

# HARRIS CENTRE PRIORITIES 2014-2015



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THE HARRIS CENTRE

[www.mun.ca/harriscentre](http://www.mun.ca/harriscentre)



# HARRIS CENTRE MANDATE

- Coordinate and facilitate the University's activities relating to regional development and public policy
- Advise on building the University's capacity in the area of regional development and public policy
- Identify priority themes and projects relating to:  
Teaching & Learning, Research, and Public Engagement
- Honest Broker

# HARRIS CENTRE VISION

The Harris Centre's vision for Newfoundland and Labrador is of a vibrant democracy with informed citizens actively engaged in realizing a prosperous and sustainable society which values individual and collective responsibility for decision-making and development true to our unique culture and identity.

# HARRIS CENTRE MISSION

The Mission of the Harris Centre is to encourage informed public policy and regional development in Newfoundland and Labrador by supporting communication and collaboration between Memorial University and the people of this province.

# HARRIS CENTRE VALUES

The Harris Centre aspires to live up to the reputation of Dr. Leslie Harris, in whose honour the Centre is named:

- Integrity
- Independence
- Transparency
- Collaboration
- Inclusivity
- Practical Application

# HARRIS CENTRE ADVISORY BOARD

**Elizabeth Beale**

Atl. Prov. Economic Council

**Antony Card**

AVP (Research) Grenfell

**Elizabeth Chaulk**

CNA, Stephenville

**Priscilla Corcoran-Mooney**

Branch

**Sheila Downer (Chair)**

Forteau

**Kristie Jameson**

Food Security Network NL

**Paul Mills**

ACOA

**Alastair O'Reilly**

IBRD

**Max Ruelokke**

St. John's

**Evan Simpson**

Memorial University

**Peter Warrian**

Munk Centre, U of T

**John Abbott**

St. John's

# 2011/12-2015/16 STRATEGIC GOALS

## **Goal 1: Research**

Stimulate more research in regional development and public policy.

## **Goal 2: Education**

Stimulate education in regional development and public policy.

## **Goal 3: Community Engagement**

Generate greater interaction of Memorial University faculty, students and staff with stakeholder needs and opportunities.

## **Goal 4: Capacity**

Establish Memorial University as a recognized centre of excellence in regional development and public policy.

## **Goal 5: Operations**

Establish Harris Centre operations for long-term success.

# GOAL 1: Stimulate more research in regional development and public policy (1)

## Objective 1.1: Develop and maintain a suite of Applied Research Funding programs

- Maintain existing four funding programs:
  - ✓ The Strategic Partnership – Harris Centre Student Research Fund
  - ✓ The Harris Centre – MMSB Waste Management Applied Research Fund
  - ✓ The Harris Centre – RBC Water Research and Outreach Fund
  - ✓ The Applied Research Fund
- Establish Placentia Institute for Newfoundland Studies Fund

## Objective 1.2: Establish Vital Signs

Funding Partnerships for Vital Signs Report and follow up research on key issues



# GOAL 1: Stimulate more research in regional development and public policy (2)

## Objective 1.3: Advance Annual Applied Research Funds and/or Research Projects, related to MUN Research Framework Strategic Themes

- Complete Advancing Innovation in NL project and mobilize report
- Complete Functional Economic Regions project and release report
- Establish Regional Analytics Group and launch follow-up Functional Economic Regions projects
- Partner with Barb Neis “On the Move”, Ratana Chuenpagdee “Too Big to Ignore” & Victoria Esses “Pathways to Prosperity”, Bill Ashton, “Rural Policy Learning Commons”

# GOAL 1: Stimulate more research in regional development and public policy (3)

## Objective 1.4: Establish source of independent funding for proactive research and initiatives

- Establish Vital Signs Funding Partnerships for Vital Signs report and follow up research on key issues
- Explore establishment of post-doc fellowship program
- Establish Regional Analytics Group

## Objective 1.5: Establish research synthesis program to inform regional policy and development

- Mobilize Grenfell EPI Water Fund Project
- Complete Advancing Innovation in NL Project and mobilize report

# GOAL 2: Stimulate education in regional development and public policy at Memorial (1)

## Objective 2.1: Advance Regional Development and Public Policy in the curriculum of graduate and undergraduate programs

- Record and report Harris Centre resources being used in teaching and learning
- Participate on masters and PhD committees
- Employ interns (MASP, etc.)
- Launch David Curran Award in Regional Development
- Support Department of Geography in re-launching Regional Planning and Development certificate or concentration

# GOAL 2: Stimulate education in regional development and public policy at Memorial (2)

## Objective 2.2: Advance Knowledge Mobilization/Community Engagement in the curriculum of graduate and undergraduate programs

- Record and report Harris Centre resources used in Teaching & Learning
- Support / Deliver Orientation presentations
- Departmental and classroom presentations

## Objective 2.3: Support the establishment of undergraduate and graduate degrees in Regional Development and Public Policy

- Support Faculty of Business Administration in exploring MBA in Social Enterprise

# **GOAL 3: Generate greater interaction of Memorial University faculty, students and staff with stakeholder needs and opportunities (1)**

## **Objective 3.1: Organize Regional Workshops to communicate current activity and identify new opportunities and needs**

- Continue holding four regional workshops per year

## **Objective 3.2: Organize Knowledge Exchange/Transfer processes and sessions to allow sharing of expertise**

- Public Engagement Week student speed-dating event
- MUNButtoned
- Synergy Sessions – minimum 8 per year at St. John’s Campus and 2 per year at Grenfell Campus
- MUN Fishery Policy Forum

# GOAL 3: Generate greater interaction of Memorial University faculty, students and staff with stakeholder needs and opportunities (2)

## Objective 3.3: Broker new opportunities for collaboration

- Increase number of brokered projects and report quarterly in The Regional
- Battery Civic Engagement Initiative developed
- CNLOPB White Rose Extension Consultation completed
- Launch and complete CNLOPB Old Harry Consultation
- Launch and complete European Regions Network for the Application of Communications Technology (ERNACT) assessment for extension to Newfoundland & Labrador / Atlantic Canada
- Explore opportunities for Harris Centre Knowledge Mobilization shared staffing at Grenfell Campus and Labrador Institute

# GOAL 3: Generate greater interaction of Memorial University faculty, students and staff with stakeholder needs and opportunities (3)

## Objective 3.4: Facilitate the establishment of Memorial and N&L Knowledge Mobilization/Community Engagement Networks

- Establish with Yaffle re- launch

## Objective 3.5: Increase adoption of Yaffle in NL

- Support KMb NL Network
- Yaffle re-launch
- LMDA proposal (Yaffle/RECI/Community Accounts) to support awareness and training

# GOAL 3: Generate greater interaction of Memorial University faculty, students and staff with stakeholder needs and opportunities (4)

## Objective 3.6: Expand Yaffle to more institutional partners in NL and beyond

- College of the North Atlantic, MOU launched
- University of New Brunswick, MOU launched
- KMb NL Network launched



# **GOAL 3: Generate greater interaction of Memorial University faculty, students and staff with stakeholder needs and opportunities (5)**

## **Objective 3.7: Facilitate MUN Research Plan “Community, Regional and Enterprise Development” and “Governance and Public Policy” Themes external partner engagement**

- Policy NL
- Community & Regional Development Theme Network, Session(s)/Events
- Support MUN priority theme sessions
- Maintain MUN Regional Development Award through MNL
- Establish Public Policy Award
- Support Memorial-Federal Government DM Champion activities

# **GOAL 3: Generate greater interaction of Memorial University faculty, students and staff with stakeholder needs and opportunities (6)**

## **Objective 3.8: Formalize collaboration with CNA**

- Yaffle MOU / NL KMb Network

## **Objective 3.9: Advance informed public policy debate and discussion through Galbraith Lectureship, Memorial Presents, Public Policy Forums and Synergy Sessions**

- Deliver annual Galbraith Lecture
- Deliver 8 Memorial Presents (3 - St. John's Campus, 1 - Grenfell Campus, 4 with Regional Workshops)
- Deliver minimum of 10 Synergy Sessions (8 - St. John's Campus, 2 - Grenfell Campus)
- Pilot Memorial Presents TV

# **GOAL 3: Generate greater interaction of Memorial University faculty, students and staff with stakeholder needs and opportunities (7)**

## **Objective 3.10: Lead, Partner or Support conferences relating to Regional Development and Public Policy, subject to strategic fit and availability of resources**

- Labrador Straits – Quebec Lower North Shore Workshop, June 4-5, 2014
- Harris Centre 10<sup>th</sup> Anniversary Conference, November 4-5, 2014, Pre-Conference Reports, Conference and final report “The Harris Centre after 10 years: Lessons Learned, Priorities for the Future”
- Atlantic Provinces Transportation Forum, Winter 2015

# **GOAL 4: Establish Memorial University as a recognized leader in Regional Development and Public Policy (1)**

**Objective 4.1: Support the establishment of Research Chairs relating to Regional Policy and Development**

**Objective 4.2: Facilitate MUN Research Plan “Community, Regional and Enterprise Development” and “Governance and Public Policy” Themes within Memorial**

- MUN Fishery Policy Forum
- Community and Regional Development and Public Policy Sessions and Workshops
- Battery Civic Engagement Initiative Strategy developed

# **GOAL 4: Establish Memorial University as a recognized leader in Regional Development and Public Policy (2)**

**Objective 4.3: Support recognition of Alternative Forms of Scholarship in University promotion and tenure processes**

**Objective 4.4: Respond to requests to present and collaborate nationally and internationally, where benefits for NL mandate and mission are demonstrated, resources are provided and capacity allows**

- Continue presentations when/as necessary

# GOAL 5: Establish Harris Centre operations for long-term success (1)

## Objective 5.1: Establish physical and technical infrastructure to meet needs

- Plan move to the Battery
- Establish technology and public engagement capacity

## Objective 5.2: Establish the Harris Centre as an exemplar of best practices in governance and operations

- Fill Advisory Board gaps
- Develop call-up list of qualified consultants
- Advance succession planning
- Support Public Engagement Portfolio through Harris Centre staff and systems

# GOAL 5: Establish Harris Centre operations for long-term success (2)

## Objective 5.3: Establish sustainable funding for Public Policy staffing and programming

- Respond to Vardy Task Force Report
- Place greater emphasis on business development
- Maximize development opportunities with 10<sup>th</sup> Anniversary

## Objective 5.4: Develop mechanisms to engage associates, visiting fellows, retired faculty and other expert supports