MEMORIAL UNIVERSITY OF NEWFOUNDLAND
SENATE

The special meeting of Senate was held on March 8, 2011 at 4:00 p.m. in Room E5004, Education Building.

66. PRESENT

The President, Dr. E. Simpson, Dr. C. Loomis, Dr. H. Pike, Dr. M. Abrahams, Dr. A. Al-Krenawi, Mr. B. Belbin, Ms. L. Busby, Dr. A. Card, Mr. G. Collins, Dr. N. Golfman, Dr. J. Quaicoe, Dr. N. Roy, Dr. E. Waterman, Dean W. Zerbe, Dr. J. Brunton, Professor D. Carroll, Dr. J.J. Connor, Dr. S. Corbin-Dwyer, Dr. A. Fiech, Dr. D. Foster, Dr. K. Gallagher, Dr. S. Ghazala, Dr. G. George, Dr. R. Helleur, Dr. D. Kelly, Dr. S. Kocabiyik, Professor V. Kuester, Dr. P. Marino, Dr. D. McKay, Dr. W. Okshevsky, Dr. D. Peters, Mr. B. Riggs, Professor G. Riser, Dr. A. Rose, Dr. W. Schipper, Dr. P. Trnka, Dr. E. Warkentin, Dr. M. Wernerheim, Dr. P. Wilson, Mr. S. Despres, Mr. N. Hartmann, Mr. B. Evoy, Mr. G. Furey, Ms. A. Haighway, Ms. A. Hannaford, Mr. R. Leamon, Ms. M. McCarthy, Mr. M. Walsh, Mr. C. Wass.

Dr. Kachanoski welcomed all Senators to the special meeting of Senate.

67. APOLOGIES FOR ABSENCE

Apologies were received from Mr. G. Blackwood, Dr. L. Hensman, Ms. K. Kennedy, Dr. J. McFetridge-Durdle, Dr. R. Shea, Dr. J. Connor, Dr. A. Muhammad, Ms. K. Keats.

68. STRATEGIC PLAN

Dr. Kachanoski noted that the Planning and Budget Committee has recommended that the topic for this March Special meeting of Senate be the Strategic Plan. He welcomed Mr. Paul Chancey, Director of Institutional Analysis and Planning, and invited him to give his presentation on the Strategic Plan.

Mr. Chancey began his presentation by noting that the Strategic Plan for the University was approved by the Senate in January 2007 and the Board of Regents in February 2007. He reminded Senators that the plan outlined a revised mission statement and listed 29 goals which were established under 5 pillars as given below:

- Students
- Research and Creative Activity
- Needs of the Province
- Conditions for Success
- Institutional Responsibility

Mr. Chancey then posed the following three questions and provided an assessment to these questions:

- What progress has been made?
- What are the challenges/gaps?
- What are the future priorities?
Strategic Plan (cont’d)

A copy of Mr. Chancey’s powerpoint presentation containing an outline of this assessment is attached to the original of these minutes.

Mr. Chancey noted the following synopsis:

- Significant progress has been made in key areas including:
  - Graduate enrollment
  - Recruitment
  - Distance education
  - Diversification of campus
  - Program development
  - Regional and rural issues
- Work has begun in earnest on:
  - Research Plan
  - International Plan
  - Aboriginal Issues
  - Labrador Issues
  - Teaching and Learning
- Significant work remains on:
  - Student Success
  - Infrastructure/Space
  - Resource Allocation

A discussion then ensued with questions and comments from the floor covering such topics as:

- the availability of data on unfunded scholarly publications and creative works by faculty members
- graduation rates by category of admission, eg. current matriculants, mature students, transfer students etc.
- data on students who fail versus those who leave voluntarily
- data on time to completion for graduate students
- collaboration with the K-12 system
- success rates in distance courses versus courses completed on campus
- accommodation for students who experience difficulties balancing academics with work and other social considerations
- factors that will guide us as we move forward

Dr. Simpson thanked CIAP and in particular, Paul Chancey, for putting this information together and he thanked Senators for their input.

The President then also thanked Mr. Chancey for his very informative presentation and Senators for their contribution to a productive question and answer session.

69. **ADJOURNMENT**

The meeting adjourned at 5:00 p.m.