

HARRIS CENTRE PRIORITIES 2015-2016

February 2015



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HARRIS CENTRE MANDATE

- Coordinate and facilitate the University's activities relating to regional development and public policy
- Advise on building the University's capacity in the area of regional development and public policy
- Identify priority themes and projects relating to:
Teaching & Learning, Research, and Public Engagement
- Honest Broker



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HARRIS CENTRE VISION

The Harris Centre's vision for Newfoundland and Labrador is of a vibrant democracy with informed citizens actively engaged in realizing a prosperous and sustainable society which values individual and collective responsibility for decision-making and development true to our unique culture and identity.



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HARRIS CENTRE MISSION

The Mission of the Harris Centre is to encourage informed public policy and regional development in Newfoundland and Labrador by supporting communication and collaboration between Memorial University and the people of this province.



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HARRIS CENTRE VALUES

The Harris Centre aspires to live up to the reputation of Dr. Leslie Harris, in whose honour the Centre is named:

- Integrity
- Independence
- Transparency
- Collaboration
- Inclusivity
- Practical Application



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HARRIS CENTRE ADVISORY BOARD

John Abbott

St. John's

Antony Card

AVP (Research) Grenfell

Elizabeth Chaulk

CNA, Stephenville

Shannie Duff

St. John's

Kristie Jameson

Food Security Network NL

Tim McNeil

Nunatsiavut Government

Paul Mills

ACOA

Alastair O'Reilly

BITCRD

Max Ruelokke (Chair)

St. John's

Mary Shortall

NL Federation of Labour

Evan Simpson

Memorial University

Peter Warrian

Munk Centre, U of T



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2011/12-2015/16 STRATEGIC GOALS

Goal 1: Research

Stimulate more research in regional development and public policy.

Goal 2: Education

Stimulate education in regional development and public policy.

Goal 3: Community Engagement

Generate greater interaction of Memorial University faculty, students and staff with stakeholder needs and opportunities.

Goal 4: Capacity

Establish Memorial University as a recognized centre of excellence in regional development and public policy.

Goal 5: Operations

Establish Harris Centre operations for long-term success.



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GOAL 1: Stimulate more research in regional development and public policy (1)

Objective 1.1: Develop and maintain a suite of Applied Research Funding programs

- Maintain existing four funding programs:
 - ✓ The Harris Centre – Provincial Office of Public Engagement Student Research Fund
 - ✓ The Harris Centre – MMSB Waste Management Applied Research Fund
 - ✓ The Harris Centre – RBC Water Research and Outreach Fund
 - ✓ The Applied Research Fund
- Establish Placentia Institute for Newfoundland Studies Fund
- Establish Population Project



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GOAL 1: Stimulate more research in regional development and public policy (2)

Objective 1.2: Vital Signs

- In collaboration with Community Foundation of NL, develop funding partnerships for Vital Signs and fund research to produce annual report and indepth analysis of key issues

Objective 1.3: Advance Annual Applied Research Funds and/or Research Projects, related to MUN Research Framework Strategic Themes

- Establish Regional Analytics Lab (RAnLab) and launch follow-up Functional Economic Regions projects
- Partner with Barb Neis “On the Move”, Ratana Chuenpagdee “Too Big to Ignore”, Victoria Esses “Pathways to Prosperity”, Bill Ashton, “Rural Policy Learning Commons”



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GOAL 1: Stimulate more research in regional development and public policy (3)

Objective 1.4: Establish source of independent funding for proactive research and initiatives

- Identify opportunities for research in vital signs priority themes / issues
- Explore establishment of post-doc fellowship program
- Establish RAnLab
- Establish Population Project

Objective 1.5: Establish research synthesis program to inform regional development and public policy

- Release 10th Anniversary Report: “What Have we Learned; Where to From Here?”



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GOAL 2: Stimulate education in regional development and public policy at Memorial (1)

Objective 2.1: Advance Regional Development and Public Policy in the curriculum of graduate and undergraduate programs

- Record and report Harris Centre resources being used in teaching and learning
- Participate on masters and PhD committees and funding council committees
- Employ interns (MASP, etc.)
- Champion Public Policy certificate program
- Explore opportunities to increase student participation in HC programming



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GOAL 2: Stimulate education in regional development and public policy at Memorial (2)

Objective 2.2: Advance Knowledge Mobilization/Community Engagement in the curriculum of graduate and undergraduate programs

- Record and report Harris Centre resources used in Teaching & Learning
- Support / Deliver Orientation presentations
- Deliver departmental and classroom presentations
- Collaborate with School of Graduate Studies to maximize Grad Student KMb

Objective 2.3: Support the establishment of undergraduate and graduate degrees in Regional Development and Public Policy

- Partner with Faculty of Business Administration in establishing programming in social enterprise and social innovation



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GOAL 2: Stimulate education in regional development and public policy at Memorial (3)

Objective 2.4: Support Delivery of Graduate and Undergraduate Education and Training through participation in courses, graduate student committees and examinations



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GOAL 3: Generate greater interaction of Memorial University faculty, students and staff with stakeholder needs and opportunities (1)

Objective 3.1: Organize Regional Workshops to communicate current activity and identify new opportunities and needs

- Four regional workshops

Objective 3.2: Organize Knowledge Exchange/Transfer processes and sessions to allow sharing of expertise

- MUNButtoned
- Synergy Sessions – minimum 8 at St. John's Campus and 2 at Grenfell Campus
- MUN Fishery Policy Forum



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GOAL 3: Generate greater interaction of Memorial University faculty, students and staff with stakeholder needs and opportunities (2)

Objective 3.2: Organize Knowledge Exchange/Transfer processes and sessions to allow sharing of expertise (continued)

- Foster inter-institutional knowledge sharing and exchange through Research Impact network

Objective 3.3: Broker new opportunities for collaboration

- Increase number of brokered projects and report quarterly in The Regional
- Explore Options for a Civic Engagement Initiative
- Coordinate Harris Centre Knowledge Mobilization activities with staff at Grenfell's GO Engagement, Marine Institute and Labrador Institute
- Enhance collaboration with provincial organizations relating to regional development and public policy



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GOAL 3: Generate greater interaction of Memorial University faculty, students and staff with stakeholder needs and opportunities (3)

Objective 3.4: Facilitate the establishment of Memorial and N&L Knowledge Mobilization/Community Engagement Networks

- Establish with roll-out of Yaffle expansion

Objective 3.5: Increase adoption of Yaffle in NL

- Support Kmb NL Network
- Roll-out of Yaffle expansion



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GOAL 3: Generate greater interaction of Memorial University faculty, students and staff with stakeholder needs and opportunities (4)

Objective 3.6: Expand Yaffle to more institutional partners in NL and beyond

- College of the North Atlantic, MOU launched
- University of New Brunswick, MOU launched
- KMb NL Network launched
- Structure Yaffle operations to support expansion



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GOAL 3: Generate greater interaction of Memorial University faculty, students and staff with stakeholder needs and opportunities (5)

Objective 3.7: Facilitate MUN Research Plan “Community, Regional and Enterprise Development” and “Governance and Public Policy” Themes external partner engagement

- Policy NL
- Support Community & Regional Development Theme Network, Session(s)/Events
- Support MUN priority theme sessions
- Maintain MUN Regional Development Award through MNL
- Establish Public Policy Award
- Support Memorial-Federal Government DM Champion activities



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GOAL 3: Generate greater interaction of Memorial University faculty, students and staff with stakeholder needs and opportunities (6)

Objective 3.8: Formalize collaboration with CNA

- Yaffle MOU / NL KMB Network

Objective 3.9: Advance informed public policy debate and discussion through Galbraith Lectureship, Memorial Presents, Public Policy Forums and Synergy Sessions

- Deliver annual Galbraith Lecture
- Deliver 8 Memorial Presents (3 - St. John's Campus, 1 - Grenfell Campus, 4 with Regional Workshops)
- Deliver minimum of 10 Synergy Sessions (8 - St. John's Campus, 2 - Grenfell Campus)
- Pilot Memorial Presents TV



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GOAL 3: Generate greater interaction of Memorial University faculty, students and staff with stakeholder needs and opportunities (7)

Objective 3.10: Lead, Partner or Support conferences relating to Regional Development and Public Policy, subject to strategic fit and availability of resources

- Atlantic Provinces Transportation Forum, Spring 2015
- Develop and launch Arctic Forum



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GOAL 4: Establish Memorial University as a recognized leader in Regional Development and Public Policy (1)

Objective 4.1: Support the establishment of Research Chairs, Centres, and other initiatives relating to Regional Development and Public Policy

- Partner with Faculty of Business in establishing programming in social enterprise and social innovation

Objective 4.2: Facilitate MUN Research Plan “Community, Regional and Enterprise Development” and “Governance and Public Policy” Themes within Memorial

- Community and Regional Development and Public Policy Sessions and Workshops
- Civic Engagement Initiative Strategy developed



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GOAL 4: Establish Memorial University as a recognized leader in Regional Development and Public Policy (2)

Objective 4.3: Respond to requests to present and collaborate nationally and internationally, where benefits for NL mandate and mission are demonstrated, resources are provided and capacity allows

- Continue presentations when/as necessary



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GOAL 5: Establish Harris Centre operations for long-term success (1)

Objective 5.1: Establish physical and technical infrastructure to meet needs

- Plan move to the Battery
- Establish technology and public engagement capacity

Objective 5.2: Establish the Harris Centre as an exemplar of best practices in governance and operations

- Fill Advisory Board Vacancies
- Maintain Nominating Committee
- Advance succession planning
- Support Public Engagement Portfolio through Harris Centre staff and systems
- Maintain and enhance Harris Centre planning processes and continual improvement



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GOAL 5: Establish Harris Centre operations for long-term success (2)

Objective 5.2: Establish the Harris Centre as an exemplar of best practices in governance and operations (continued)

- Continue team development processes
- Develop 2016/17 – 20/21 5-year Strategic Plan

Objective 5.3: Establish sustainable funding for Public Policy staffing and programing

- Respond to Vardy Task Force Report
- Place greater emphasis on business development
- Formalize stewardship of funding partners



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GOAL 5: Establish Harris Centre operations for long-term success (3)

Objective 5.4: Develop mechanisms to engage associates, visiting fellows, retired faculty and other expert supports



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