



Summary Report

Harris Centre Regional Workshop

**Springdale, NL
September 26, 2012**

Memorial University Partnering With:

Zone 11: Emerald Zone Corporation

www.mun.ca/harriscentre

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1.0 EXECUTIVE SUMMARY

The Harris Centre's twentieth Regional Workshop was held on September 26, 2012 in Springdale, Newfoundland and Labrador.

Planning partners included:

- Emerald Zone Corporation
- Town of Springdale
- Rural Secretariat
- College of the North Atlantic
- Central Health
- Forestry Services Branch, Department of Natural Resources
- Department of Advanced Education and Skills

This workshop had two main goals: 1) promote Memorial University as a resource for regional policy and development throughout the province, and 2) stimulate discussion to generate future opportunities or research questions from the region. To facilitate this, participants aimed to identify opportunities for future collaboration in the areas of research, teaching and outreach within the region, between Memorial University and community stakeholders.

1.1 Memorial Presents

A 2-hour lunchtime public forum was held during the workshop on the topic of regionalizing public services and economic development in rural Newfoundland and Labrador. The entire forum can be seen here: www.mun.ca/harriscentre/policy/memorialpresents/2012f/index.php. Dr. Kelly Vodden with the Environmental Policy Institute, Grenfell Campus, Memorial University, was the main presenter in this forum. Kelly has more than a decade of related research in Newfoundland and Labrador and rural regions across Canada.

Dr. Vodden's presentation synopsis was: Community leaders, residents and senior government officials alike look to the region as an appropriate scale for organizing public services and local development. For some, this is driven by financial realities or increasing service standards that individual communities are no longer able to meet on their own. For others, regionalization is seen as a way to respond to a current or impending shortage of human resources, or simply as a reflection of the geographic patterns of resident's lives. Still others recognize the benefits of pooling their assets to attract residents and business investment. Despite all of these potential benefits, working regionally also comes with challenges. Common concerns include equity in decision-making and in sharing both the costs and benefits of regional services. The success of regional approaches to planning and service delivery requires open dialogue about the pros and cons of these efforts, openness to change, learning from others and creative solutions that foster a sustainable future for rural regions and communities.

Panelists for the Memorial Presents forum included Stan Reid, Chairperson of the Newfoundland and Labrador Association of Community Business Development Centres (CBDCs) as well as a long-serving councillor and mayor; and Churence Rogers, President of Municipalities Newfoundland and Labrador as well as a long-serving councillor and mayor.

Mr. Reid presented on the role and mandate of CBDCs and how they work with people and communities to support business and economic development within the province. The panelist explained how the CBDCs have built strong relationships and collaborative partnerships with the business sector, communities and economic development partners throughout the province through various events, awards, funding, loans and other activities.

Mr. Rogers provided an overview of regionalization and the role of Municipalities Newfoundland and Labrador (MNL) within the province. He discussed the importance of working together for regional development, as some municipalities and local service districts may need this collaboration to be sustainable. Regionalization can refer to working together to deliver certain services, but does not necessarily refer to amalgamation. NL has had a weak history of regionalization; however, communities are realizing its benefits as they are

facing financial and demographic pressures. Mr. Rogers discussed upcoming programs such as the long-term infrastructure program, municipal operating grants, and the new fiscal framework submitted by MNL to the province. MNL is working to promote the sharing of regional services, the building of community capacity, and the development of joint councils. The panelist also discussed the loss of Regional Economic Development Boards within the province, how that will negatively affect municipalities, and how MNL will need to step in to fill in some gaps.

1.2 Regional Workshop

The ‘Regional Workshop’ was held on Wednesday, September 26, 2012, from 8:00am to 4:00pm at the Riverwood Inn in Springdale (see Appendix A for the Agenda). Sixty-one people attended the workshop and Memorial Presents, and attendees included 19 faculty, students and staff from Memorial University, and 42 others from community-based and non-profit organizations, educational institutions, municipalities and local service districts, businesses, media, and provincial and federal government departments (see Appendix B).

The morning and afternoon sessions were divided thematically into: (1) Health in a Rural Setting; (2) Land Use Planning; and (3) Business Development. These themes were determined by the planning committee in consultation with regional partners prior to the workshop.

In the morning, there was also an introduction of several Memorial services and departments during the opening presentations. Presentations were given by Rob Greenwood, Executive Director of the Harris Centre and Office of Public Engagement; Grant Gardner, Associate Vice-President (Academic); and Bojan Fürst, Manager of Knowledge Mobilization with the Harris Centre. The group also learned more about Zone 11 through a presentation by Glenda Tulk, with the Emerald Zone Corporation.

Participants broke into the three themed groups for the rest of the morning and discussed the work of the faculty, staff and students within the various Memorial departments, faculties

and centres which were represented at the workshop. The morning was also spent introducing everyone in the group and getting to know more about their work and interests. The break-out sessions ended with the Memorial Presents lunchtime public forum.

During the afternoon breakout sessions, the participants informed Memorial faculty, students and staff, as well as the other participants, about development priorities in their region. Discussion then followed to identify potential new opportunities for Memorial in establishing linkages and partnerships for future projects.

There were a total of 17 follow-up opportunities identified at the workshop:

- Business Development – 6
- Land Use Planning – 6
- Health in a Rural Setting – 5

Those opportunities are listed in section 6.0 of this report, and the Harris Centre will follow-up on them. These opportunities will be circulated to the appropriate faculty, staff and students throughout Memorial University with the Harris Centre facilitating and tracking results. The one-pagers will be available online in Yaffle, Memorial University's online research database (www.yaffle.ca).

The workshop was very successful. Attendees overwhelmingly agreed that it increased their awareness of how Memorial and communities can work together, and that there were good opportunities for dialogue. It was also agreed upon that the facilitated workshop format worked well, and that Regional Workshops are good for Newfoundland and Labrador communities and Memorial University. The attendees also agreed that the workshop covered topics and themes that interested them, and that they would follow up on ideas and opportunities that were identified. Overall, the workshop helped facilitate strategic planning and development within the region by discussing regional priorities and brainstorming potential projects with which Memorial could become involved. The results of the workshop evaluation are found in Appendix C.

2.0 ABOUT THE HARRIS CENTRE

Named in honour of the late scholar and former Memorial University President Dr. Leslie Harris, the Leslie Harris Centre of Regional Policy and Development was established on October 1, 2004.

Dr. Harris was known for his integrity and independence while making a practical contribution to Newfoundland and Labrador. The Harris Centre continues this commitment in coordinating and facilitating Memorial's educational, research and outreach activities in the areas of regional policy and development. In brokering these activities the Harris Centre will in some situations take a leading role, while in others the role will be that of a partner, supporter or facilitator.

The final product offered to the community, whether in the form of research, teaching or outreach, is based upon the independence and integrity of Memorial's faculty, staff and students in applying their professional expertise in contributing to regional policy and development in Newfoundland and Labrador

3.0 REGIONAL WORKSHOP PURPOSE

Regional Workshops have three key objectives:

1. To promote Memorial University as a resource for regional policy and development throughout the province, through the utilization of research, teaching and outreach activities at Memorial;
2. To communicate current Memorial University activities to local stakeholders and to communicate local stakeholder priorities to Memorial faculty, students and staff;
3. To provide a venue for the identification of new opportunities/linkages between Memorial University and local stakeholders.

The morning session of the workshop provides information to local stakeholders on current Memorial activities and provides an opportunity for local stakeholders to discuss the implications of these activities in the zone. It also allows people from the region to discuss their own work and interests and how they relate with the theme. The afternoon session entitled “new opportunities,” allows for discussion of possible new collaboration opportunities between Memorial and local stakeholders. The session closes with a discussion of next steps.

This report is intended to provide a summary of the information shared in the various sessions and opportunities for further Memorial University and community collaboration.

4.0 MORNING SESSIONS: MEMORIAL UNIVERSITY’S CURRENT PROJECTS

Following several presentations the workshop participants split into three parallel sessions. These sessions began with a brief discussion by Memorial faculty, students and staff on their work in the area, of their departments or about research in general. In addition, participants were all provided with a list of current research in the region, which included additional projects that may not have been discussed (see Appendix D). People from the region also had the opportunity to ask questions about the research and discuss possible opportunities for using the research. In addition, the people from the region had the opportunity to introduce themselves and discuss their own work and activities. Below is the list of the facilitators for each break-out group:

Business Development

Facilitator: Rob Greenwood, Harris Centre

Land Use Planning

Facilitator: Mike Clair, Harris Centre

Health in a Rural Setting

Facilitator: Bojan Fürst, Harris Centre

5.0 AFTERNOON SESSIONS – NEW OPPORTUNITIES FOR COLLABORATION

Parallel sessions were held under the themes carried over from the morning sessions. Discussion followed between Memorial representatives and stakeholders from the region to identify potential new opportunities and partnerships between the university and the community.

6.0 OPPORTUNITIES FOR FOLLOW-UP

Many potential opportunities for Memorial University research, teaching and outreach with stakeholders in the Emerald region arose from the afternoon sessions of the workshop. Below are the opportunities for possible collaboration, categorized by break-out group:

6.1 Business Development

1) Study of Impact of Changes to EI System

The federal government proposals will impact labour forces based around seasonal industries – including all from women to older workers, etc. Issues specific to seasonal industries:

- What challenges do fish plant workers face when they are asked to re-train or work in the service sector?
- How does it impact women, including young mothers, especially in the fishery?
- How are other seasonal industries impacted, for example tourism or construction?
- What are the impacts on labour supply for businesses?

Community partners: Job Halfyard, 675-2511; Tina Butt, Advanced Education and Skills, 673-2608 or tinabutt@gov.nl.ca; Denis Dumont, College of the North Atlantic, 532-8066, denis.dumont@cna.nl.ca; Alicia Anderson, Marine Institute, 535-6076, alicia.anderson@mi.mun.ca.

2) Improved Access to Training in the Emerald Region

Training requires a critical mass to cover costs, etc. How can we bring people together to offer training? A broad consultation on training needs assessments is needed. Is there an opportunity for MUN to have a coordinator in central NL to manage/coordinate training opportunities for regions? There are some issues with the provision of training, as participants may not be willing to travel due to costs associated with transportation, lodging,

food, etc. Many groups have training programs (CNA, private firms, Government of NL, Memorial University, etc.), but there needs to be more discussion and coordination. Program information needs and training requirements need to be accessible. How can the use of technology address this? Can courses be combined to solve transportation problems?

Community partners: Denis Dumont, College of the North Atlantic, 532-8066, denis.dumont@cna.nl.ca; Alicia Anderson, Marine Institute, 535-6076, alicia.anderson@mi.mun.ca; Tana Adams, tana.adams@eastlink.ca.

3) Marketing of Communities to Specialized Labour/Professionals and Businesses

How can you create a good offer for potential workers interested in coming to a community?

How can small communities access the resources in the province that deal with this?

Possible community partner: Baie Verte Economic Development Corporation

Possible resources: information available from TRACT Consulting, Municipalities NL

4) Assessing Assets in Rural Communities

Can there be an audit of the different assets in a community? For example, people that live there, people who have ties (former residents), people that come from away, etc. How can these people act as resources for communities? How can people help others to learn certain skills? Could create an inventory of what members can do for their community, and what the community can do for others. Often, people that come from away have knowledge, networks and wealth that could benefit a community, and it is important to learn about ways they can be engaged in community life.

Potential community partners: Job Halfyard, 675-2511

5) Supplying local labour to the mining industry on the Baie Verte Peninsula (Brokered at the workshop)

There is a need for people with skilled trades and advanced degrees to be involved in the mining industry. This is true of the Anaconda Mine on the Baie Verte Peninsula. How can we make sure that people in the region are equipped to work in this industry? Young people need to have their talents developed at an early stage, and this could potentially happen as early as high school. What options are there for people who want to work in the industry, and how

accessible are these options? Can human resource demands of employers be met by people in the region? If not, can we identify gaps in the supply chain of skilled workers? How can we make sure that people in the region are able to work in the mining industry?

Community partners: Alan Cramm, Anaconda Mining, acramm@anacondamining.com;
Job Halfyard, 675-2511

Memorial University partner: Heather Hall, Post-Doctoral Fellow, The Harris Centre

6) Social Enterprise Development

How can we tap into resources to develop social enterprise in the Emerald Zone? What foundations and scholarships exist? How can people who have come from away or have moved away add to these enterprises? How can local people donate or help with these ventures?

Potential community partner: Baie Verte Economic Development Corporation

6.2 Land Use Planning

1) Build up capacity and create an inventory of “Social Mediators” who can help regions resolve complex land use issues

Land use issues and resource use conflicts are among the most complex and difficult decisions facing authorities at all levels. Furthermore, these issues can generate strong emotional responses from the parties involved, making them that more difficult to deal with. It is proposed that Memorial University look into developing a program to teach mediation skills specifically adapted to resource use conflicts, and that an inventory of certified graduates be maintained. The question was raised as to whether the Department of Innovation, Business and Rural Development already maintains a list of mediators, so this would need to be confirmed.

Potential community partners: Linda Brett, Rural Secretariat; Craig Pollett, Municipalities Newfoundland and Labrador; Mark Lawlor, NL Department of Natural Resources

Potential Memorial University contacts: Dr. Rob Greenwood and Mike Clair, Harris Centre; Dr. Kelly Vodden, Environmental Policy Institute; Dr. Alistair Bath, Department of Geography; Brian Hurley, Gardiner Centre

2) Quantify the value of a land management plan for communities

The vast majority of communities in Newfoundland and Labrador do not have a land management plan. Development proposals are dealt with on a reactive basis, which may lead to sub-optimal outcomes, not to mention future conflicts. As development pressure builds in many communities throughout the province, this will only lead to more problems in the future. It is therefore proposed that a comparative study of the values of a land management plan be undertaken, using case studies of towns with and without a plan, and assigning a monetary value on a land management plan.

Potential community partners: Municipalities Newfoundland and Labrador; Departments of Municipal Affairs, Transportation & Works, and Environment & Conservation

Potential Memorial University contacts: Departments of Political Science, Economics and Geography; Faculty of Business Administration; Environmental Policy Institute

3) Identify the barriers to the development of regional land use plans for municipalities

In regions of the province where different municipalities share boundaries, or in other areas where a development proposal affects more than one municipality, it is important to be able to plan on a region-wide basis. However, the management structures to allow this regional collaboration may not always exist. How is regional planning to take place if these structures are absent. It is proposed that a research project be undertaken that would develop case studies where such initiatives are in existence, both in Newfoundland and Labrador and elsewhere.

Potential community partners: Municipalities Newfoundland and Labrador; Atlantic Planners Institute; Dalhousie University; College of the North Atlantic

Potential Memorial University contacts: Department of Political Science; Department of Geography (Dr. Chris Sharpe); Environmental Policy Institute

4) Empowering communities to acquire Crown Land

Many municipalities in Newfoundland and Labrador contain – within their boundaries – Crown land that could be used for residential, commercial or industrial development. In order to promote this land to developers (and to be able to respond quickly to a development

proposal), ownership should be passed to the municipality. However, most municipalities do not have the finances necessary to acquire Crown land. It is proposed that a pilot project be undertaken to find alternative methods that would allow small towns without the necessary financial resources to purchase Crown lands. The study should also examine the land title process with a view to seeking efficiencies.

Potential community partners/contacts: Town of Harbor Breton; Municipalities Newfoundland and Labrador

Potential Memorial University contacts: Faculty of Business Administration; Departments of Political Science and Geography

5) Tapping into innovative sources of financing for rural projects

What new innovative mechanisms have come into existence to help expatriates and interested immigrants funnel resources to rural NL (such as social impact bonds, community foundations, philanthropy, etc.), and how can these sources of financing be tapped by local volunteer groups?

Potential community partners/contacts: NL Community Foundation; Rural Secretariat (Tanya Noble); Expatriates (Fort MacMurray, etc.); Philanthropists (Jo Mark Zurel, David Norris, Zita Cobb etc.)

Potential Memorial University contacts: Faculty of Business Administration (Dr. Natalie Slawinski and Dr. Tom Cooper); Department of Geography (Ryan Gibson)

6) The impact of a mobile workforce on families in small towns

With the decline in the fishery, more and more Newfoundlanders and Labradorians have had to look for work outside the province. While some have moved permanently away, others are commuting long distances for jobs in work camps, at sea, on the highways, etc. It is proposed that a study be undertaken to examine the stressors, attractors and compensatory mechanisms required to deal with this situation.

Potential Memorial University contact: Dr. Barb Neis, Department of Sociology

6.3 Health in a Rural Setting

1) Exploring mental health self-management programs

There is already research done here and given that the region has adopted standford's principles of self-management and help around health issues looking into to would be amazing to explore.

Community Partner: Melinda Noel, Central Health, 293-0282

2) Seniors' program evaluation

There are several programs for seniors in the region, but they are all run locally and member of various communities are not aware of what is out there and how to access it. An evaluation of existing programs and an evaluation of available caregiver support is needed to capture everything that is available in the region. The report would result in further regional engagement with the university and between the communities. The programs that exist address social determinants of health and are important part of an overall healthy living strategy. But we need to be better at coordinating what is already here.

Community Partner: Melinda Noel, Central Health, 293-0282

3) Social enterprise and provision of community based health services

Can social enterprise model be used to provide a long term support for community driven initiative in areas such as mental health services and healthy aging.

Community Partner: Melinda Noel, Central Health, 293-0282

4) A workshop on social enterprise

There is a need for a half a day to a full day of workshop on social enterprise.

Community Partner: Patricia Pobihushchy-Lawlor, Central Health, 673-5112

5) Engaging youth who need services

How to reach youth in need of health prevention services in terms of healthy eating and healthy lifestyle programs that are available but underutilized? Is there a way to provide

meaningful incentives and provide sufficient funding for such programs in rural areas? Are there successful examples in the province and or other jurisdictions? How do we engage youth that are disengaged now but need the services?

Community Partner: Melinda Noel, Central Health, 293-0282

7.0 FOLLOW-UP PROCESS

The Harris Centre will follow up with individual session participants to determine contacts and descriptions for the opportunities for further Memorial collaboration with stakeholders in the region. The goal is to develop each opportunity, or research question, into a one-page description, with a lead individual or organization specified from within the region as a local champion. These one-page opportunity descriptions will be circulated to appropriate Memorial University faculty, staff and students and the Harris Centre will track, facilitate and report results. Opportunities will also be listed in Yaffle (www.yaffle.ca), Memorial's online research database, to enable web-accessible listings for further follow up.

8.0 CONCLUSION

Based upon the evaluation results from the event (See Appendix C), participants of the Memorial Presents and the Regional Workshop felt that it was a useful and worthwhile way to become better informed on how Memorial University and communities can work together. The workshop also provided a good opportunity for dialogue. It was agreed that these workshops are good for communities in the province, while they are also beneficial for Memorial University. Memorial faculty, staff and students felt that it was a valuable way to learn about the needs and priorities of those in the Emerald region of the province. Memorial University is committed to the social and economic development of all areas of Newfoundland and Labrador; the Harris Centre is dedicated to advancing this mission through these workshops and the many opportunities they highlight and initiate.

APPENDIX A

Regional Workshop Agenda

8:00 – 8:45	Breakfast (provided by the Harris Centre)
8.00 – 9:00	Workshop Registration
9:00 – 9:10 (10 mins)	Welcomes <ul style="list-style-type: none">• Rob Greenwood, Harris Centre• Mayor Harvey Tizzard, Springdale
9:10 – 9:20 (10 mins)	Outline for the Day Rob Greenwood, Harris Centre
9:20 – 9:35 (15 mins)	The Role of Memorial University in Regional Development Grant Gardner, Associate Vice-President (Academic)
9:35 – 9:50 (15 mins)	Regional Priorities Glenda Tulk, Emerald Zone Corporation
9:50 – 10:00 (10 mins)	Follow-Up Process for New Opportunities Bojan Furst, Harris Centre
10:00 – 10:15 (15 mins)	Break

- 10:15 – 11:30**
(1hr 15 mins)
- Parallel Sessions: Current Memorial Activities in the Region**
Participants will discuss current activities in the region and discuss various Memorial departments/centres in break-out groups.
- **Health in a Rural Setting**
Facilitator: Bojan Fürst, Harris Centre
 - **Land Use Planning**
Facilitator: Mike Clair, Harris Centre
 - **Business Development**
Facilitator: Rob Greenwood, Harris Centre
- 11:30 – 1:30**
(2 hrs)
- Memorial Presents Lunchtime Public Forum:
Regionalizing Public Services and Economic Development in
Rural Newfoundland and Labrador**
- Lunch provided by the Harris Centre
 - Presentation by Kelly Vodden, Memorial University's Environmental Policy Institute
 - Panelist response by Churence Rogers, Municipalities NL
 - Panelist response by Stan Reid, NL Association of Community Business Development Corporations
- 1:30 – 2:55**
(1hr 25 mins)
- Parallel Sessions: New Opportunities**
Discussion of potential new opportunities for collaboration based on regional priorities. Groups will brainstorm new research questions, outreach/engagement activities, teaching opportunities, etc.
- **Health in a Rural Setting**
Facilitator: Bojan Fürst, Harris Centre
 - **Land Use Planning**
Facilitator: Mike Clair, Harris Centre
 - **Business Development**
Facilitator: Rob Greenwood, Harris Centre
- 2:55 – 3:10**
(15 mins)
- Break
- 3:10 – 3:50**
(40 mins)
- Report Back/Wrap-Up and Next Steps
Facilitator: Rob Greenwood, Harris Centre
- 3:50 – 4:00**
(10 mins)
- Evaluations
Facilitator: Mike Clair, Harris Centre

APPENDIX B

List of Attendees

Name	Affiliation
Tana Adams	Recent Memorial University graduate
Jim Bennett	MHA - St. Barbe District
Jerry Brett	Green Bay Wholesale
Linda Brett	Rural Secretariat
Bertha Brophy	CA - St. Barbe District
Nancy Brown	CBDC Emerald
Maurice Budgell	
Amanda Burton	Emerald Zone Corporation
Gerald Burton	Emerald Zone Corporation
Tina Butt	Government of Newfoundland & Labrador (AES)
Mike Clair	The Harris Centre
Deidre Clarke	Green Bay Community Youth Network
Tom Cooper	Memorial University
Allan Cramm	Anaconda Mining Inc.
Scott Dawe	Atlantic Canada Opportunities Agency
John Duff	The Harris Centre
Denis Dumont	College of the North Atlantic
Rowan El-Bialy	Memorial University
Bojan Fürst	The Harris Centre
Grant Gardner	Memorial University
Rick Goudie	Innovation, Business and Rural Development
Rob Greenwood	The Harris Centre
Job Halfyard	Sunrise Fish Farm
Sharon Halfyard	Memorial University
Heather Hall	Memorial University
Brian Hancock	Indian River High School
Stephen Holisko	Grenfell Campus, Memorial University
Jamie Hull	CBDC Emerald
Robert Keenan	Municipalities Newfoundland and Labrador
Mark Lawlor	Government of Newfoundland & Labrador
Holly LeDrew	Western Regional School of Nursing
Rick LeDrew	Town of Springdale
Karen Lilly	Central Health
Louise McGillis	Grenfell Campus, Memorial University
Raisa Mirza	Memorial University
Pam Moores	Western Regional School of Nursing
Melinda Noel	Central Health
Rudy Norman	The Nor'Wester
Earnest Paddock	Town of Springdale

Harris Centre Regional Workshop: Emerald Zone

Sharon Pelley	Life Unlimited For Older Adults
Patricia Pobihushchy-Lawlor	Central Health
Kevin Pollard	MHA Baie Verte- Springdale District
Trudy Read	Western Regional School of Nursing
Randy Regular	Emerald Zone Corporation
Stan Reid	Community Business Development Corporations
Churence Rogers	Municipalities Newfoundland and Labrador
Bonnie Rowsell	Life Unlimited for Older Adults
Gloria Sheppard	Life Unlimited For Older Adults
Janelle Skeard	Memorial University
Jason Sparkes	Town of Springdale
Maxime Stephan	NL Economic Development Network
Joseph Tompkins	Emerald Zone Corporation
Amy Tucker	The Harris Centre
Doris Tucker	Little Bay Islands Heritage Society
Glenda Tulk	Emerald Zone Corporation
Kelly Vodden	Memorial University
Neil Ward	Town of La Scie
Brian Warr	CBDC Emerald
Jennifer Whelan	CBDC Emerald/Emerald Zone
Ruth Young	

APPENDIX C

Summary: Regional Workshop Evaluation

Total number of participants: 61

Total forms filled out & returned: 22

	Strongly Disagree	Disagree	Neither Agree or Disagree	Agree	Strongly Agree
The workshop increased my awareness of how Memorial University and community members can work together.			1	7	14
The workshop covered topics and themes which interest me.				11	11
Here was a good opportunity for dialogue at this workshop				8	14
Regional Workshops are good for Newfoundland and Labrador communities.				4	18
Regional Workshops are good for Memorial University.			1	4	17
Memorial University plays a key role in finding solutions to the issues in Newfoundland & Labrador.			1	9	12
The facilitated workshop format was a good way to conduct such a workshop			1	7	14
I will follow up on ideas and opportunities identified at this workshop.			2	7	13

Additional Comments:

- Thank-you for asking about research interests prior to coming – this made the anticipation of the workshop more exciting! Thank-you for your organizations skills, Amy; facilitation by Bojan, and speaker humor by Rob.
- Very informative day!
- Excellent day. Think all councillors and health care management would benefit from this workshop.
- The lunch and snacks were very good.
- This was a great opportunity to network.
- Knowing about the capacity of MUN to collaborate with communities is valuable
- Lots of new directions and opportunities to pursue
- Excellent choice of panel speakers
- Great opportunity to learn and engage with regional actors

How did you find out about this session?

- Was on planning committee
- Email from Town of Springdale
- Invited by a colleague
- Email through Emerald Zone
- Nor'wester Newspaper
- Email from colleagues at MUN
- Email from our acting research coordinator at the Western Regional School of Nursing
- Invite from Emerald Zone Corporation
- Email invite
- Approached by Amy Tucker to assist in coordination
- Dr. Vodden
- Email sent by co-worker
- Received an invitation via email. Maybe forwarded from the Emerald Zone or Linda Brett.
- From Emerald Zone
- Amy emailed me
- Invited to be part of the planning committee
- Community health and humanities mailing list
- Email from Central Health
- Workplace
- Email from town coordinator
- Through the Harris Centre

Was the one day period for the workshop adequate for its purpose?

- Yes - 16
- Yes, I think there was enough time to make connections for projects
- Yes, I really liked the 15-20 minute sessions. The pace of the day was well-planned. Lots of variety. Interesting and informative!
- Yes, but would prefer more time for networking
- Yes, better than 1.5 days
- No - 1
- No, two required

If no, do you have suggestions about another format or workshop length?

- The break-out sessions on health were great but more of the core presentations could have had the health theme. This would likely mean a longer workshop.
- Felt rushed, needed more time for networking
- I would have liked to have a little background info about what land use actually encompasses, and also extra knowledge about social enterprise.
- Plenary session in the evening before to facilitate networking during the day and frame the discussion for the workshop

Age Group:

30 or under - 4

Between 31 and 54 - 13

55 or older - 4

APPENDIX D

List of Memorial University Projects in the Emerald Region

This list is not exhaustive, and most of these projects are from Yaffle (www.yaffle.ca). Visit Yaffle to explore Memorial's current projects and opportunities, along with the research interests and expertise of Memorial's faculty, students and staff. You can also use Yaffle to enter your own project ideas.

Principal Investigator	Department/Faculty	Project Title	Dates
Richard Birtwhistle,	Director, Centre for Studies in Primary Care, Queen's University and Walter Rosser, Family Medicine, Queen's University	Canadian Primary Care Sentinel Surveillance Network (CPCSSN) - A Proof in Principle Investigation	2008-2015
Kelly Vodden	Department of Geography	Understanding Land Use Issues in the Grand Falls - Windsor - Baie Verte - Harbour Breton Region	In progress
Sharon Halfyard	Interdisciplinary PhD Candidate	Intertwined - A Social History Narrative of A. Job. Halfyard: The Interrelationship between Educators, Leadership and Rural Development in Post-Confederation Newfoundland and Labrador (NL)	In progress
Stephen Piercey	Department of Earth Sciences	Metallogeny of Ores in Volcanic and Sedimentary Basins	In progress
		Geology, Mineralogy, and Genesis of the Little Deer Volcanogenic Massive Sulfide (VMS) Deposit, Springdale, Newfoundland	2010-2012
		Geology, Genesis, and Exploration for Precious Metal-enriched (Au-Ag) Volcanogenic Massive Sulfide (VMS) deposits	2011
		Portable XRF and	2011

		Advanced Microscopy for Hydrothermal Alteration Studies Related to Mineral Deposits	
Jean-Luc Pilote	Department of Earth Sciences, PhD Candidate	Volcanic, structural, and hydrothermal reconstruction of the Ming volcanogenic massive sulfide (VMS) deposits, Baie Verte, Newfoundland.	In progress
Stefanie Lode	Department of Earth Sciences, PhD Candidate	Role of shales in the localization and genesis of volcanogenic massive sulfide (VMS) deposits of the Central Mobile Belt, Newfoundland.	In progress
Helena Toman	Department of Earth Sciences, Masters Student	Mineralogy, S-isotope Systematics, and Geometallurgy of the Little Deer volcanogenic massive sulfide (VMS) deposit, Sprindgale area, Newfoundland.	In progress
Conor McKinley	Department of Earth Sciences, Masters Student	Volcanic and hydrothermal reconstruction of massive sulfide mineralization at Pilley's Island, central Newfoundland.	In progress
Raïsa Mirza, Kelly Vodden and Gail Collins	Department of Geography	Developing Innovative Approaches for Community Engagement In the Grand Falls - Windsor - Baie Verte - Harbour Breton Region	In progress
Raïsa Mirza	MSc Student, Department of Geography, Memorial University	Engaging Youth for Sustainable Coastal Community Economies	2012
Megan Jane Morrison	PhD. Candidate, Community Health and	Health Promotion Through the Arts:	January 2012 - September 2012

	Humanities, Faculty of Medicine	Exploring New Methodologies in Research; Creative-Arts Workshops for Caregivers of Partners with Dementia	
Jamie Ward, MSc & Alvin Simms	Department of Geography	A Rational Approach to Gaining “Citizens” Perspectives on Services in Rural Remote and Rural Adjacent Communities: A Case Study of the Grand Falls-Windsor-Baie Verte-Harbour Breton Rural Secretariat Region	2011
Gioia Montevercchi, BSc, MSc Med (c)	Faculty of Medicine	Literature Review for Central Newfoundland Community Engagement Framework Prepared for: The Central Regional Health Authority The Nova Central School District The College of the North Atlantic The Rural Secretariat	2011
Stephen Bornstein	Newfoundland and Labrador Centre for Applied Health Research (NLCAHR)	The Reprocessing and Reuse of Single-Use Medical Devices in Newfoundland and Labrador	2010
Stephen Bornstein	Newfoundland and Labrador Centre for Applied Health Research (NLCAHR)	Integrated Knowledge Translation for Decision Support in the Health Care System: an Innovative Approach in Newfoundland and Labrador	2008-

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Dr. Ted Callanan, Dr. Elizabeth Church	Psychiatry, Memorial University; Department of Education, Mount St. Vincent University	Addressing Mental Health Issues in Rural Communities: Can a Self-help Program for Depression Have an Impact?	2008
Chesley W. Sanger	Professor Emeritus, Department of Geography	Changing Technologies and Personal Patterns in 19th Century Newfoundland Sealing	2008