Contact: Fraser Elliott, cfraserelliott@gmail.com

4) Youth entrepreneurship program

A serious challenge for rural areas of Newfoundland and Labrador is the creation of an entrepreneurial culture that will bring more opportunities to these areas. This project would create and evaluate an experiential program focused on getting youth in grades kindergarten to grade 12 more interested and involved in entrepreneurship.

Local contact: Chatal Doyle, chataldoyle@gov.nl.ca

Memorial contact: Jose Lam, jlam@grenfell.mun.ca

5) Municipal infrastructure upgrading: preventing future pipe freezing

The Northern Peninsula has few incorporated towns, and not all of them have city infrastructure, such as water services. During periods of extreme cold weather, pipes freezing in homes becomes a serious issue for these rural residents. Further, because of climate change, we may see these periods of extreme cold more and more. The goal of this project would be to investigate better plumbing materials and techniques to prevent future freezing in homes in rural areas.

Local contact: Town of St. Anthony, info@town.stanthony.nf.ca

6) GNP Heritage Network Expansion

The GNP heritage network consists of 15 sites and is currently looking towards expanding in order to create a series of destinations that provide tourism experiences that will retain tourists in the area for multiple days. The project would look at opportunities to create themed experiences and vacation packages for different areas that would allow visitors to interact with the area. This project could potentially link with MUN geography and Dr. Kelly Vodden and her asset mapping project.

Local contact: Lynn Dempster, lynndempster@gov.nl.ca

5.0 FOLLOW-UP PROCESS

The Harris Centre will follow up with individual session participants to determine contacts and descriptions for the opportunities for further Memorial collaboration with stakeholders in the region. The goal is to develop each opportunity, or research question, into a one-page description, with a lead individual or organization specified from within the region as a local champion. These one-page opportunity descriptions will be circulated to appropriate Memorial University faculty, staff and students and the Harris Centre will track, facilitate and report results. Opportunities will also be listed in Yaffle (www.yaffle.ca), Memorial's online research database, to enable web-accessible listings for further follow up.

6.0 MEMORIAL PRESENTS

A Memorial Presents public forum was held the evening before the Regional Workshop. It was attended by around thirty-five people. The entire forum can be seen here: http://www.mun.ca/harriscentre/policy/memorialpresents/2013j/index.php.

The forum was titled *Open for Business: The Role of Entrepreneurial Culture in Transforming Communities.* Dr. Jose Lam provided a presentation describing the stakeholders that drive innovation and the economy, as well as the processes that help them do so. The concepts of clustering, networking, globalization, niche marketing and technology were introduced, while the importance of community and culture in developing local entrepreneurial opportunities was described.

Maurice Simmonds, with Maurice's Service Centre; and Todd May, with Holson Forest Products Ltd. acted as panelists following Dr. Lam's presentation. They each provided local context for the topic, discussing what it takes on a personal level to operate a successful enterprise in a rural area. Many challenges, strategies and opportunities for launching and operating local businesses were described, while the creation of a culture that supports business owners was promoted.

7.0 CONCLUSION

Based upon the evaluation results from the events, participants of Regional Workshop and the Memorial Presents public forum felt that these events were a useful and worthwhile way to become better informed on how Memorial University and communities can work together. The workshop also provided a good opportunity for dialogue. Memorial faculty, staff and students felt that it was a valuable way to learn about the needs and priorities of those on the Great Northern Peninsula. Memorial University is committed to the social and economic development of all areas of Newfoundland and Labrador; the Harris Centre is dedicated to advancing this mission through these workshops and the many opportunities they highlight and initiate.

APPENDIX A

Northern Peninsula Regional Workshop

Haven Inn, St. Anthony Thursday, May 22, 2014 8:30am – 2:30pm

Agenda

8:30 – 9:00	Breakfast (provided by the Harris Centre)	
8:30 – 9:00	Workshop Registration	
9:00 – 9:10 (10 mins)	 Welcomes Rob Greenwood, Harris Centre Mayor Ernest Simms, Town of St. Anthony 	
9:10 – 9:20 (10 mins)	Outline for the Day Rob Greenwood, Harris Centre	
9:20 – 9:35 (15 mins)	The Role of Memorial University in Regional Development Gerald Anderson, Marine Institute, Memorial University	
9:35 – 9:50 (15 mins)	Regional Profile and Priorities Nina Mitchelmore, Rural Secretariat, Office of Public Engagement	
9:50 – 10:00 (10 mins)	Follow-Up Process for New Opportunities Bojan Fürst, Harris Centre	
10:00 – 10:15 (15 mins)	Break	

10:15 – 11:45 (1hr 30 mins)	 Parallel Sessions: Introductions and Current Activities in the Region Participants will discuss current activities in the region and discuss various Memorial departments/centres in break-out groups. Assessing and advancing local infrastructure Facilitator: Sheila Downer, Labrador Solutions Promoting regional collaboration Facilitator: Bojan Fürst, Harris Centre Fostering business development and entrepreneurship
	Facilitator: Rob Greenwood, Harris Centre
11:45 – 12:15 (30 mins)	Lunch (provided by the Harris Centre)
12:15 – 1:45 (1hr 30 mins)	Parallel Sessions: New Opportunities Discussion of potential new opportunities for collaboration based on regional priorities. Groups will brainstorm new research questions, engagement activities, teaching opportunities, etc.
	Assessing and advancing local infrastructure Facilitator: Sheila Downer, Labrador Solutions
	Promoting regional collaboration Facilitator: Bojan Fürst, Harris Centre
	Fostering business development and entrepreneurship Facilitator: Rob Greenwood, Harris Centre
1:45 – 2:00 (15 mins)	Break
2:00 – 2:30 (30 mins)	Report Back and Next Steps Facilitator: Rob Greenwood, Harris Centre

APPENDIX B

Harris Centre Northern Peninsula Regional Workshop Attendees

Name	Affiliation
Amy Tucker	Harris Centre
Bojan Fürst	Harris Centre
Carolyn Lavers	Dept. of Innoviation, Business & Rural Development
Chatal Doyle	Dept. of Advanced Education and Skills
Cynthia Randell	Grenfell Historic Properties
Ernest Simms	Town of St Anthony
Fraser Elliott	Gowest Gold Ltd.
Gerald Anderson	Marine Institute
Gerry Gros	Town of Anchor Point
Glenda Noble	Dept. of Innoviation, Business & Rural Development
Gloria Toope	St. Barbe Development Association
Jacqui Walsh	Business, Grenfell Campus
Joan Simmonds	Great Northern Peninsula Heritage Network
Joe Wroblewski	Ocean Sciences, Memorial University
John Duff	Harris Centre
Jose Lam	Business, Grenfell Campus
Josh Smee	Political Science, Memorial University
Kara Snow	Norstead Viking Village
Keith Billard	Town of Flowers Cove
Kelly Vodden	Environmental Policy Institute, Memorial University
Kyle White	Geography, Memorial University
Lavinia Crisby	Constituency Assistant to MHA, Christopher Mitchelmore
Lynn Dempster	Innovation Business & Rural Development
Marc Storey	Geography, Memorial University
Mark Tierney	ACOA
Maurice Simmonds	Maurice's Service Centre
Natasha Way	Great Northern Peninsula Heritage Network
Nina Mitchelmore	Office of Public Engagement, Rural Secretariat
Peter Davis	Research Office, Grenfell Campus
Rob Greenwood	Harris Centre
Rudy Porter	Town of Englee
Sam Elliott	St. Anthony Basin Resources Inc.
Sharon Gaulton	Town of Anchor Point
Shree Mulay	Medicine, Memorial University
Terry Taylor	College of the North Atlantic
Thresa Burden	Town of St. Anthony
Trudy Taylor-Walsh	Parks Canada
Tobi Biggin	CBDC Nortip
Travis Nielsen	Biology, Memorial University
Wanda Pittman	The Viking Mall

APPENDIX C

Summary: Regional Workshop and Memorial Presents Evaluations

Participants provided a scoring of 1 to 5 for each of the below questions, with 1 being strongly disagree to 5 being strongly agree. The average score given to each question is provided.

	Average Score (out of 5)
Regional Workshop Total number of participants: 40 Total forms filled Response rate: 50%	out & returned: 20
The workshop increased my awareness of how Memorial University and community members can work together	4.5
The workshop covered topics and themes which interest me	4.6
There was good opportunity for dialogue at this workshop	4.7
Regional Workshops are good for NL communities	4.8
Regional Workshops are good for Memorial University	4.8
Memorial University plays a key role in finding solutions to issues in NL	4.2
The facilitated workshop format was a good way to conduct such a workshop	4.6
I will follow up on ideas and opportunities identified at this workshop	4.4
Memorial Presents Total number of participants: 35 Total forms filled ou Response rate: 40%	it and returned: 14
The speakers were well informed and provided relevant information.	4.3
The promotional materials for this event accurately described the content of the forum	4.4
There was sufficient time provided for the Q&A period	4.4
The presentation and the following discussion have given me a better understanding of the issues involved	4.1
The information and discussion at the presentation has given me a better understanding of the issues involved	4.1

I am interested in this topic	4.7
Memorial University plays a key role in finding solutions to the issues in Newfoundland and Labrador	3.6
Overall, this workshop and public forum has met my expectations.	5

Regional Workshop:

Additional Comments:

- Excellent workshop and facilitators.
- Great workshop. Excellent facilitation. Great participation. Looking forward to follow up-feedback.
- Great session! Really hope some projects will develop from this session that will benefit the Great Northern Peninsula. Really good and realistic ideas came forward form the sessions.
- A thought might be to find a different communication technique to capture interest of small business or service or medical fields local interest participating. Just a thought!
- Not enough time.
- Enjoyed the dialogue and format. Report on findings and discussion would be good.
- Didn't realize MUN's involvement in public Engagement. MUN's Harris Cenre certainly can assist us with a number of problems here on the Peninsula. This was a valuable day.
- Great day. Lots of opportunities to talk and voice our concerns.
- Great planning and logistics. Very well organized of hotel services.

Memorial Presents:

Additional Comments

• More time.

What other information would you like to see on this topic?

- Action items, positive things happening in our province on fostering entrepreneurship.
- Copies of presentations.
- New ways of doing things.

What other topics would you like to see Memorial Presents address?

- Not sure
- Lists of success stories, and not so successful
- Public vs. private

How did you find out about this session?

Harris Centre Regional Workshop: Great Northern Peninsula

- Internet
- Email from Harris Centre
- Amy Tucker
- Planned ports (?)

Age Group: Under 30 - 0Between 31 and 54 - 455 and over -3

APPENDIX D

List of Memorial University Projects on the Northern Peninsula: 2008-2014

This list is not exhaustive, and most of these projects are from Yaffle (www.yaffle.ca). Visit Yaffle to explore Memorial's current projects and opportunities, along with the research interests and expertise of Memorial's faculty, students and staff. You can also use Yaffle to enter your own project ideas.

Investigator(s)	Project Title
Archaeology	
Priscilla Renouf, Department of Archaeology	Northern Peninsula Archaeology and Landscape
	History Program
Peter Pope, Department of Archaeology	An Archaeology of the Petit Nord: the Maritime Cultural Landscape of the French, Seasonal, Shore- based, Salt-cod Fishery in Northern Newfoundland, 1510-1904
Peter Pope, Department of Archaeology	Early Migratory Fishermen and Newfoundland's Seabird Colonies
Hilary Lock, Department of Archaeology	An Exploration of the English Presence at Dos de Cheval, Northern Newfoundland
Robert Anstey, Department of Archaeology	Exploring the Functional Relationship between Two Large Dorset Palaeoeskimo Sites: Point Riche and Phillip's Garden, Port au Choix, Northwestern Newfoundland
Peter Pope, Department of Archaeology	Post-Medieval Breton Earthenwares in Newfoundland
Mélissa Burns, Department of Archaeology	Seasonal Taskscapes of the French Migratory Fishery in Northern Newfoundland
Dominique Lavers, Department of Archaeology	The recent Indian Cow Head complex occupation of the Northern Peninsula, Newfoundland
Corina Tudor, Department of Archaeology	Geophysical Investigations at the Dorset Palaeoeskimo Site at Phillip's Garden, Port au Choix, Northwestern Newfoundland
Kara Wolfe, Department of Archaeology	Culture Contact in Southern Labrador and Newfoundland's Great Northern Peninsula: An Ethnohistorical and Archaeological Approach.
Trevor Bell, Department of Geography	Coastal Archaeological Resources Risk Assessment
Christina Robinson, Department of Geography	Vulnerability Assessment of Coastal Heritage Resources to Climate Change on the Northern Peninsula
Community and Regional Development	
Bill Montevecchi, Department of Biology	Opportunities for community environmental stewardship
David Schneider, Ocean Sciences Centre	Reproductive Relative to Economic Value in Sustainable Fisheries Management: Lobsters in Newfoundland
Erin Kelly, Environmental Policy Institute, Grenfell	Experiments in Rural Development and Ecosystem-

Campus	based Management: the Possibilities of Community Forestry in Newfoundland
Barbara Neis, Department of Sociology	Community - University Research for Recovery Alliance (CURRA) Fish Plant Photography Component
Barbara Neis, Department of Sociology	Community-University Research for Recovery Alliance (CURRA): Governance Sub-Component
Peter Sinclair, Department of Sociology	Globalization, Fisheries, and Recovery Initiative at Memorial University (CURRA)
Kelly Vodden, Environmental Policy Institute, Grenfell Campus	Fishing Policies and Island Community Development: Case Studies in Newfoundland and Labrador
Kelly Vodden, Department of Geography	Canadian Regional Development: A Critical Review of Theory, Practice and Potentials
Kelly Vodden, Environmental Policy Institute, Grenfell Campus	Network Weaving for Regional Development on the Tip of the Great Northern Peninsula
Ryan Gibson, Department of Geography	Governance at the Heart of Rural Development: An Exploratory Investigation of Rural Regional Governance Initiatives in Newfoundland and Ireland
Sandra MacRae, Department of Sociology	Rural Youth: Identity and Perceptions of Work
Michael Fleming, Department of Sociology	Roads to Resilience: Trucking on the Northern Peninsula of Newfoundland and Labrador and Northern New Brunswick.
Health	
Ted Callanan, Psychiatry, Faculty of Medicine	Addressing Mental Health Issues in Rural Communities: Can a Self-help Program for Depression Have an Impact?
Penelope Turton, Faculty of Medicine	Is Uric Acid Level an Independent Risk Factor for Cardiovascular Disease in a Newfoundland Population?
George Fodor, Faculty of Medicine	Newfoundland Metabolic Syndrome Follow-Up Study
Peter Cornish, Counselling Centre, Student Affairs and Services	Rural Mental Health Interprofessional Training Project
Folklore and History	
Anne Lafferty, Department of Folklore	Gender and Newfoundland Wakes Gender Differences in Funeral and Mourning Practices in St. John's and the Outports during the Twentieth Century Public and Private Spheres in Newfoundland
Emily Urquhart, Department of Folklore	'That Nice Gorgeous Cusp': Social Stratification in Contemporary Newfoundland Rug-Hooking
Ronald Rompkey, Department of English Language and Literature	Reports of the French Consul, 1885-1903
Environment	1
Norm Catto, Department of Geography	Impacts and adaptations to climate change in Newfoundland and Labrador

Robert Hooper, Bonne Bay Marine Station	Strait of Belle Isle Biogeographic Boundary
	Lobsters and Fishers in Bonne Bay
Luise Hermanutz, Department of Biology	Conservation and Management of Endangered
	Plants of the Limestone Barrens of the GNP
Geology	
Melissa Putt and Trevor Bell, Department of	Late Wisconsinan ice-flow history on the tip of the
Geography	Northern Peninsula, Northwestern Newfoundland