



Summary Report

Harris Centre Regional Workshop

**Corner Brook, NL
January 26-27, 2011**

Memorial University partnering with:



www.mun.ca/harriscentre

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1.0 EXECUTIVE SUMMARY

The Harris Centre's fourteenth Regional Workshop was held January 27, 2011 in Corner Brook. Planning partners included the Humber Economic Development Board (Zone 8), the City of Corner Brook, Grenfell Campus, the Model Forest of Newfoundland and Labrador, and the Rural Secretariat. Attendees to the workshop included non-profit and community group members, government representatives, schools, the College of the North Atlantic, staff from Western Health, business owners, and Memorial and Grenfell Campus faculty, staff and students.

This workshop main goal was to promote Memorial University as a resource for regional policy and development throughout the province. To facilitate this, participants aimed to identify opportunities for future collaboration in the areas of research, teaching and outreach within the region, between Memorial University and community stakeholders.

This Regional Workshop experience was unique because of the mix of urban and rural found in the Humber region. It also involved a significant number of Grenfell Campus representatives and helped foster new relationships between those from outside the region and the faculty, staff and students working at Grenfell Campus.

On the evening of January 26, the Harris Centre hosted a 'Memorial Presents' public policy forum titled: *"Whose Pine Clad Hills: Forest Rights and Access in NL"* and held in room LC-301 at the Grenfell Campus in Corner Brook. The keynote speaker for the event was Dr. Rainer Baehre, professor of historical and socio-cultural studies at the Grenfell Campus of Memorial University. There were three panelists who took part in the event as well: Dr. Sean Cadigan of Memorial's Department of History in St. John's; Dr. Erin Kelly, of the Environmental Policy Unit at Grenfell Campus; and Sean Dolter, of the Model Forest of Newfoundland and Labrador. A question and answer period for the audience followed the speakers' presentations. This event was attended by approximately 75 people. Exit surveys were distributed at the event and 23 were returned to Harris Centre staff. Those who did complete and return surveys, and those who spoke to staff after the event, indicated that the session was worthwhile and successful.

The 'Regional Workshop' was held on January 27, from 8:30 am to 4:00 pm at the Pepsi Centre in Corner Brook. Approximately 64 people attended the workshop and the broad range of participants from Memorial University and Grenfell Campus, coupled with the diverse group of local stakeholders, made for an informative, educational, and rewarding experience for those involved. The morning and afternoon sessions were divided thematically into (1) Transportation and Infrastructure (2) Culture, Heritage and Tourism; (3) Healthy Communities; and (4) Agriculture and Food Security (this session was titled Environment and Sustainable Resources for the morning session). These themes were determined by the planning committee in consultation with regional partners prior to the workshop.

The morning workshop session consisted of Memorial participants informing the stakeholders from the region about the 50 activities that Memorial University is currently engaged in within the region (see Appendix B), as well as an introduction of several Memorial services and departments. Presentations were given by Rob Greenwood, Director of the Harris Centre; Ivan Emke, Associate Vice-Principal Research; Dr. Holly Pike, Acting Principal of Grenfell Campus; and Mike Clair, Associate Director (Public Policy). The group also learned more about the Humber Economic Development Board (HEDB) and the region in general from a presentation by Gordon Hancock, Acting Executive Director of HEDB. As well, Bojan Fürst, Manager of Knowledge Mobilization with the Harris Centre, gave an overview of the new opportunities and brokering processes.

Participants broke into four themed groups for the rest of the morning and discussed the various Memorial departments, faculties and centres which were represented at the workshop. The break-out sessions ended with a networking lunch break.

During the afternoon breakout sessions, the participants informed Memorial representatives and other participants about development priorities in their region. Discussion then followed to identify potential new opportunities for Memorial in establishing linkages and partnerships for future projects.

There were a total of **32** follow-up opportunities identified at the workshop:

- Transportation and Infrastructure: 7
- Culture, Heritage and Tourism: 6
- Agriculture and Food Security: 11
- Healthy Communities: 8

Those opportunities are listed in a separate section of this report following the opportunities section, and will be followed-up on by the Harris Centre.

Both the Culture, Heritage and Tourism group and the Agriculture and Food Security group agreed they should meet again in the near future to continue their discussions and plans. These future meetings will be arranged by a group leader and all members are invited to continue working with their group(s).

Upon further discussion and collaboration with each community champion identified for each opportunity, the Harris Centre will develop the ideas into “opportunity” descriptions. These descriptions will be circulated to the appropriate faculty, staff and students throughout Memorial University with the Harris Centre facilitating and tracking results. The opportunity one-pagers will be available online in Yaffle, Memorial University’s online research database (<http://www.yaffle.ca>).

Overall, the workshop was viewed as an effective method of identifying opportunities and informing residents and stakeholders of Memorial’s current involvement in the region. It also helped facilitate strategic planning and development within the region by discussing regional priorities and brainstorming potential projects in which Memorial could become involved.

2.0 PARTNER ORGANIZATIONS

2.1 The Harris Centre

Named in honour of the late scholar and former Memorial University President Dr. Leslie Harris, the Leslie Harris Centre of Regional Policy and Development was established on October 1, 2004.

Dr. Harris was known for his integrity and independence while making a practical contribution to Newfoundland and Labrador. The Harris Centre continues this commitment in coordinating and facilitating Memorial's educational, research and outreach activities in the areas of regional policy and development. In brokering these activities the Harris Centre will in some situations take a leading role, while in others the role will be that of a partner, supporter or facilitator.

The final product offered to the community, whether in the form of research, teaching or outreach, is based upon the independence and integrity of Memorial's faculty, staff and students in applying their professional expertise in contributing to regional policy and development in Newfoundland and Labrador.

2.2 Humber Economic Development Board (Zone 8)

Though this Regional Workshop was organized with the help of several planning partners, HEDB gave valuable insight into the region as a whole and its priorities. HEDB is Zone 8 and part of a twenty-zone provincial network of Regional Economic Development Boards.

Located on the west coast of the province, at the base of the Northern Peninsula, Zone 8 is the 8th largest zone in the province and covers an area of 12,511 km². While this zone has seen a decline in population in the past 10 years, the 2006 Census results indicate the Zone did see a population increase of 0.8% since 2001, this compared to an overall provincial population decrease of 1.5%. The population count for the Zone is currently approximately 40,805, which is 8.1% of the provincial population.

There are 26 communities in Zone 8. These communities include one city, 19 towns and six local service districts. There are 5 sub-zones in Zone 8 and these include: White Bay South, Humber Valley, Corner Brook, Bay of Islands North Shore and Bay of Islands South Shore.

HEDB's core functions include the development and coordination of a strategic economic plan in each sub-zone which are supported by an integrated business plan. The board also aims to develop partnerships within the region as well as provincially and nationally.

3.0 REGIONAL WORKSHOP PURPOSE

Regional Workshops have three key objectives:

1. To promote Memorial University as a resource for regional policy and development throughout the province, through the utilization of research, teaching and outreach activities at Memorial;
2. To communicate current Memorial University activities to local stakeholders and to communicate local stakeholder priorities to Memorial faculty, students and staff;
3. To provide a venue for the identification of new opportunities/linkages between Memorial University and local stakeholders.

The morning session of the workshop provides information to local stakeholders on current Memorial activities and provides an opportunity for local stakeholders to discuss the implications of these activities in the zone. The afternoon session entitled "new opportunities," allows for discussion of possible new collaboration opportunities between Memorial and local stakeholders. The session closes with a discussion of next steps.

This report is intended to provide a summary of the information shared in the various sessions and opportunities for further Memorial University and community collaboration.

4.0 MORNING SESSIONS: MEMORIAL UNIVERSITY'S CURRENT PROJECTS

The workshop began in the morning with greetings and opening remarks from Dr. Robert Greenwood, Director of the Harris Centre, who described the plan for the day and gave a brief overview of the overall purpose of the workshop. Grenfell College's Ivan Emke also welcomed the group and gave an outline of some of Memorial's activities through Grenfell Campus. Following the presentations the workshop participants split into several parallel sessions.

These sessions began with a brief presentation by Memorial researchers on their work in the area, of their departments or about research in general. People from the region then had the opportunity to ask questions about the research and discuss possible opportunities for using the research. Below is the list of the Facilitators and Memorial participants for each break-out group:

Transportation and Infrastructure

Facilitator: Mike Clair, Harris Centre

Note Taker: Andrew Hibbits

Memorial participants:

Karen Follett, Harris Centre
Merv Andrews, Harris Centre (former Faculty of Engineering)
David Vardy, Harris Centre Associate

Culture, Heritage and Tourism

Facilitator: Bojan Fürst, Harris Centre

Note Taker: Chris Freake

Memorial participants:

Bojan Furst - Harris Centre (Facilitator)
Chris Freake - Employment Prep. Centre (Note Taker)
Brenda Stratton - Innovation Trade and Rural Development
Diane Curtis - Jackson's Arm Heritage Society ?
Kevin Noseworthy - International Appalachian Trail
Carol Ann Brenton - Humber Economic Development Board
Jennifer McGinn - Employment Prep. Centre
Tracy Reid - Crystal Waters Boat Tours
Suzanne Dawe - Human Resources Labour and Employment

Brent Howell - College of the North Atlantic
Tony Oxford - Town of Cox's Cover/True North Boat Tours
Louise McGillis - Memorial University (Grenfell Library)
Rainer Baehre - Memorial University
Charlotte Jones - Memorial University (Grenfell Art Gallery)
Sheila Mercer - Town of Deer Lake
Ed Andrews - Memorial University (Prior Faculty)
R.J. Locke City of Corner Brook

Environment and Sustainable Resources

Facilitator: Ivan Emke, Grenfell Campus

Note Taker: David Speed

Memorial participants:

Nagalaa El Dessouky, Environmental Policy Unit, Grenfell Campus
Kim Olson, Geography, Memorial University
Katie Temple, Environmental Policy Unit, Grenfell Campus
Dean Strickland, Research Office, Grenfell Campus
Kristin Lowitt, Interdisciplinary PhD, Memorial University
Jianghua Wu, Environmental Studies, Grenfell Campus
Mano Krishnapillai, Environmental Studies, Grenfell Campus
Shafiq Alam, Faculty of Engineering, Memorial University

Healthy Communities

Facilitator: Rob Greenwood, Harris Centre

Note Taker: Candice Pike

Memorial Presenters:

Les Cake, Honorary Research Professor, Grenfell Campus
Penny Moody-Corbrett – Faculty of Medicine, Memorial University

5.0 AFTERNOON SESSIONS – NEW OPPORTUNITIES FOR COMMUNITY COLLABORATION

Parallel sessions were held under the themes carried over from the morning sessions. Discussion followed between Memorial representatives and stakeholders from the region to identify potential new opportunities and partnerships between the university and the community.

6.0 OPPORTUNITIES FOR FOLLOW-UP

Many potential opportunities for Memorial University research, teaching and outreach with stakeholders in the Humber region arose from the afternoon sessions of the workshop. Below are the opportunities for possible collaboration, categorized

by break-out group:

(where there is no local champion/ lead listed in this report, there was none identified at the workshop)

6.1 Transportation & Infrastructure

- 1) Atlantic Gateway – assess potential for short-sea shipping in this province.

Inventory ports and infrastructure, water depth, lay down area, road connections, power equipment, etc. Possible partners: Government of NL, Government of Canada, FFAW, CME, Mayors of port communities, Oceanex, Kruger, shipping companies and port corporations in NL (Stephenville, Corner Brook, Marystown, Argentia), CanShip (oil transshipment).

Contact: Corner Brook Board of Trade; Keith Goulding

- 2) Common logistics officer Co-Op/MBA for entire West Coast and Labrador.

Identify opportunities for back-haul

Contact: Zones 6-10, 4 & 5; Sean St. George

- 3) Highway Signage

Cross-jurisdictional research which focuses on promotion of businesses (not necessarily communities). May engage Fine Arts and Grenfell Campus.

Contact: Sean St. George

- 4) Capturing Electronic Information Wirelessly to Assist Travelers and Tourists in the Humber Region.

This research or project could include: repeater towers, possible performance, identify dead zones, study business potential or loss of not being able to access a nearby high-speed internet line, research emerging technology – for example wireless access. Cross jurisdictional best-practices for providing high-speed internet to rural areas. Review of regulatory boundaries facing ISPs.

Contact:

5) Construction of a moose fence along the Trans Canada Hiway

This could be a research project to determine moose behavior, what attracts them to the roads (if anything), where are moose concentrated in NL, cost-benefit analysis of moose-vehicle accident vs. fence construction and keeping it maintained.

Contact:

6) Cost-benefit analysis of regional recycling sites (equivalent to regional dumps)

This project could include a test site for composting at Grenfell Campus and look at back-haul opportunities for trucking recycled waste to the mainland.

Contact:

7) Research needs for mass-transit in Western NL

Ideas include: buss, car rentals, etc.

Contact:

6.2 Culture, Heritage and Tourism

1) Identify cultural tourism of Humber Valley

The Humber Valley is a different market than what is traditionally promoted as “The Newfoundland Experience”. There is potential to find a niche different market that is not fishery, outport, etc.

Contact: Sheila Mercer, Town of Deer Lake; 635-2924; sheila.mercer@nf.sympatico.ca

2) Cultural Tourism Product Development for the Corner Brook Region

The Corner Brook Region has an already-established outdoor adventure tourism product. Visitors stop in Corner Brook on their way into bigger attractions (ie. Marble Mountain & Gros Morne). We need to develop cultural tourism experiences to keep people in the area longer thereby contributing to the regional development of the area. Research needs to be conducted on the culture and heritage of Corner Brook and develop marketable stories than

can be given to tourism operators for interpretation or visitors as part of their memorable experiences.

Contact: RJ Locke, City of Corner Brook; 637-1570; rlocke@cornerbrook.com

3) Cox's Cove Resettlement History Project

Develop a way for Cox's Cove to be the "go to" region to access cultural history in the area and turn results in a marketable/presentable product to the tourism industry. Perhaps make Cox's Cove the "Resettlement Capital of Newfoundland."

Contact: Tony Oxford, Town of Cox's Cove; 688-2718; tony@truenorthtours.ca

4) Woods Islands

Crystal Waters Boat Tours is a boat tour company in the Corner Brook area interested in developing partnerships. They would like to work with MUN to research Woods Islands and include the history and culture, 3D maps, oral history, reenactment, etc. to enhance the existing tourism product.

Contact: Tracey Reid, Crystal Waters Boat Tours; 632-1094;
tracey@crystalwatersboattours.com

5) Humber Region Tourism Working Group

Explore the creation of a working group similar to the group which met at this Regional Workshop; based on group in Placentia.

Contact: Carolanne Brenton; HEDB; 686-6390

6) Corner Brook Tourism Retention

Retain tourists in the Corner Brook area in order to develop the local economy. Looking to provide more of a cultural experience that current tourists are seeking. Approach local businesses and stakeholders to obtain a marketable avenue.

Contact: RJ Locke, City of Corner Brook; 637-1570; rlocke@cornerbrook.com

6.3 Agriculture & Food Security

1) Using GIS-like systems to show where locally-grown produce is located. Organic. Available. Let's create a demand.

Contact: Susan Pottle; 637 6200 ext. 6382; spottle@swgc.mun.ca

Gordon Hancock; 686 6390; ghancock@humber.nf.ca

2) Allowing local food to appear in scholastic curriculum to ensure

Contact: Margaret McKeon & Shawn Dolter

3) Is there an available program to promote agriculture and education? Planting trees or picking berries results in tuition?

Contact:

4) How do you attract farmers' markets and the physical space necessary for them?

Contact: Carolyn Wheeler

5) Attracting and linking MUN classes to local businesses.

Contact: Jose Lam may be a good contact person

6) Interest in local and organic farming is difficult without purchasing expensive equipment. Farming cooperatives are incredibly useful because it splits cost without demanding too much of the machinery.

Contact:

7) Less labour due to apathy and motivation. Is there a method to utilize workers on the off-season? Can the desire to use the social safety net be overcome?

Contact: Ivan Emke, Chan Wiseman, Katie Temple

8) Workshops for the development and delivery of starter gardens for sustainability and education.

Contact: Gordon Hancock, Katie Temple, Carolyn Wheeler

9) An inventory needs to be done for Southern Labrador and mechanical harvesters with the ability to work rocky ground in Southern Labrador.

Contact:

10) Waste Management (ie. biomass waste, e-waste, etc.)

Reduce waste generating in this province, make it a value-added product and make money rather than making it a burden for the environment.

Contact:

Possible MUN contact: Shafiq Alam

11) Tenure Reform

Without tenure forest sector industries, how can rural needs...resources for the benefit of rural development. Research: examination of historical relationship between the common and land; historical relationship between hills and lots. Future challenges: how do we build tenure systems to meet those ...

Contact: Model Forest of NL; Sean Dolter; 637-7300 x2

6.4 Healthy Communities

1) Alberta Effect

Harris Centre population project; Barb Neis mobile labour proposal; behavior differences; parental coping skills.

Contact:

2) Establishment of a NL Centre for the Study of Healthy Aging at Grenfell Campus

Contact: Les Cake; Grenfell Campus; 637-6276; lcake@swgc.mun.ca

3) Healthy Behavioral Choice

To study those parts of the population that are “healthy”; those that self manage, make healthy choices, how they get through barriers. How can we tap into their choices to teach others to make those same choices?

Contact: Tara Noseworthy, Western Health; 632-2973; taranoseworthy@westernhealth.nl.ca

4) Career Path Planning

Career path planning for youth and university students matched with labour market demands, changes, and employer expectations/qualifications. Mainly “social, caring, health” professions, how prepared are students for deciding their specific career choice and to have a program specifically for it. Programs may have to be more tailored to employer demands and expectations.

Contact: Jennifer McGinn; Employment Preparation Centre; 639-3115;
ec4eas@employmentpreparationcentre.com

5) Regional Economic Capacity Index/ Population Project Dissemination to community/government front line

Utilization of this tool for community collaboration.

Contact: Harris Centre

6) Research on community and socialization

Impact of hand-helds/smart phones, e-mail and learning an dinter-personal communication; making quilts, being lost.

Contact:

Possible MUN Contact: Kelly Warrant, Grenfell Campus

7) Employment and Retirement

People are working longer either by choice or necessity. What existing research is out there, how about federal government changes in pensions, long-term financial planning for students, course for university students to prepare for retirement/knowledge of pensions, etc., masters course in Employment Relations.

Contact: Pam Toupe, HRLE

Possible MUN Contact: Rob, Harris Centre

8) Technology Training for Elderly

Bilateral teaching opportunities; intergenerational meetings

Contact:

7.0 FOLLOW-UP PROCESS

The Harris Centre will follow up with individual session participants to determine contacts and descriptions for the opportunities for further Memorial collaboration with stakeholders in the region. The goal is to develop each opportunity into a one-page description, with a lead individual or organization specified from within the region as a local champion. These one-page opportunity descriptions will be circulated to appropriate Memorial University faculty, staff and students and the Harris Centre will track, facilitate and report results. Opportunities will also be listed in Yaffle (www.yaffle.ca), Memorial's online research database, to enable web-accessible listings for further follow up.

8.0 ANCILLARY EVENTS

The Harris Centre and planning committee organized a small tour of several sites of interest for those traveling to the workshop from outside the Humber region. A list of those sites can be found in the accompanying itinerary (see Appendix D).

9.0 CONCLUSION

Based upon the evaluation results from the event (See Appendix C), participants in the Memorial Presents and the Regional Workshop felt that it was a useful and worthwhile way to become better informed on current Memorial University initiatives in the area. Memorial faculty, staff and students felt that it was a valuable way to learn about the needs and priorities of those in the Humber region of the province. Memorial University is committed to the social and economic development of all areas of Newfoundland and Labrador; the

Harris Centre is dedicated to advancing this mission through these workshops and the many opportunities they highlight and initiate.

Acknowledgement

The Harris centre also thanks the faculty, staff and students of Memorial University for their enthusiastic and insightful participation. The Harris Centre would like to sincerely thank all those involved in the planning committee for their efforts. Thank-you to our presenters, break-out group facilitators, and note-takers. Thank-you to planning committee members Carolanne Brenton, Mike Clair, Ivan Emke, Karen Follett, Bojan Furst, Glenda Garnier, Gordon Hancock, RJ Locke, and Marion McCohon.

APPENDIX A

Regional Workshop Agenda



Harris Centre Regional Workshop

In partnership with the
Humber Economic Development Board, Inc. (Zone 8)

Pepsi Centre, Corner Brook
January 27, 2011, 8.30 am – 4:00 pm

Agenda

- | | |
|---------------------------------------|---|
| 7:45 – 8:30am | Breakfast at Pepsi Centre (<i>Provided by the Harris Centre</i>) |
| 8.30 – 9:00 | Workshop Registration (Main Lobby) |
| 9:00 – 9:15
(7-8 mins each) | Welcomes and Outline of the Day: <ul style="list-style-type: none">■ Dr. Rob Greenwood, Director, <i>Harris Centre</i>■ Ivan Emke, Associate Vice- Principal (Research), <i>Grenfell Campus, Memorial University</i> |
| 9:15 – 9:30
(15 mins) | Presentation: The Role of Memorial in Regional Development,
Dr. Holly Pike, Acting Principal, <i>Grenfell Campus, Memorial University</i> |
| 9:30 – 9:50
(20 mins) | Follow-up process for new opportunities,
Bojan Furst, Manager of Knowledge Mobilization, <i>Harris Centre</i> |
| 9:50 – 10:10
(20 mins) | Presentation: Memorial Overview of current projects,
Mike Clair, Associate Director (Public Policy), <i>Harris Centre</i> |
| 10:10 – | Nutrition break |

10:25

(15 mins)

10:25 –

Zone priorities: TBA, *Humber Economic Development Board*

10:45

(20 mins)

10:50 –

Parallel sessions: current Memorial activities in the region

12:00pm

(1hr 10mins)

Participants will discuss current activities in the region and discuss various Memorial departments/centres in break-out groups.

- **Transportation and Infrastructure**

Facilitator: Mike Clair, Harris Centre

Note taker: TBA

- **Culture, Heritage and Tourism**

Facilitator: Bojan Furst, Harris Centre

Note taker: TBA

- **Environment and Sustainable Resources**

Facilitator: Ivan Emke, Grenfell Campus, Memorial University

Note taker: TBA

- **Healthy Communities**

Facilitator: Rob Greenwood, Harris Centre

Note taker: TBA

12:00 –

12:45

Lunch – Pepsi Centre (*Provided by the Harris Centre*)

12:45 – 2:15

(1hr 30mins)

Parallel Sessions: New Opportunities

(Discussion of potential new opportunities for collaboration based on regional priorities)

Note-taker should write down each opportunity identified in the session, along with its champion, any partners, and a brief description of the opportunity. This information will be used later to enter the opportunity into www.yaffle.ca

- **Transportation and Infrastructure** (importing/exporting, trucking, Marine Atlantic, business and labour market issues, roads, maintenance, water supply)

Facilitator: Mike Clair, Harris Centre

Note taker: TBA

- **Culture, Heritage and Tourism** (tourism development,

preserving local culture, labour market issues, training)

Facilitator: Bojan Furst, Harris Centre

Note taker: TBA

- **Agriculture & Food Security** (food safety/security, climate change, crop diversity, agritourism)
Facilitator: Ivan Emke, Grenfell Campus, Memorial University
Note taker: TBA
- **Healthy Communities** (Nursing, aging issues, immigration, attitudes and psychology, primary health care, families, women's issues, children's issues, adoption, etc.)
Facilitator: Rob Greenwood, Harris Centre
Note taker: TBA

2:15 – 2:40 Nutrition Break & group conclusions
(25 mins)

2:40 – 4:00 Report back / Wrap-up and next steps
(1hr 20mins) (Facilitator: Rob Greenwood, Harris Centre)

4:00 Evaluations

5:30 St. John's participants meet (location TBA) to board bus back to Deer Lake airport.

Notes:

APPENDIX B

Memorial's Current Activities in the Humber region (2005-2011)

Humber Regional Workshop – Research Inventory

Memorial Projects in the Humber Region (completed in past 5 years)

Gathered through www.yaffle.ca and voluntary submission to Harris Centre by Memorial researchers.

Theme	Researcher	Department	Project
Tourism, Culture and Heritage	Dr. Edwin Bezzina	Historical Studies, SWGC	After the Wars of Religion: Protestant-Catholic Accommodation in the French Town of Loudun, 1598-1685
Environment and Agriculture	Dr. Paul Snelgrove; Kate Jones,	Biology Department; Gros Morne Cooperative Association	Abundance; Distribution of American Lobster (<i>Homarus americanus</i>) Larvae and Early Benthic Juveniles in Coastal Newfoundland: Passive and Active Processes
Environment and Agriculture	Dr. Katia Iankova	Tourism Studies, SWGC	Alternative Energies and Marble Mountain Resort Sustainable Development
Tourism, Culture and Heritage	Peter R. Sinclair,	Department of Sociology; with Martha MacDonald, Department of Economics, St. Mary's University	The Changing World of Andy Gibson: Restructuring Forestry on Newfoundland's Great Northern Peninsula
Environment and Agriculture	Dr. Barbara Neis	Department of Sociology	Community - University Research for Recovery Alliance (CURRA) Fish Plant Photography Component
Tourism, Culture and Heritage	Peter R. Sinclair	Department of Sociology	Contested Forest: Logging the Main River Watershed in Western Newfoundland
Tourism, Culture and Heritage	David Morrish and Pierre N. LeBlanc	Visual Arts Program, SWGC	Creating the Visual Book Through Integration of the Divergent Technologies of Photogravure and Digital Processes - The Sequential Imaging Laboratory/laboratoire d'imagerie séquentiel (SILLIS)
Tourism, Culture and Heritage	Dr. Katia Iankova	Tourism Studies, SWGC	Cultural Tourism and Newfoundland Traditional Cuisine
Healthy Communities	Dr. Anne Marie Sullivan, Kathleen Ring and Savanna Harris	School of Human Kinetics and Recreation	Exploring the Meaning of "Welcoming Communities" for Immigrants in Newfoundland and Labrador

Theme	Researcher	Department	Project
Tourism, Culture and Heritage	Dr. Katia Iankova, Assistant Professor	Tourism Studies, SWGC	Factors Influencing the Creation of Enterprises and Success of Young Indigenous Entrepreneurs in Quebec and Labrador
Tourism, Culture and Heritage	Dr. Katia Iankova, Assistant Professor	Tourism Studies, SWGC	History and Architecture of the Churches in Corner Brook
Tourism, Culture and Heritage	Dr. Adrian Fowler	Professor of English, Sir Wilfred Grenfell College	The March Hare Anthology
Healthy Communities	Creina Twomey and Dr. Robert Meadus	School of Nursing, Memorial University	Men Student Nurses: The Nursing Education Experience
Tourism, Culture and Heritage	Janice Esther Tulk	Mi'kmaq College Institute, Cape Breton University & collaborators from Memorial University	Mi'kmaw Traditional Knowledge Mobilization: A Project to Index and Digitize Interviews from the West Coast of Newfoundland
Healthy Communities	Dr. Michael Newton	Religious Studies, Division of Arts, Sir Wilfred Grenfell College	Mindfulness for University Students
Healthy Communities	Dr. Gabriela L. Sabau	Economics/Environmental Studies, Sir Wilfred Grenfell College	Municipal Water Quality in Western Newfoundland
Tourism, Culture and Recreation	Dr. Ronald Rompkey	Department of English Language and Literature	Reports of the French Consul, 1885-1903
Environment and Agriculture	Cathy Whiffen	Department of Biology	Reproductive Potential of V-Notched American Lobsters (<i>Homarus americanus</i>) in Newfoundland: Does V-Notching Work?
Transportation and Infrastructure	Michael Fleming	Sociology Department	Roads to Resilience: Trucking on the Northern Peninsula of Newfoundland and Labrador and Northern New Brunswick
Healthy Communities	Dr. Robert Shea and Diana Leadbeater	Faculty of Education	Single Parents and Barriers to University Persistence
Healthy Communities	Dr. Rob Greenwood	Harris Centre	The Social Dynamics of Economic Performance: Innovation and Creativity in City-Regions
Environment and Agriculture	Kim Olson; Dr. Ratana	Department of Geography and	Step Zero to Marine Conservation: Driving Factors of Fishery Closures in Newfoundland and Labrador

Theme	Researcher	Department	Project
Healthy Communities	Chuenpagdee	International Coastal Network	
Healthy Communities	Paula Didham	Western Regional School of Nursing, Corner Brook, NL	A Study to Assess the Health Needs and Learning Preferences of the College Student Aggregate at Sir Wilfred Grenfell College (SWGC), Corner Brook, NL
Healthy Communities	Larry Felt	Department of Sociology	A Tale of Two Towns: Municipal Agency and Socio-Economic Development in Akureyri, Iceland and Corner Brook, Newfoundland
Tourism, Culture and Heritage	Emily Urquhart	Folklore Department	‘That Nice Gorgeous Cusp’: Social Stratification in Contemporary Newfoundland Rug-Hooking
Tourism, Culture and Heritage	Dr. Katia Iankova	Tourism Studies, SWGC	Tourism and Innovations: New Technologies and Sustainable Development in Tourist Resorts
Healthy Communities	Sandra Wright	Psychology, Social Sciences Division, SWGC	The Use of Metric and Non Metric Cues in Memory: An Investigation Using Reversal Learning in Appetitive and Non-appetitive Tasks
Healthy Communities	Judith Wells	Western Regional School of Nursing	<ul style="list-style-type: none"> - Evaluation of model for client care - Transition of new nursing graduates - Effects of relocation of older adults - Family involvement in relocation - Family members perception of relocation process - Staff members perception of individualized care - Reflection in nursing curricula - Strategies to improve reflection in nursing curricula - Evaluation of strategies to enhance reflection - Using classroom response systems (clickers) in selected biology and environmental science classes - Burnt cape Ecological Reserve Botanical Website - Survey of plants of the Ramea Islands as a basis for northern/southern vegetation comparisons - Nineteenth Century Medical and Anthropological Views of Labrador Inuit - Sustainability in the Humber River Basin - Early Anthropological Influence of Virchow on Boas - Diplomacy, Legal Issues and Foreign Fishing in Newfoundland, 1814-30 - Tardigrades of Newfoundland - Effect of Gravel on Western Brook Pond trail Vegetation - Analysis of CO2 equipment used for soil
Environment and Agriculture	Edward Andrews	Environmental Science, SWGC	Humber River Basin Project (a series of integrated studies to respond to critical issues facing decision-makers concerning the sustainability of the Humber River Basin and its environs)
Tourism, Culture and Heritage	Dr. Rainer Baehre	Historical Studies, SWGC	<ul style="list-style-type: none"> - Developing a Centre for the Study of Healthy Aging at SWGC - Report on the economic impact of snowmobiling in
Environment and Agriculture	Lois Bateman	Science, SWGC	
Environment and Agriculture	Wade Bowers	Science, SWGC	
Healthy Communities	Leslie Cake	Social Science, SWGC	
Tourism, Culture	Leslie Cake	Social Science,	

and Heritage		SWGC	NL
Theme	Researcher	Department	Project
Environment and Agriculture	Angela Carter	Political Science and Environmental Studies	<ul style="list-style-type: none"> - The politics of water exportation in NL - Transnational environmental moments - Oil extraction in Canada and US cases
Healthy Communities	Sonya Corbin Dwyer	Psychology	<ul style="list-style-type: none"> - Behind the Mask: A Symposium on Women Problem Gamblers - Best Practices in Adoption Support Services -Examining Issues of Race, Racism, and Racial identity in Families of Asian Children Adopted by White Parents
Tourism, Culture and Heritage	Don Foulds	Visual Arts/Fine Arts, SWGC	<ul style="list-style-type: none"> - Creating 3D model of Woods Island for new museum being developed for the south coast of the Bay of Islands - Sculpture, wood carving, bronze casting, sculpture commission, international influences
Tourism, Culture and Heritage	Charlotte Jones	Visual Arts/Fine Arts, SWGC	<ul style="list-style-type: none"> - Limestone Barrens Project: linking the limestone barrens in ON to the Northern Peninsula of NL and the Burren, Co.l Clare, Ireland through lens-based visual art and music. - Shorelines exhibition and publication linking the communities of the Port au Port Peninsula with the West Coast of Ireland
Environment and Agriculture	Mano Krisnapillai	Environmental Science, SWGC	<ul style="list-style-type: none"> - Evaluating germination and growth of native plant species on hydrocarbon and brine contaminated soil - Prediction of soil nitrate using the time domain reflectometry - Soil solarisation as an alterative technique for Kalmia spp. Wedd control
Environment and Agriculture	Keith Nicol	Environmental Science, SWGC	<ul style="list-style-type: none"> - Water quality and springs in Western Newfoundland - Avalanche Awareness in Western Newfoundland - Avalanche education
Transportation and Infrastructure	Dr. Nick Novakowski	Geography & Environmental Science	Improving the Planning Capacity of the Humber River Basin
Transportation and Infrastructure	Don-Roger Parkinson	Environmental Science – Chemistry	Method development of detection methods for moulds in indoor buildings and building materials, and their subsequent identification with a view to determine biomarkers to establish early detection techniques
Tourism, Culture and Heritage	Angela Robinson	Anthropology and Sociology, SWGC	<ul style="list-style-type: none"> - Mi'kmaw cultural revival - Ethnohistory of th eMi'kmaq - Comparative analyses of Mi'kmaw and Beothuk cultures
Environment and Agriculture	Wyn Rolls	Environmental Science and Biology,	<ul style="list-style-type: none"> - Contemporary Innu/Inuit culture and society - Distribution of benthic macroinvertebrates in estuarine areas in western Newfoundland

		SWGC	
Theme	Researcher	Department	Project
Environment and Agriculture	Ian G. Warkentin	Biology, SWGC	<ul style="list-style-type: none"> - Water quality analysis for Long Term Care Facility - Spring water analysis to determine potability of springs within the Bay of Islands area
Healthy Communities	Kelly Warren	Psychology	<ul style="list-style-type: none"> - Forest management and boreal owls - Impact of forestry on boreal songbirds - Boreal forest management - Children's understanding of and use of the internet - Perceptions of the Youth Criminal Justice Act
Healthy Communities	Carla Wells	Western Regional School of Nursing	<ul style="list-style-type: none"> - Evaluation of the integration of the NP role in the deer Lake Primary Health Care Team - A grounded theory of orchestrating healing: registered nursing caring for patients with diabetic food ulcers

APPENDIX C

Summary: Regional Workshop Evaluation

Total number of participants: 63

Total forms filled out & returned: 37

	Strongly Disagree	Disagree	Neither Agree or Disagree	Agree	Strongly Agree
The workshop increased my awareness of how Memorial University and community members can work together.			1	17	19
The workshop covered topics and themes which interest me.				14	23
Regional Workshops are good for Newfoundland and Labrador communities.				12	25
Regional Workshops are beneficial for Memorial University.			1	15	21
Memorial University plays a key role in finding solutions to the issues in Newfoundland & Labrador.			1	20	16
The facilitated workshop format was a good way to conduct such a workshop. .		1	2	21	13
I will follow up on ideas and opportunities identified at this workshop.		1	4	19	13

How did you find out about this session?

Was the one day period for the workshop adequate for its purpose?

Yes 27

No 4

If no, the workshop needed to be one day?

Longer 2

Shorter 2

Evaluation continued:

Any additional comments?

- I would like to see wrap-up notes from the groups
- I hope there is a report generated on the findings of the workshop
- Networking breaks between sessions were good
- Good cross-section of topics
- Good length (one day) with presentations first followed by break-outs
- We barely got into the issue and no solutions yet – of course. Need to maintain momentum and get the work done. So many sessions, meetings, brainstorming...perhaps our problem in getting to these ideas is capacity. We need people to work on these projects, most people who attended are very busy with their own work and these ideas are above and beyond.
- Morning sessions/intros are too long. Better to increase discussion time
- Less presentations in the morning (or shorter ones)
- Have break-out groups in separate rooms; out group was too big for discussion
- Shorter wrap-up time at the end
- Too many presentations in the morning means people have less energy for the discussion. Also some alternative ways of facilitating re. discussions would be good to keep the session more focused and productive.
- I look forward to the report and follow-up. There was an extensive amount of information shared and now it is time for specific focus by key players
- Would have been great to address other issues like climate change, fishery, forestry, so on.
- Well done, thanks
- Facilitators need to keep better time. Comments go in every direction; need to bring it back in.
- I thought the format of the workshop was great and the topics covered were very interesting. My only suggestion would be to attend multiple sessions, as most were very much of interest
- Additional follow-up workshop to discuss these topics on an individual basis. Each need further discussion and could use a day workshop discussion devoted to each.
- The start time was changed and should be consistent with the times posted [note: breakfast was set up on time but doors were locked by caterers by mistake]
- Follow-up will be key. I would be interested to know how many projects are generated by this workshop perhaps in 6 months

APPENDIX D

Itinerary



"Memorial Presents" & Regional Workshop

Corner Brook January 2011

Itinerary Wednesday, Jan. 26, 2011

8:10am	<i>If flying, Provincial Airlines has flight 901 which leaves St. John's 7am and arrives in Deer Lake 8:10am</i> For those coming from St. John's: arrive in Deer Lake
8:30am	Depart Deer Lake airport via bus (sponsored by Harris Centre)
9-10am	Site visit 1- Deer Lake Power House, Deer Lake
10:20-11:10am	Site visit 2 – Meyer's Minerals, Pasadena
11:40-12:30pm	Site visit 3 – Grenfell College, Corner Brook Coffee break
12:45-1:45pm	Aromas Plus (Valley Mall) – lunch on own
2-3pm	Site visit 4 - Corner Brook Port Facility, Corner Brook

3:15pm	Check into hotel (bus will drop off participants to their respective hotels) Dinner on own
6:45pm	Bus will pick up out-of town participants from their respective hotels and bring them to Grenfell Campus for the Memorial Presents.
7:30-9:30pm	Memorial Presents: by Dr. Rainer Baehre LC 301 (Grenfell Campus)
9:30-10pm	Reception (<i>provided by the Harris Centre</i>)
10pm	Bus will bring out-of-town participants from Grenfell Campus to their respective hotels

Itinerary

Thursday, Jan. 27, 2011

7:30am	Bus will bring out-of-town participants from respective hotels to Pepsi Centre
7:45-8:30 am	Breakfast at Pepsi Centre (<i>Provided by the Harris Centre</i>)
8:30-9am	Workshop Registration
9am-4pm	Regional Workshop (<i>see agenda for details</i>)
	Lunch and Nutrition Breaks will be catered at the workshop (<i>Provided by the Harris Centre</i>)
4pm	Workshop ends
4-5:30pm	Dinner on own
5:30pm	For those flying to St. John's: Bus will pick up at respective restaurant TBA and bring to Deer Lake airport
6:15	Arrive Deer Lake airport <i>If flying, Provincial Airlines has flight 916 which leaves Deer Lake 7:30pm and arrives in St. John's 8:35p</i>

APPENDIX E

List of attendees

Last Name	First	Dept./Org.	Email
Alam	Shafiq	Engineering	alam@mun.ca
Alms	April	HEDB	
Andrews	Edward	Environmental Science	eandrews@swgc.mun.ca
Andrews	Merv	Harris Centre	harriscentre@mun.ca
Baehre	Rainer	Historical Studies	rbahre@swgc.mun.ca
Blanchard	Tony	Hyron Economic Development Board	tonyblanchard@mail.com
Brenton	Carolann	Humber Economic Development Board	cbrenton@humber.nf.ca
Burden	Trina	City of Corner Brook	
Cake	Les	Centre for Healthy Aging	
Carter	Ken	Rural Secretariat	klcarter@gov.nl.ca
Clair	Mike	Harris Centre	mclair@mun.ca
Curtis	Diane	Jacksons Arm Heritage Society	dmcurtis35@gmail.com
Dawe	Suzanne	Dept. Human Resources, Labour, Employment	suzannedawe@gov.nl.ca
El Dessouky	Naglaa	Environmental Policy Unity	neldessouky@swgc.mun.ca
Emke	Ivan	Grenfell Campus	
Fever	Nora	Port of Corner Brook	nfever@cornerbrookport.com
Follett	Karen	Harris Centre	kfollett@mun.ca
Freake	Chris	Employment Prep. Centre	chris_eas@hotmail.com
Fudge	Miranda	Employment Prep. Centre	
Furst	Bojan	Harris Centre	bfurst@mun.ca
Garnier	Glenda	Model Forest of NL	glendagarnier@mfnl.ca
Goulding	Kieith	Academy Canada	keith@academycanada.com
Greenwood	Rob	Harris Centre	robg@mun.ca
Hancock	Gordon	Humber Economic Development Board	ghancock@humber.nf.ca
Head	Krista	Natural Resources, Forestry and Agrifoods	
Howll	Brent	College of North Atlantic	Brent.Howell@cna.nl.ca
Hunt-Reid	Tracey	Crystal Water Boat Tours	tracey@crystalwatersboattours.com
Jones	Charlotte	Acting Director, SWGC Art Gallery	cjones@swgc.mun.ca
Krishnapillai	Mano	Environmental Science	mkrishna@swgc.mun.ca
Lam	Jose	Grenfell Campus	
Locke	RJ	City of Corner Brook	rlocke@cornerbrook.com
Lowitt	Kristin	Interdisciplinary PhD	klowitt@mun.ca
MacDonald	Louis	CNA (Agrifoods development)	

Martiri	Gail	ACAP Humber Arm	gmartiri@acaphumberarm.com
McCahon	Marion	Rural Secretariat	marionmccahon@gov.nl.ca
McGillis	Louise	Associate Librarian, Grenfell College	mcgillis@swgc.mun.ca
McGinn	Jennifer	Employment Prep. Centre	
McKeon	Margaret	Humber Elementary, Western School District	
Mercer	Sheila	Town of Deer Lake	sheila.mercer@nf.sympatico.ca
Moody-Corbett	Penny	Associate Dean, Faculty of Medicine	pmoody@mun.ca
Noseworthy	Tara	Primary Health Care Manager, Corner Brook-Bay of Islands	
Noseworthy	Kevin	IATNL	menkhor@nf.sympatico.ca
Noseworthy	Jocelyn	HRLE	
Olson	Kim	Geography (International Coastal Network)	kolson@mun.ca
Oxford	Tony	Cox's Cove Mayor	tony@truenorthtours.ca
Payne	Keith	INTRD	
Pender	Charles	Grenfell Secretariat	cpender@swgc.mun.ca
Pike	Candice	Wolfe Project	
Pottle	Susan	Environmental Policy Unit	spottle@swgc.mun.ca
Simms	Chad	Campus Admin., CNA	
Soper	Leah	Forest Science and Innovation	lsoper@gov.nl.ca
Speed	David	Harris Centre	harriscentre@mun.ca
St. George	Sean	RED Ochre Regional Board Inc.	s.stgeorge@nf.sympatico.ca
Stone	Ian	Local Community Network Forest Coordinator	gnpforestnetwork@redochre.org
Strickland	Dean	Research Office, Grenfell College	dwstrickland@swgc.mun.ca
Temple	Katie	Environmental Policy Unit	
Vardy	Dave	Harris Centre	harriscentre@mun.ca
Walsh	Colin	Natural Resources, Forestry and Agrifoods	
Wareham	Nathan	Forest Communities Program	
Wheeler	Carolyn	WEC	cwheeler.wec@gmail.com
White	Jane	Fruit Crop Development Officer, Dept. Natural Resources	
Wiseman	Chan	Business Development Coordinator, CNA	
Wood	Greg	Tourism Studies	
Wu	Jianghua	Environmental Studies	jwu@swgc.mun.ca