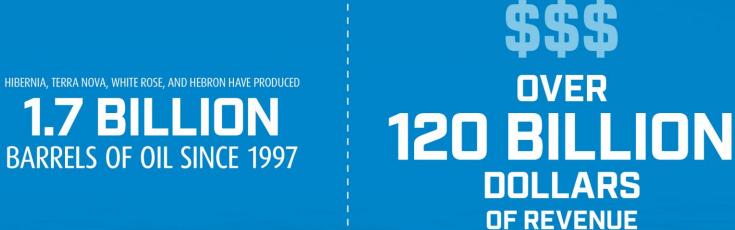
DEFINING THE OPPORTUNITY: OFFSHORE NEWFOUNDLAND AND LABRADOR

Jim Keating, Nalcor Energy – Oil and Gas MUN Economics Department, September 27, 2018 *Check Against Delivery*



BAY DU NORD WORLD'S LARGEST OFFSHORE DISCOVERY OF 2013

WHP WILL BEGIN PRODUCING IN 2022

Δ

MAJOR PRODUCING

PROJECTS

đ

NEARLY 50 BILLION DOLLARS OF INVESTMENTS





GOVERNMENT REVENUES

More than \$20 billion in offshore royalties have been paid to the Government of Newfoundland and Labrador since production began in 1997 and \$15 billion to Canada in federal tax, net profits interest, and CHHC interest. Source: Government of Newfoundland and Labrador





JOBS More than 5,200 people worked in the province's offshore industry in 2017 Source: Government of Newfoundland and Labrador



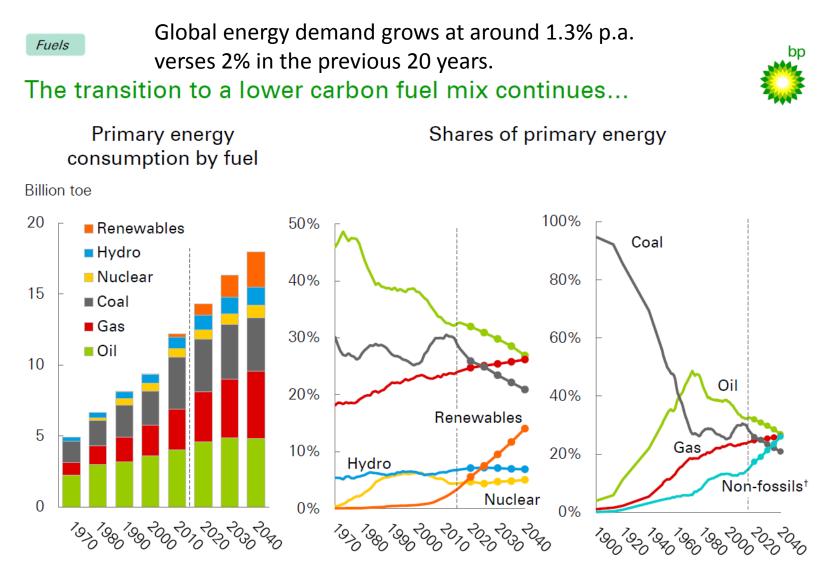
SPENDING

More than \$50 billion has been invested to build Canada's offshore oil industry. Of this only \$5 billion was for exploration. Source: CAPP/Statistics Canada

LOCAL BUSINESSES 600 supply and service companies support the industry Source: Newfoundland and Labrador Oil and Gas Industries Association (Noia)

THE GLOBAL VIEW

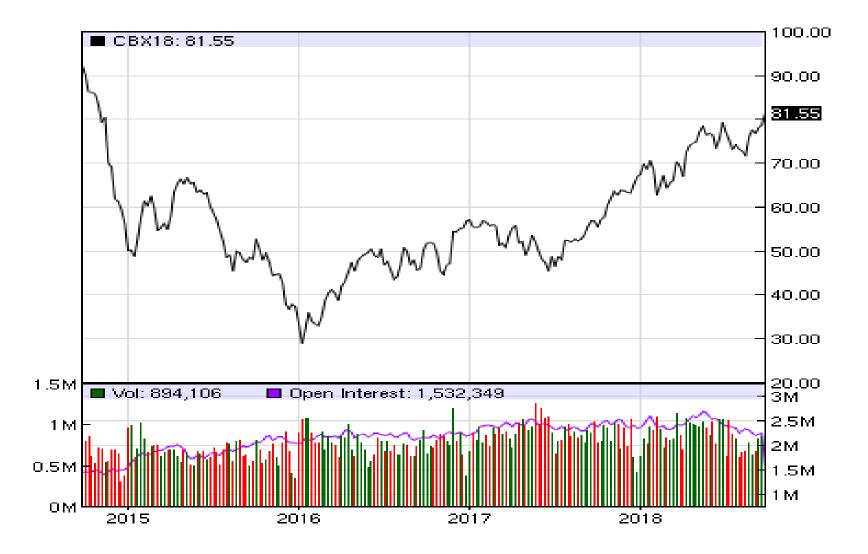
Oil is still king by 2040...



[†] Non-fossils includes renewables, nuclear and hydro

2018 BP Energy Outlook

BRENT OIL PRICE: Four Year High

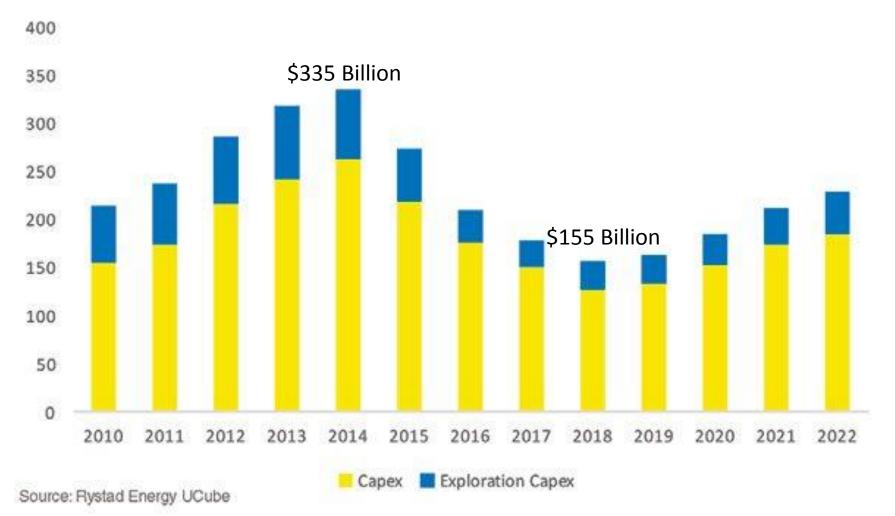


Changing Sentiment: Shale vs Offshore

- Shell says that offshore drilling is now more competitive than onshore shale drilling, upending what has become conventional wisdom since the 2014 oil market meltdown.
- "The most excitement at the moment is from the deepwater...Deepwater can compete if not demonstrate higher returns because of fundamental cost reduction," Andy Brown, Shell's head of exploration and production (*Financial Times August 2018*).

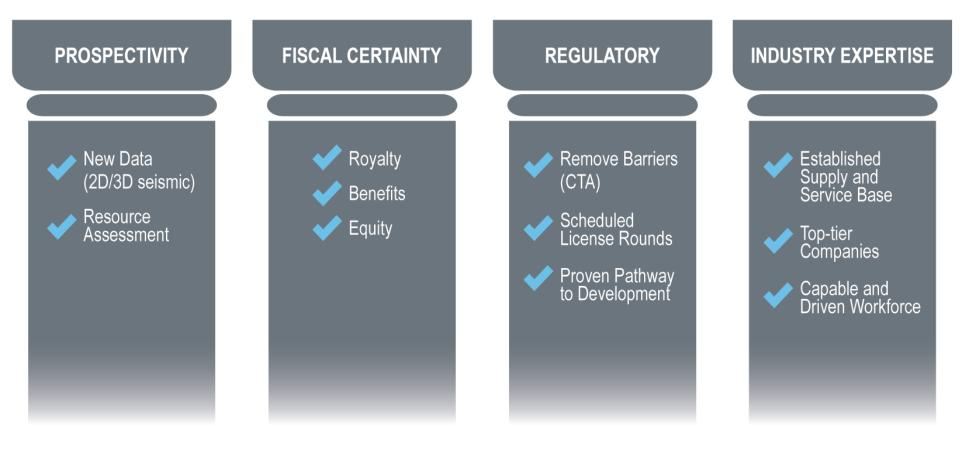
Offshore Investment Set to Grow

Figure 1. Global offshore investments (US\$ billion).

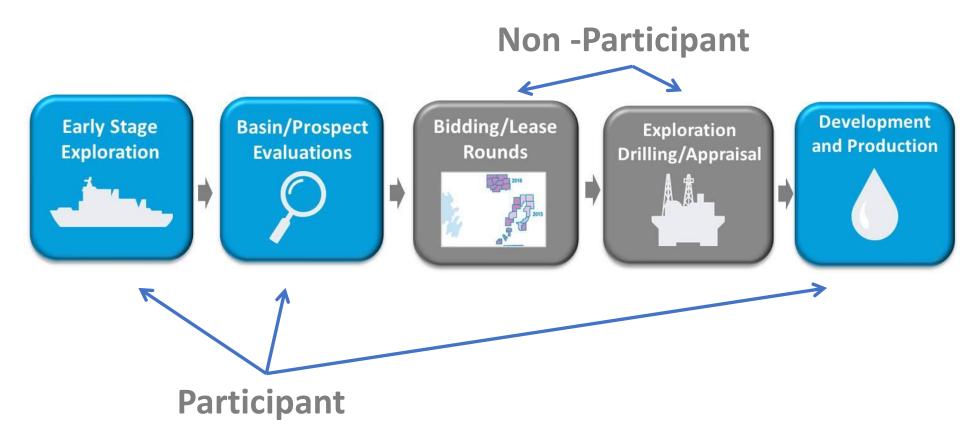


OUR APPROACH

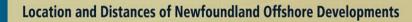
PILLARS OF STRATEGY



OUR ROLE IN NL'S OFFSHORE







| Field | Latitude | Longitude | Distance To (nm) TN Hib Heb WR | | | |
|---------------------|------------|------------|-----------------------------------|----|----|----|
| Terra Nova (FPSO) | 46°28.53'N | 48°28.86'W | - | 21 | 5 | 29 |
| Hibernia (Platform) | 46°45.01'N | 48°46.90'W | 21 | H | 17 | 30 |
| Hebron | 46°32.75'N | 48°29.94'W | 5 | 17 | - | 25 |
| White Rose (FPSO) | 46°47.33'N | 48°00.99'W | 29 | 30 | 25 | _ |



48

47

46

<u>Nalcor Equity Interests</u> White Rose Extension– 5% Hibernia Southern Extension – 10% Hebron – 4.9%

50

St. John's

52



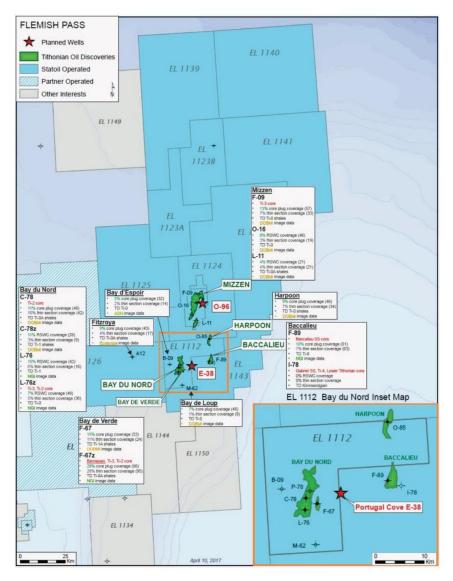
48

BAY DU NORD – POTENTIAL NEXT PROJECT

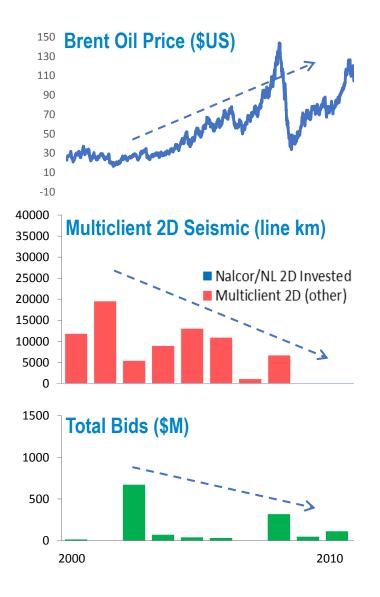
Equity back-in of 10%

- Largest oil discovery in the world in 2013
- A "basin opening" project
- Current status: FPSO concept; Final Investment Decision (FID) late 2020; First Oil 2025





UNLOCKING FUTURE POTENTIAL



A REAL PROBLEM

Oil prices at all time highs

NL was not attracting any significant geoscience

Resultant license bids reflected this

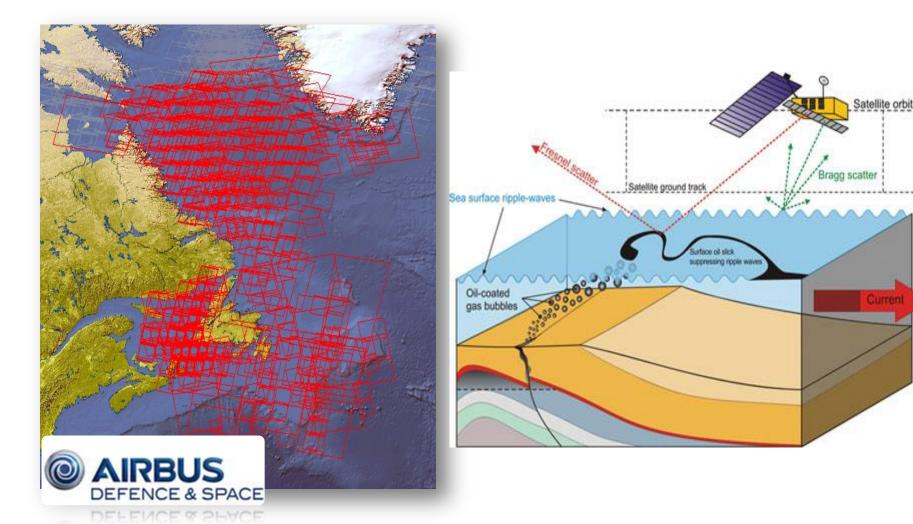
OPPORTUNITY OF SCALE

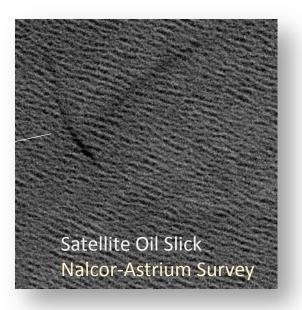
THE US GULF OF MEXICO

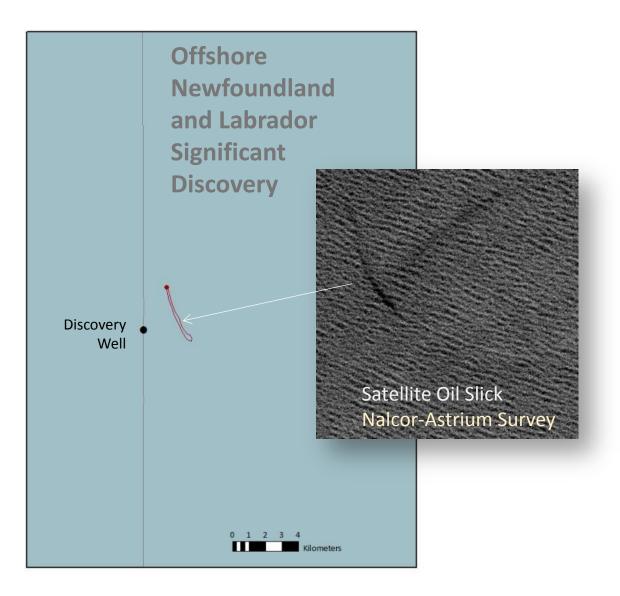
NALCOR – AIRBUS SATELLITE SEEPS PROJECT

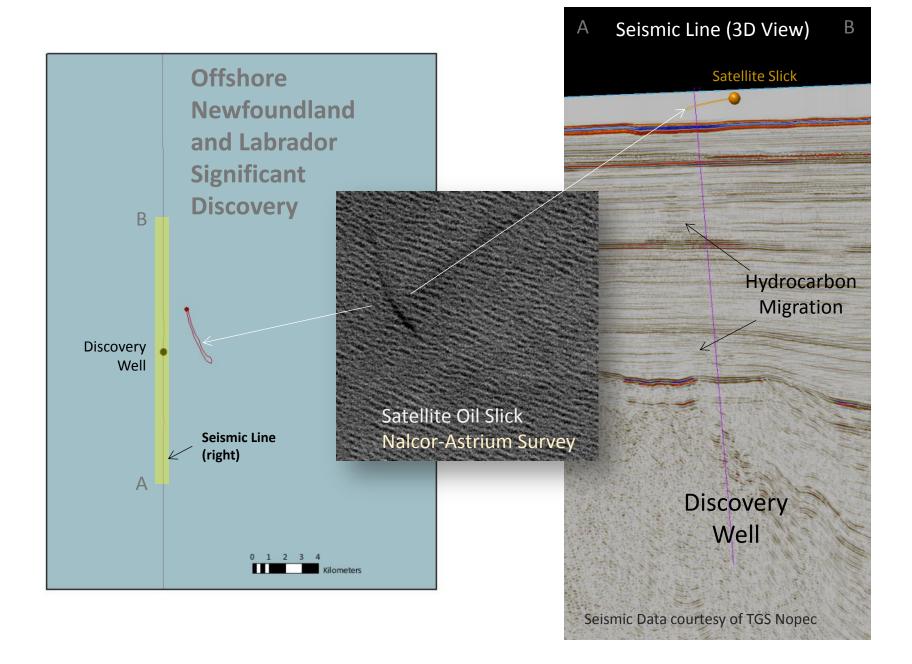


NALCOR – AIRBUS SATELLITE SEEPS PROJECT











UNDERSTANDING OUR RESOURCES

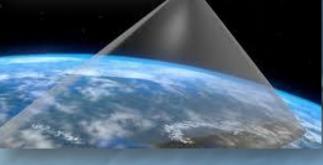
- Approx. 1.8 million square km of offshore area
- 650 leads & prospects & over 20 Basins
- Over 170,000 line kms of multilclient 2D Seismic data collected plus additional 3D
- Detailed resource assessments conducted & results released prior to bid closing



Bid Round 2016: An example of the impact of our investments 2020 2018 2019 2020 02





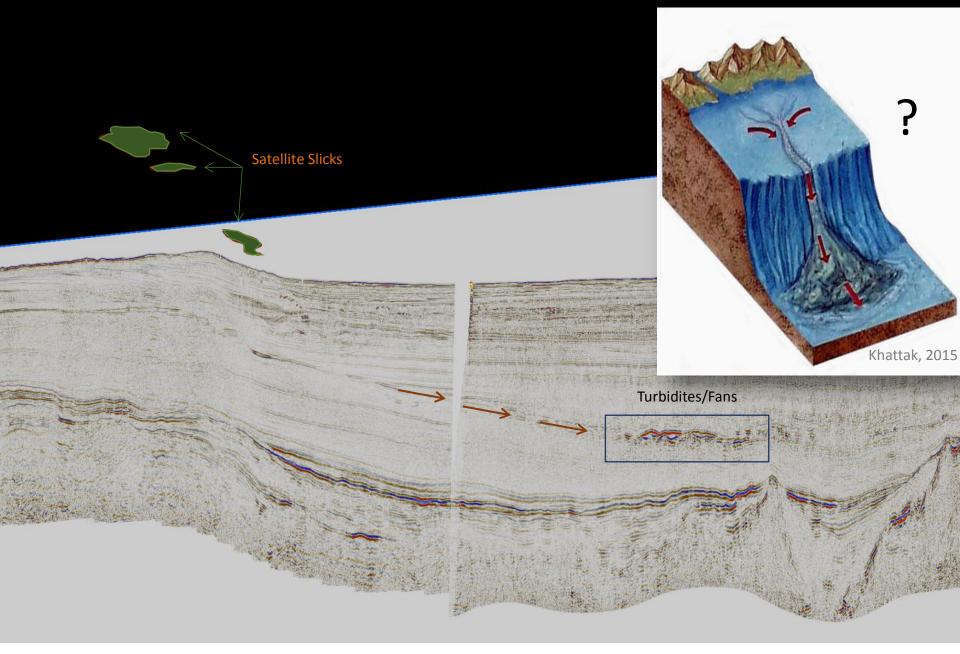


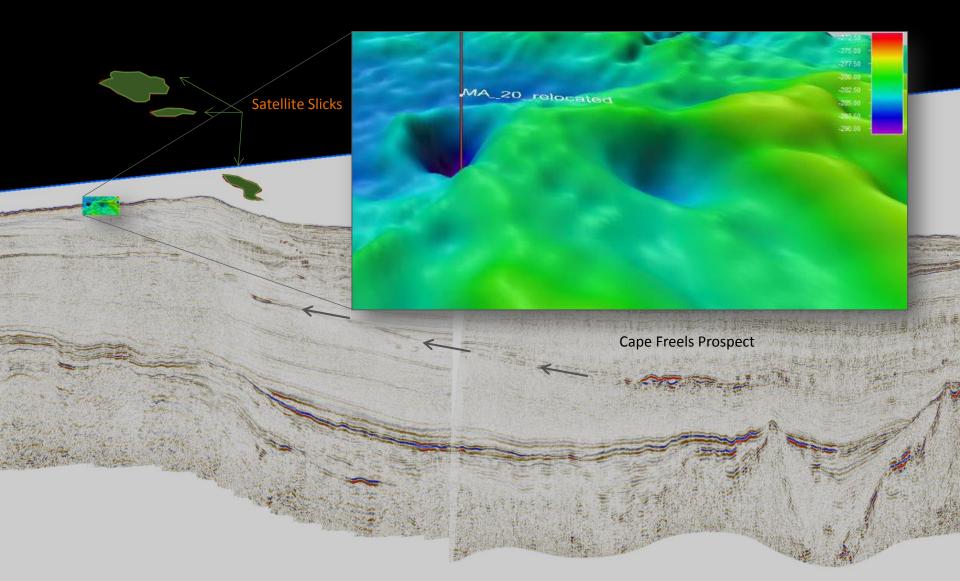
Orphan Basin



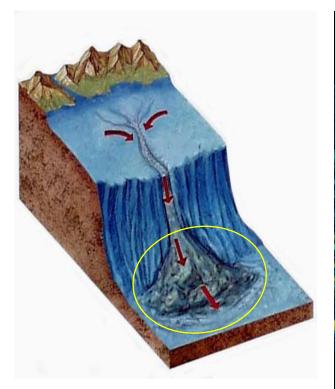


Cape Freels St. John's St. John's Hibernia Hebron Terra Nova

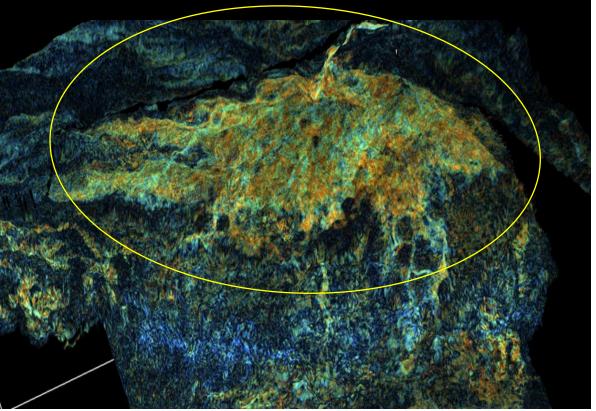




2015 West Orphan 3D

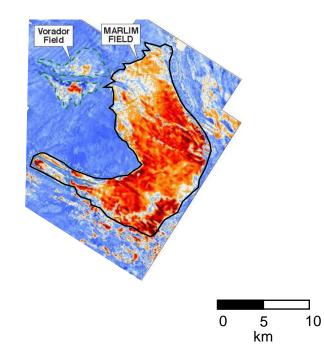


Khattak, 2015



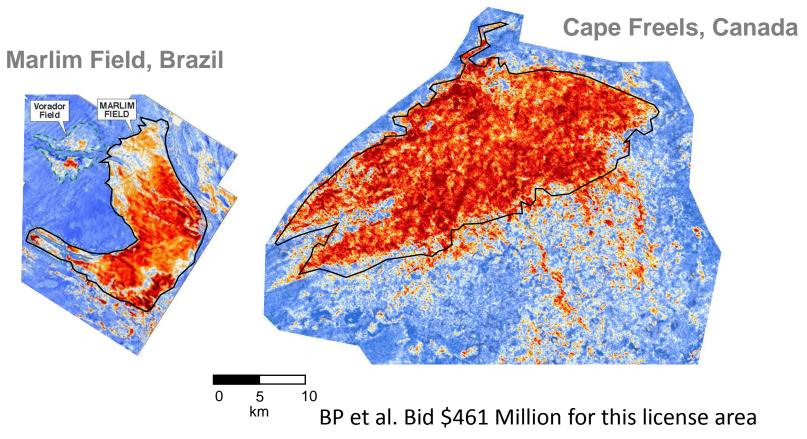
GEOLOGICAL ANALOGS

Marlim Field, Brazil

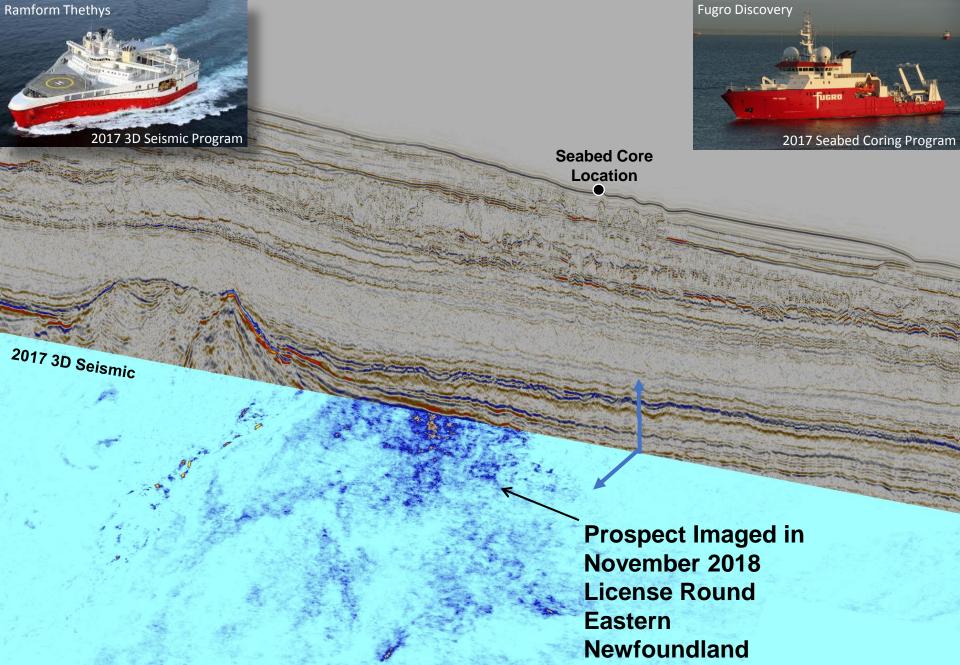


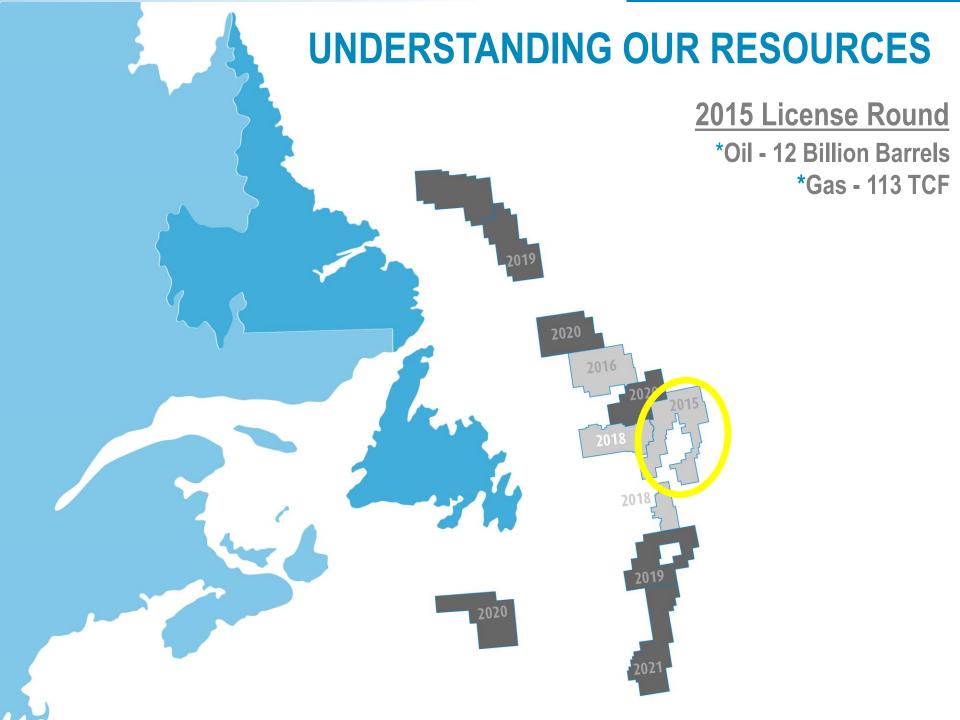
GEOLOGICAL ANALOGS

Same Scale



Scheduled Upcoming License 2019 Rounds 2016 2020 2018 2019 2021





UNDERSTANDING OUR RESOURCES

2020

2018

2021

2015 License Round

*Oil - 12 Billion Barrels *Gas - 113 TCF

2016 License Round

*Oil – 25.5 Billion Barrels *Gas – 20.6 TCF

UNDERSTANDING OUR RESOURCES

2016

2020

2018

2019

2021

2015 License Round *Oil - 12 Billion Barrels

*Gas - 113 TCF

2016 License Round

*Oil – 25.5 Billion Barrels *Gas – 20.6 TCF

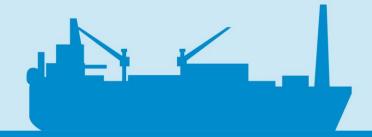
2018 A/B License Round

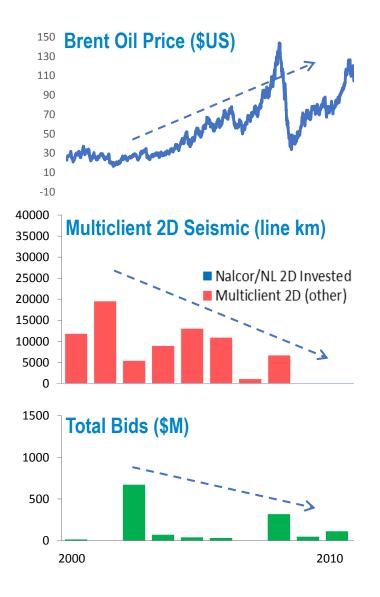
Oil – 11.7 Billion Barrels *Gas – 60.2 TCF



49.2 BILLION

In-place resource estimates identified in independent resource assessments representing less than 7% of Offshore NL potential.



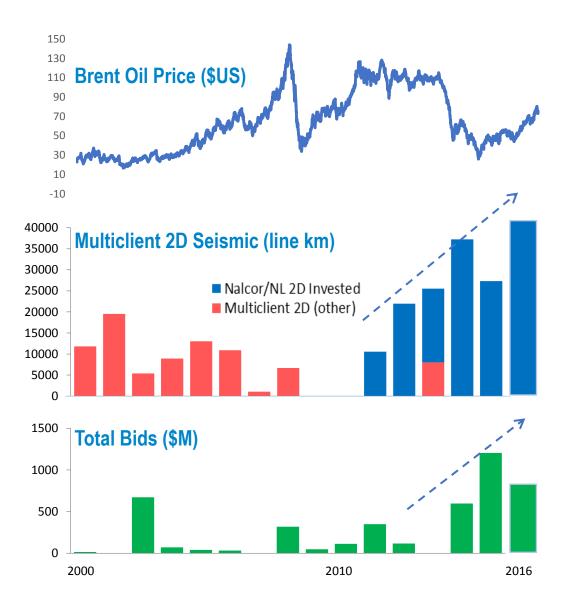


A REAL PROBLEM

Oil prices at all time highs

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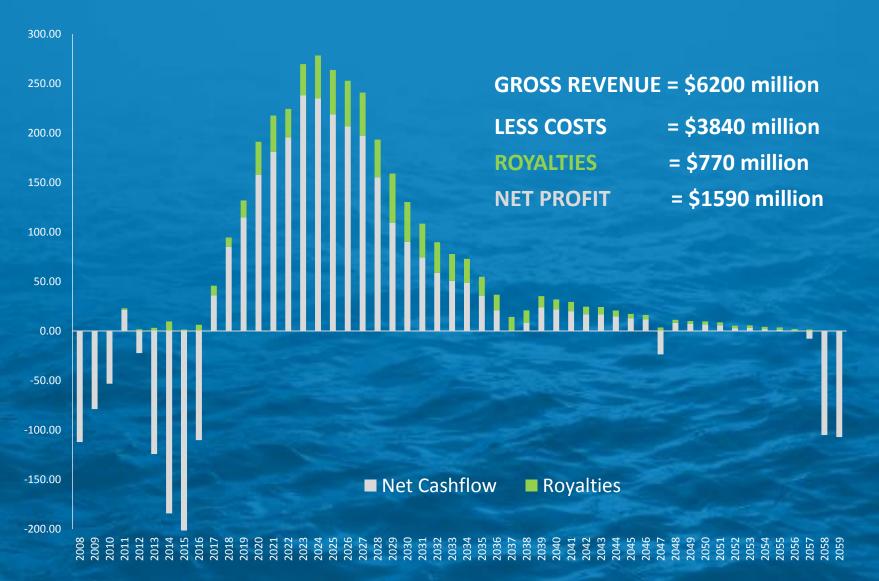
2.55B in total bids have been received in the last 3 years despite global downturn - 50% of the total bids since 1988.

7 NEW ENTRANTS IN THE LAST 2 YEARS



EQUITY ADVANTAGE

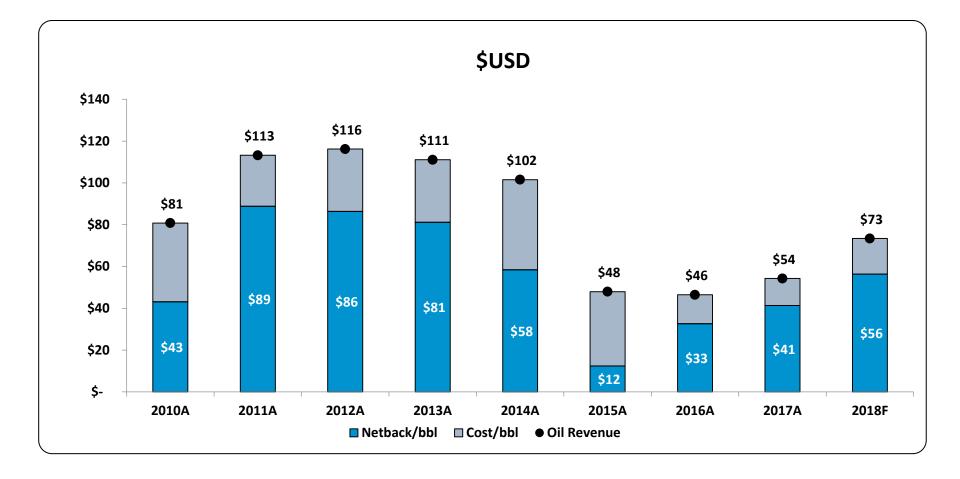
NEWCO PROJECT NET CASH FLOW



NEWCO PROJECT NET CASH FLOW



PROJECT OPERATING NETBACK



PROJECT SUMMARY PERFORMANCE 2007- 2018

| (All figures in millions) | White Rose | HSE | Hebron | Total |
|------------------------------------|------------|--------|--------|-------|
| Production | 4.0 | 7.4 | 0.6 | 12.1 |
| Revenue | | | | |
| Oil & Lease revenue | 375 | 526 | 163 | 1,064 |
| | 375 | 526 | 163 | 1,064 |
| Expenses | | | | |
| Royalty & NPI | 19 | 31 | 0 | 51 |
| Production Costs | 74 | 73 | 20 | 168 |
| | 93 | 104 | 20 | 218 |
| Cash Generated by Operations | 281 | 422 | 142 | 846 |
| Capital Investment | | | | |
| Project Acquisition | 30 | 30 | 110 | 170 |
| Project Development Costs | 247 | 337 | 661 | 1,245 |
| Project Investment 2007-2018 | 277 | 367 | 771 | 1,415 |
| Net | 5 | 54 | (628) | (569) |
| % Investment Recovered | 101.7% | 114.8% | 18.5% | 59.8% |
| Mbarrels remaining at Dec. 31 2018 | 8.0 | 16.0 | 35 | 59 |

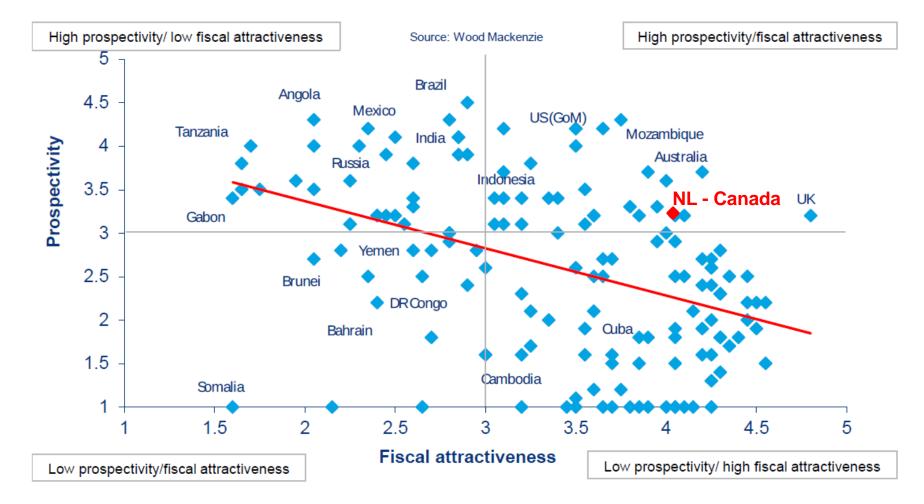
⁽¹⁾ Includes funded program revenue (PEEP and OGDP) and Sundry revenue

⁽²⁾ Includes O&M costs, funded program expense, interest (excludes accretion), other income/expense (excludes NBV of disposed assets)

OFFSHORE NL'S ADVANTAGE

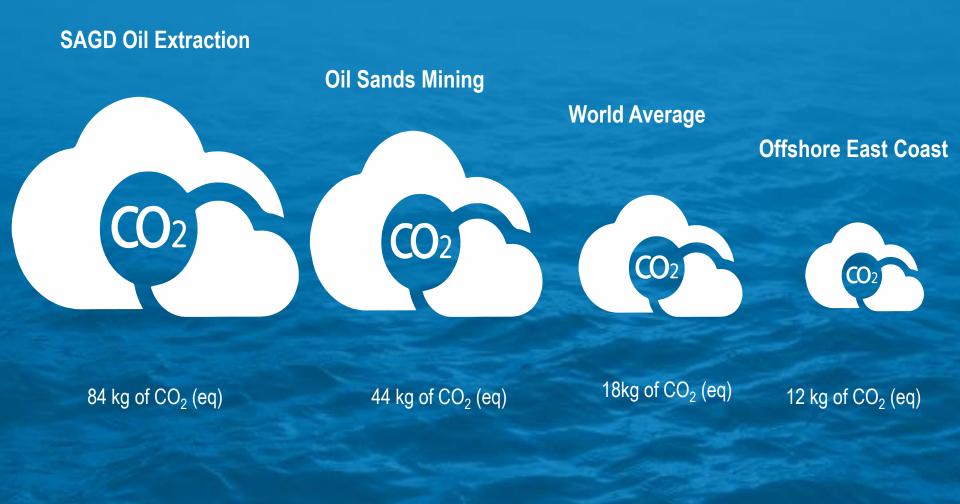
GLOBAL COMPETITIVENESS

Fiscal attractiveness vs Prospectivity indices





LOW GHG PER BARREL



THANK YOU